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March 20, 2020

#### Advice 5786-E

(Pacific Gas and Electric Company ID U 39 E)

Public Utilities Commission of the State of California

**Subject:** Pacific Gas and Electric Company's Quarterly Advice Letter Pursuant

to Assembly Bill 1054 Regarding the Implementation of Its Approved

Wildfire Mitigation Plan and Its Safety Recommendations

Per Public Utilities Code Section 8389(e)(7), Pacific Gas and Electric Company (PG&E) hereby submits this Tier 1 Advice Letter (AL) detailing the status of its approved wildfire mitigation plan (2019 WMP)<sup>1</sup>, recommendations of the most recent safety culture assessment<sup>2</sup>, recommendations of the board of directors' safety committee meetings that occurred during the quarter, and a summary of the implementation of safety committee recommendations from the previous Advice Letter filing (if any), as well as other information to help illustrate the above.

#### Purpose

The purpose of this AL is to comply with Public Utilities Code (PUC) Section 8389(e)(7), established by California Assembly Bill (AB) 1054, for the 4th Quarter of 2019—the second quarter following PG&E's receipt of its Initial Safety Certification on August 23, 2019

#### **Background**

On July 12, 2019, Governor Newsom signed AB 1054 into law adding Section 8389(e)(7) to the Public Utilities Code which requires, as one of the conditions to the executive director of the Commission issuing a safety certification, documentation of the following:

The electrical corporation is implementing its approved wildfire mitigation plan. The electric corporation shall file a Tier 1 advice letter on a quarterly

<sup>&</sup>lt;sup>1</sup> See Decisions (D.) 19-05-036 and (D.) 19-05-37.

<sup>&</sup>lt;sup>2</sup> Pacific Gas and Electric Company's Safety Culture and Governance Quarterly Report No. 05-2019 In Compliance with CPUC Decision 18-11-050 Submitted January 30, 2020 (Safety Culture Report 05-2019).

basis that details the implementation of both its approved wildfire mitigation plan and recommendations of the most recent safety culture assessment, and a statement of the recommendations of the board of directors' safety committee meetings that occurred during the quarter. The advice letter shall also summarize the implementation of the safety committee recommendations from the electrical corporation's previous advice letter filing. If the division has reason to doubt the veracity of the statements contained in the advice letter filing, it shall perform an audit of the issue of concern.

#### **Q4 2019 Update**

#### Implementation of Approved Wildfire Mitigation Plan

Based on the requirements of PG&E's 2019 WMP, PG&E tracked 53 different initiatives to mitigate catastrophic wildfire risk associated with utility facilities. PG&E provided a comprehensive status report on 2019 implementation of those initiatives to the CPUC on January 15<sup>th</sup> (which is available at

https://www.cpuc.ca.gov/uploadedFiles/CPUCWebsite/Content/News Room/NewsUpda tes/2020/R1810007%20PGE%20WMP%20Status%20Update%201-15-20.pdf). That report noted all 53 wildfire mitigation activities were completed or on track as of the end of 2019 except for 4 items that were not completed and 3 that were substantially completed. The details of each commitment are included in that January 15<sup>th</sup> report.

#### Implementation of the Recommendations of Most Recent Safety Culture Assessment.

On January 31, 2020, PG&E's Safety Culture and Governance submitted its quarterly report number 05-2019 in compliance with CPUC Decision 18-11-050, for the fourth quarter of 2019. Attachment A, Safety Culture and Governance Quarterly Report, reflects the implementation of the recommendations of such safety culture assessment.

#### Recommendations of Board of Directors Safety Committee Meetings During Q4 2019

The PG&E Board of Directors' Safety and Nuclear Oversight (SNO) Committee is an important part of PG&E's Board-level oversight of safety, enterprise risk, and other matters. A parallel SNO Committee also concurrently exists at the PG&E Corporation Board. Details regarding the SNO Committee's duties, composition, and activities were described in last quarter's advice letter (Advice Letter 5700-E) and are not repeated here.

During the fourth quarter of 2019, the SNO Committee (and the PG&E Corporation SNO Committee) met twice, on November 19, 2019 (joint meeting with the Audit Committees and the PG&E Corporation Compliance and Public Policy Committee) and on December 10, 2019.

During the November 19, 2019 joint meeting, the SNO Committees, the Audit Committees, and the PG&E Corporation Compliance and Public Policy (CPP) Committee reviewed summaries of open high-risk audit issues with operational risks, including safety, and the status of action plans to address these issues. Examples include issues that were identified in Internal Auditing's evaluation of controls and processes relating to: (1) cathodic protection systems designed to protect gas facilities from corrosion, (2) the electric and hydro Supervisory Control and Data Acquisition systems, (3) the brake inspection program for regulated vehicles and equipment, (4) distribution wood pole asset management, and (5) the dam surveillance, monitoring, and inspection program. The Committees received reports on employee safety (including a recent employee significant injury incident), a recent contractor fatality incident, and performance in the areas of workforce safety, motor vehicle safety, and public safety. The Committees also received a report on the results of the World Association of Nuclear Operators' evaluation of the Diablo Canyon Power Plant, as well as reports on various security and physical risks.

During the December 10, 2019 joint meeting of the PG&E and PG&E Corporation SNO Committees, the Committees received a safety report, which included a review of performance in the areas of workforce safety, motor vehicle safety, and public safety. The Chairman of the independent Nuclear Safety Oversight Committee attended and provided an informational report. The SNO Committees also received reports on top enterprise risk topics and enterprise risks, including cybersecurity, climate change, and wildfire, as well as a report on wildfire considerations in gas operations, a PSPS post-event review, and performance and operational updates on nuclear generation and power generation. The SNO Committees received a written report on significant changes in laws and regulations affecting safety and operational performance.

In addition, the SNO Committee made the following specific safety-related recommendations to management during the fourth quarter of 2020:

- notify the Audit and SNO Committees if any open high-risk issues in Internal Auditing's third quarter 2019 report are not closed by the target dates identified in that report,
- evaluate whether it is practical to have field employees work in pairs instead of alone, in light of potential threats to their safety (e.g., a recent incident where an employee was shot at, threats against PG&E and executives on social media, etc.), and report findings back to the Committees,
- analyze employee Days Away, Restricted or Transferred (DART) injuries to better
  understand factors affecting DART results (e.g., to discern whether there are patterns
  as to who is getting injured and/or the types of injuries) and report findings back to the
  Committees, and
- consider adding Customer Care and IT data to the "Line-of-Business (LOB) Level 2
  Breakdown" information in the Safety Performance Review materials that are provided
  to the SNO Committees, and report any decisions back to the Committees.

### <u>Implementation of Recommendations/Guidance and Direction disclosed in Advice Letter</u> 5700-E

The following summarizes actions that management has taken to implement guidance and direction from the SNO Committees that was described in Advice Letter 5700-E for the third quarter of 2019.

• <u>Guidance #1: The Committee emphasized that management should work to continue to strengthen accountability and transparency in how risks inherent in the business are being managed.</u>

Management has continued to refine the risk analysis methodologies associated with its Enterprise Risk Oversight Management (EORM) processes by, among other things, (1) implementing a new methodology to measure and communicate risk using a multi-attribute value function (MAVF) and enhanced bow-tie analysis, with the goal of advancing the ability to assess and prioritize risk, as well as assess progress in risk mitigation, (2) increasing accountability by better defining how cross-departmental issues play a role in the overall risk-management framework, and promoting coordination among different lines of business of risk management activities across the enterprise, and (3) revising the format for presenting risks to the SNO Committees, the PG&E and PG&E Corporation Boards, and other committees of the Boards, to more clearly present the bow-tie analysis illustrating key risk drivers and potential consequences, risk spend efficiency, data quality, any associated high-risk audit items, and progress and effectiveness of risk mitigation activities.

Management has been working to ensure that the appropriate governance forums across the enterprise receive straightforward information on risk reduction performance with the appropriate transparency to help ensure that the results are well understood, and appropriate actions are taken. Management also is developing metrics that show, to the extent possible, a cause-effect relationship between mitigation actions and risk reduction, to help demonstrate risk reduction, and help management and the Boards better gauge the effectiveness of risk mitigation actions.

 Guidance #2: The Committee reiterated the Board's expectations for creating visibility into the status of high-risk audits, endorsed use of standard methods for evaluating risks and communicating key drivers and controls, and requested that management continue to make improvements in the quality of data used for making risk mitigation decisions.

At least quarterly, management provides information regarding high-risk audits to the SNO Committees and to the Audit Committees. Management also has developed an approach to data quality improvement that uses a combination of sensitivity analysis and impact to decision making to determine the highest-priority data quality improvement opportunities. Using this approach, PG&E is establishing specific data

improvement plans for risk-based decision-making that will be tracked at senior management quarterly business reviews.

• <u>Guidance #3: The Committee emphasized its expectation that both strong safety culture and strong risk management program require going beyond minimum compliance obligations, and that compliance, itself, may not be a sufficient goal.</u>

PG&E is committed to full compliance with applicable regulations. The company also understands that compliance may not be enough to ensure safety or manage risks inherent in its business and may need to go beyond compliance to reduce risk and ultimately to the benefit of improved safety and risk outcomes.

For example, the company reviewed over 100 compliance inspection processes to determine which inspections were safety-related and whether compliance was enough for managing the risk. As a result, we reprioritized 31 inspections using a risk-based approach that involves (1) understanding, at a granular level, all objectives of each inspection process, and all failure modes that each inspection is intended to assess, (2) confirming the inspection approach is reasonable given the failure modes, and (3) ensuring that items identified are addressed in a timely manner. This risk-based approach was applied to all electric distribution, transmission and substation assets in Tier 2 and Tier 3 wildfire risk areas in 2019 and will continue to be used on these assets.

Additionally, the new Independent Safety Oversight Committee (comprised of experienced individuals who are independent and external to PG&E) is charged with providing independent oversight and review of Utility operations, including not only safety and regulatory compliance, but also safety leadership and operational performance.

• <u>Guidance #4: The Committee emphasized its expectation that safety culture must address multiple elements of safety, including employee safety, public safety, and asset management.</u>

Safety developments relating to the One PG&E Plan and the Enterprise Safety Management System during the 4<sup>th</sup> quarter of 2019 are described in Safety Culture Report 05-2019. PG&E's safety program and its recent activities have addressed aspects of employee safety, contractor safety, motor vehicle safety (employee and public), asset management and life cycles, and change management.

PG&E also is expanding adoption of independent international standards for asset management, such as PAS 55 and ISO 55000, as well as safety maturity matrices developed by the Centre for Energy Advancement though Technological Innovation. PG&E's implementation of these standards reflects its dedication to a philosophy of continuous improvement in the areas of safety, reliability, and cost performance across the enterprise as a whole. Also, most risks on PG&E's risk register are asset-related, the mitigations for which will drive better asset management and associated

safety performance. PG&E's risk scoring methodology also has been modified to expressly require consideration of all aspects of safety and ensure risks that have the highest potential for safety consequences are the highest priority for senior management and the company.

• <u>Guidance #5: The Committee emphasized that PG&E leaders are responsible for creating behavioral and culture changes that lead to meaningful improvement in behavior and positive expectations regarding the safety of the work environment.</u>

PG&E's leaders from the Safety and the Compliance and Ethics organizations are consulting with third-party experts regarding methods to further enhance the effectiveness of PG&E's speak up culture, which in turn can help drive cultural changes to positively impact safety performance. The consultants have identified areas for PG&E to focus on to increase "speak up" behaviors. PG&E is sharing these results with employees and developing an action plan.

Safety developments relating to the One PG&E Plan during the 4<sup>th</sup> quarter of 2019 are described in Safety Culture Report 05-2019 and include a continuing focus on improving consistency of safety feedback from leaders to employees, engaging them in discussions on how they are working safely and offering specific guidance on how to improve.

#### **Protests**

Anyone wishing to protest this submittal may do so by letter sent via U.S. mail, facsimile or E-mail, no later than April 9, 2020, which is 20 days after the date of this submittal. Protests must be submitted to:

CPUC Energy Division ED Tariff Unit 505 Van Ness Avenue, 4<sup>th</sup> Floor San Francisco, California 94102

Facsimile: (415) 703-2200

E-mail: EDTariffUnit@cpuc.ca.gov

Copies of protests also should be mailed to the attention of the Director, Energy Division, Room 4004, at the address shown above.

The protest shall also be sent to PG&E either via E-mail or U.S. mail (and by facsimile, if possible) at the address shown below on the same date it is mailed or delivered to the Commission:

Erik Jacobson Director, Regulatory Relations c/o Megan Lawson Pacific Gas and Electric Company 77 Beale Street, Mail Code B13U P.O. Box 770000 San Francisco, California 94177

Facsimile: (415) 973-3582 E-mail: PGETariffs@pge.com

Any person (including individuals, groups, or organizations) may protest or respond to an advice letter (General Order 96-B, Section 7.4). The protest shall contain the following information: specification of the advice letter protested; grounds for the protest; supporting factual information or legal argument; name, telephone number, postal address, and (where appropriate) e-mail address of the protestant; and statement that the protest was sent to the utility no later than the day on which the protest was submitted to the reviewing Industry Division (General Order 96-B, Section 3.11).

#### **Effective Date**

PG&E requests that this Tier 1 advice submittal become effective upon date of submittal, which is March 20, 2020.

#### **Notice**

In accordance with General Order 96-B, Section IV, a copy of this advice letter is being sent electronically and via U.S. mail to parties shown on the attached list and the parties on the service list for R.18-10-007, R.18-12-005, and I.15-08-019. Address changes to the General Order 96-B service list should be directed to PG&E at email address PGETariffs@pge.com. For changes to any other service list, please contact the Commission's Process Office at (415) 703-2021 or at Process\_Office@cpuc.ca.gov. Send all electronic approvals to PGETariffs@pge.com. Advice letter submittals can also be accessed electronically at: <a href="http://www.pge.com/tariffs/">http://www.pge.com/tariffs/</a>.

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Erik Jacobson Director, Regulatory Relations

#### **Attachment:**

Attachment A: Safety and Culture Governance Quarterly Report

cc: Service Lists R.18-10-007, R.18-12-005, and I.15-08-019



### California Public Utilities Commission

# ADVICE LETTER



ENERGY UIILIIY	OF CALL				
MUST BE COMPLETED BY UTI	LITY (Attach additional pages as needed)				
Company name/CPUC Utility No.: Pacific Gas and Electric Company (ID U39E)					
Utility type:  GAS WATER PLC HEAT	Contact Person: Kimberly Loo Phone #: (415)973-4587 E-mail: PGETariffs@pge.com E-mail Disposition Notice to: KELM@pge.com				
EXPLANATION OF UTILITY TYPE ELC = Electric GAS = Gas WATER = Water PLC = Pipeline HEAT = Heat WATER = Water	(Date Submitted / Received Stamp by CPUC)				
Advice Letter (AL) #: 5786-E	Tier Designation: 1				
	Quarterly Advice Letter Pursuant to Assembly Bill 1054 Regarding the ildfire Mitigation Plan and Its Safety Recommendations				
Keywords (choose from CPUC listing): Complian AL Type: Monthly Quarterly Annual AL submitted in compliance with a Commission					
Does AL replace a withdrawn or rejected AL? I	f so, identify the prior AL: $_{ m No}$				
Summarize differences between the AL and the prior withdrawn or rejected AL:					
Confidential treatment requested? Yes 🗸 No					
If yes, specification of confidential information:  Confidential information will be made available to appropriate parties who execute a nondisclosure agreement. Name and contact information to request nondisclosure agreement/ access to confidential information:					
Resolution required? Tyes V No					
Requested effective date: $3/20/20$	No. of tariff sheets: $_{ m 0}$				
Estimated system annual revenue effect (%): $_{ m N/A}$					
Estimated system average rate effect (%): $\mathrm{N/A}$					
When rates are affected by AL, include attachment in AL showing average rate effects on customer classes (residential, small commercial, large C/I, agricultural, lighting).					
Tariff schedules affected: $_{ m N/A}$					
Service affected and changes proposed $^{\! ext{l:}}$ $_{\! ext{N/A}}$	1				
Pending advice letters that revise the same tar	iff sheets: $_{ m N/A}$				

### Protests and all other correspondence regarding this AL are due no later than 20 days after the date of this submittal, unless otherwise authorized by the Commission, and shall be sent to:

CPUC, Energy Division Attention: Tariff Unit 505 Van Ness Avenue San Francisco, CA 94102

Email: EDTariffUnit@cpuc.ca.gov

Name: Erik Jacobson, c/o Megan Lawson

Title: Director, Regulatory Relations

Utility Name: Pacific Gas and Electric Company Address: 77 Beale Street, Mail Code B13U

City: San Francisco, CA 94177

State: California Zip: 94177

Telephone (xxx) xxx-xxxx: (415)973-2093 Facsimile (xxx) xxx-xxxx: (415)973-3582

Email: PGETariffs@pge.com

Name:

Title:

Utility Name: Address:

City:

State: District of Columbia

Zip:

Telephone (xxx) xxx-xxxx: Facsimile (xxx) xxx-xxxx:

Email:

### **Attachment A**

**Safety and Culture Governance Quarterly Report** 

# PACIFIC GAS AND ELECTRIC COMPANY SAFETY CULTURE AND GOVERNANCE QUARTERLY REPORT NO. 05-2019 IN COMPLIANCE WITH CPUC DECISION 18-11-050 SUBMITTED JANUARY 31, 2020



#### PACIFIC GAS AND ELECTRIC COMPANY SAFETY CULTURE AND GOVERNANCE QUARTERLY REPORT NO. 05-2019

#### IN COMPLIANCE WITH CPUC DECISION 18-11-050 SUBMITTED JANUARY 31, 2020

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## PACIFIC GAS AND ELECTRIC COMPANY SAFETY CULTURE AND GOVERNANCE QUARTERLY REPORT NO. 05-2019 IN COMPLIANCE WITH CPUC DECISION 18-11-050

#### I. Introduction

Pacific Gas and Electric Company (PG&E or the Company) submits this fifth Safety Culture and Governance Quarterly Report (Report) in compliance with California Public Utilities Commission (CPUC or Commission) Decision (D.) 18-11-050. In that decision, the Commission directed PG&E to implement the recommendations of the Commission's Safety and Enforcement Division (SED), as set forth in a report prepared by NorthStar Consulting Group (NorthStar), no later than July 1, 2019, and to serve quarterly reports on the status of its implementation and ongoing execution to the service list for this proceeding. In addition, in compliance with D. 19-06-008, adopted by the Commission on June 13, 2019, PG&E and PG&E Corporation also provide details of safety-specific training, education, and support given to the PG&E and PG&E Corporation Boards of Directors (BODs).

This Report provides an update on PG&E's ongoing execution and sustainability of NorthStar's recommendations between October 1, 2019 and December 31, 2019. Additionally, this Report discusses the BODs safety training, education, and support for the same time period, and the One PG&E Occupational Health and Safety Plan<sup>2</sup> (One PG&E Plan) and associated safety performance metrics.

This Report is organized as follows:

- Executive Summary
- Sustainability Update
- Board of Directors Reporting
- One PG&E Plan and Key Safety Metrics

#### II. Executive Summary

PG&E continues to execute on NorthStar's numerous and important safety recommendations in order to ensure full consummation of those recommendations. And while we are making progress in a number of safety-related areas, our safety performance must continue to improve. We did not meet our safety performance goals for workforce injuries and incidents, and we are not satisfied with the results. PG&E is reviewing the One PG&E Plan and will refresh the Plan to focus on three key themes on which Operational

See Order Instituting Investigation (OII) on the Commission's Own Motion to Determine Whether Pacific Gas and Electric Company and PG&E Corporation's Organizational Culture and Governance Prioritize Safety (I.15-08-019).

The One PG&E Occupational Health and Safety Plan is reviewed annually.

Leadership, Safety Leadership and Union leaders are aligned: (1) Safety is everyone's responsibility, (2) How leaders show up regarding safety matters, and (3) We are a rapid learning organization.

During the fourth quarter of 2019, PG&E made improvements with initiatives to get leaders in the field to talk openly about safety, and to coach on safety improvements. Senior leadership remains focused on reinforcing our culture of raising issues through personal commitment and the company's expectation that leaders listen and follow up when issues are raised. Through the company's Corrective Action Program (CAP), PG&E closed out approximately 37,000 issues raised by employees in 2019. Additionally, the Safety Observation Program and performance dashboards are helping our workforce identify risks and provide leadership coaching opportunities. During the fourth quarter, 23,893 safety observations were conducted, and 4,739 at-risk issues were identified and addressed.

On the injury management and ergonomics front, we developed programmatic improvements during the fourth quarter. We are increasing access to local health care treatment, and we provided additional On-site Prevention Specialists beginning in December. We believe these enhancements will improve early intervention and provide better case management. The program enhancements will help improve Lost Work Day (LWD) cases and Days Away, Restricted, or Transferred (DART) performance—areas where we continue to benchmark in the third and fourth quartiles.

Motor vehicle safety is another focus area to address Preventable Motor Vehicle Incidents (PMVI) performance where we are benchmarking in the third quartile. Key actions to address this include improved training and better Vehicle Safety Technology (in cab alerts). We revamped our motor vehicle backing training for 2020 and have partnered with a new vendor to provide improved technology and data reporting on Vehicle Safety Technology.

As we continue to work through the challenges in our performance on workforce safety, the Company is emphasizing clear and consistent safety procedures and standards and is establishing expectations that our leaders spend more time in the field. The Company is seeing some encouraging trends in safety performance correlated to our leaders spending more time in the field. In Power Generation, where leaders are consistently spending 30 to 50 percent of their time in the field, we observed reductions in the 3- and 6-month rolling rate across performance measures such as LWD, DART and PMVI. Discussions with the crews focus on hazard identification, how to safely mitigate risks before starting a job, and understanding the controls in place to ensure work is completed in a safe manner—especially in high-risk areas.

In D.19-06-008, the Commission directed PG&E to provide certain BOD-related information "in the quarterly reports submitted to SED pursuant to D.18-11-050." Information in compliance with this requirement is provided in Section IV of this Report.

Consistent with PG&E's previous quarterly Reports, Section V of this Report has a progress update on the One PG&E Plan, including fourth quarter safety performance.

Attachment 1 to this Report provides a Glossary of Safety Terms.

Attachment 2 to this Report includes approved BOD and Safety and Nuclear Oversight (SNO) Committee meeting minutes.

#### III. Sustainability Update

PG&E continues to execute on NorthStar's recommendations and has verified the sustainability of its Safety OII plans for the period of October 1, 2019 through December 31, 2019. PG&E used its compliance management tool, MetricStream, to certify ongoing execution and adherence to the Safety OII requirements. As part of the certification process, plan owners reviewed their plans and commitments, and responded to three certification questions focused on (1) ongoing execution of plans, (2) identifying any changes to plans, and (3) certifying adherence with the Safety OII requirements. Each plan sponsor then reviewed and approved the certification along with PG&E's Safety OII Program Management Office.

#### IV. Board of Directors Reporting

In D.19-06-008, the Commission directed PG&E to provide the following information in the quarterly reports submitted to SED pursuant to D.18-11-050:

- 1) Non-confidential versions of the minutes of all board meetings and safety committee meetings.
- 2) All training, education or other support on safety that PG&E and PG&E Corporation are providing to board members so that they can adequately perform their duties on safety issues.<sup>3</sup>

#### A. BOD and Safety and Nuclear Oversight Committee Meeting Minutes

Attachment 2 to this Report includes non-confidential versions of approved minutes for the following BODs or SNO Committee meetings that were held on or after June 13, 2019<sup>4</sup>, and for which approved minutes have not been provided in connection with a prior quarterly report.

 Meetings of the BODs of PG&E and PG&E Corporation held concurrently on the following dates:

June 14, 2019
June 20-21, 2019 (two-day meeting)
June 27, 2019
July 9, 2019
July 12, 2019
July 16, 2019

<sup>3</sup> D.19-06-008, *mimeo*, p. 4

<sup>4</sup> Effective date of D.19-06-008

July 19, 2019
July 25, 2019
August 2, 2019
August 6, 2019
August 7, 2019
August 9, 2019
August 12, 2019
August 16, 2019
August 23, 2019
August 30, 2019
September 6, 2019
September 8, 2019
September 10-11, 2019 (two-day meeting)
September 20, 2019
September 26, 2019

 Meetings of the SNO Committees of the BODs of PG&E and PG&E Corporation held concurrently on the following dates:

June 20, 2019
July 16, 2019
August 20, 2019
September 10, 2019

Meeting minutes for the BODs and the SNO Committees must be formally reviewed and approved by the relevant governance body prior to finalization. The timing for this process varies, and in many cases the minutes will be finalized in a different quarter than the quarter in which the meeting was held.

#### B. BOD Safety-Related Training

PG&E is submitting information regarding "all training, education or other support on safety that PG&E and PG&E Corp." provided "to board members to ensure that they can adequately perform their duties on safety issues."

- During the fourth quarter of 2019, in-person regular meetings of the BODs and the SNO Committees included a safety tailboard similar to those presented to employees. Topics covered during the fourth quarter of 2019 included: (1) managing disgruntled customers, (2) flooding and high-water hazards, and (3) working safely near trees.
- In October and November 2019, the BODs received several reports on various Public Safety Power Shutoff (PSPS) events initiated by PG&E during October and November, which included discussions of PG&E's post-PSPS safety inspection and restoration process.
- In November 2019, the BODs received a report on a recent employee significant injury incident.
- In November 2019, the SNO Committees, the Audit Committees, and the PG&E Corporation Compliance and Public Policy (CPP) Committee reviewed summaries of open high-risk audit issues with operational risks,

including safety, and the status of action plans to address these issues. Examples include issues that were identified in Internal Audit's evaluation of controls and processes relating to: (1) cathodic protection systems designed to protect gas facilities from corrosion, (2) the electric and hydro Supervisory Control and Data Acquisition systems, (3) the brake inspection program for regulated vehicles and equipment, (4) distribution wood pole asset management, and (5) the dam surveillance, monitoring, and inspection program.

- In November 2019, the SNO Committees, the Audit Committees, and the PG&E Corporation CPP Committee also received a report on a recent contractor fatality incident and a recent employee significant injury incident.
- In November 2019, the SNO Committees, the Audit Committees, and the PG&E Corporation CPP Committee also received a report on employee safety.
- In November 2019, the SNO Committees, the Audit Committees, and the PG&E Corporation CPP Committee also received a safety report, which included a review of performance in the areas of workforce safety, motor vehicle safety, and public safety.
- In November 2019, the SNO Committees, the Audit Committees, and the PG&E Corporation CPP Committee also received a report on the results of the World Association of Nuclear Operators' evaluation of the Diablo Canyon Power Plant.
- In November 2019, the PG&E Corporation CPP Committee reviewed a draft of the Committee's third quarter 2019 oversight report to the BODs on PG&E's progress against its Wildfire Safety Plan.
- In December 2019, the SNO Committees received a safety report, which included a review of performance in the areas of workforce safety, motor vehicle safety, and public safety.
- In December t2019, the SNO Committees also received a report from the Chair of the independent Nuclear Safety Oversight Committee.
- In December 2019, the SNO Committees also received reports on top enterprise risk topics and enterprise risks, including cybersecurity, climate change, and wildfire.
- In December 2019, the SNO Committees also received a written report on significant changes in laws and regulations affecting safety and operational performance.
- In December 2019, the SNO Committees also received: (1) a report on wildfire considerations in gas operations, (2) a PSPS post-event review, and (3) performance and operational updates on nuclear generation and power generation.
- In December 2019, the BODs received a report on wildfire risk reduction strategy and the 2020 Wildfire Mitigation Plan.

- In December 2019, the BODs received the PG&E Corporation CPP Committee's third quarter 2019 oversight report on PG&E's progress against its Wildfire Safety Plan.
- During the fourth guarter of 2019, consistent with each director's commitment to conduct at least three site visits per year<sup>5</sup>, non-employee directors of PG&E and PG&E Corporation made various field visits and facility tours to meet with employees, observe employees and contractors performing work in the field, and tour safety training facilities and operating facilities. Activities during the fourth quarter included: (1) visiting various job sites to observe gas pipeline replacement, electric distribution pole replacement, and other gas and electric work, (2) touring the Diablo Canyon Power Plant, (3) touring the Gas Control Center, (4) visiting the Emergency Operations Center, including visits during PSPS events, (5) touring the Applied Technology Services facility, (6) touring the Center for Gas Safety and Innovation, (7) meeting with tribal representatives and customers to discuss impacts of recent PSPS events and areas for improvement, (8) visiting the Oakport Service Center and meeting with gas and electric crews, and (9) touring the Wildfire Safety Operations Center.

#### V. One PG&E Occupational Health and Safety Plan and Key Safety Metrics

#### A. Introduction

The One PG&E Plan encompasses three safety categories—Employee Safety, Contractor Safety and Motor Vehicle Safety—and the Enterprise Safety Management System (ESMS), as well as eight focus areas to facilitate execution and reporting.

#### B. Employee Safety

#### 1. Musculoskeletal Disorders (MSD), Sprains and Strains

PG&E's MSD program supports the prevention of injury though changes and re-design of key programs such as office, vehicle, industrial ergonomics, and Industrial Athlete program. These programs are designed to take a systematic approach of identifying the ergonomic risk factors associated with performing physical work.

In the office, PG&E uses a software that provides both subjective data (feedback on workstation set up and discomfort) and objective data (computer use, key stokes, mouse clicks) to obtain a quantified risk level for office-based employees with the potential for developing discomfort, and possible subsequent injury.

In the field, PG&E uses Electromyography (EMG) technology to quantify the physical demands of the work in order to reduce them with appropriate mitigations.

<sup>5</sup> SNO Committee members commit to additional visits.

Key activities that occurred during the fourth quarter of 2019 include:

- In the office ergonomics program, PG&E conducted a gap analysis
  for continuous improvement. The results showed an opportunity to
  increase office ergonomic evaluator presence at four locations in
  PG&E's territory that have had higher incident and injury rates due
  to ergonomic risk factors. In December 2019, an evaluator was
  placed in Fresno to provide dedicated support in education,
  discomfort resolution, data analysis, and reporting.
- In the industrial ergonomics program, PG&E successfully piloted an industrial ergonomics software and obtained a license for its use.
   This software will allow PG&E to conduct task analyses and to quantify the injury risk level associated with physical work. This will provide PG&E with a prioritized approach to mitigating high-risk, physically demanding work in the field.
- Developed a model to increase the presence of Industrial Athlete specialists in the field to work directly with crews and supervisors on body mechanics and positioning when performing repetitive tasks. The model has been adopted in Gas Operations and will be implemented across the enterprise in the first quarter of 2020.

#### 2. Safety Leadership

Safety Culture observations were conducted and recorded in SafetyNet (the enterprise-wide safety observation tool) during the 12-month period October 1, 2018 through September 30, 2019. These observations were analyzed for trends in the fourth quarter of 2019. The analysis indicated that timely and effective feedback was not consistently provided by leaders during their time in the field. The observations also showed that crews were not using a systematic approach to identifying hazards in their work environment. As a result, PG&E will focus on these two opportunities for improvement in 2020:

- More effective hazard recognition, encouraging employee use of the Hazard Identification Wheel tool<sup>6</sup> to assess the environment for hazards in a consistent and disciplined way.
- Consistent feedback to employees from leaders, engaging them in discussions on how they are working safely and offering specific guidance on how to improve.

The compilation and analysis of Safety Culture observations were also used to inform PG&E's Academy annual update cycle of the Safety Leadership Development Workshops<sup>7</sup>, which will increase the emphasis on hazard recognition and leader feedback.

The tool represents ten potential hazard categories that may be encountered while performing work and is used during pre-job planning and briefs to identify hazards.

<sup>7</sup> Designed for employees in leadership roles who are responsible for employees in high-risk operations.

The total number of Safety Culture observations recorded was relatively small (60 in total). To increase the number of observations in the 2019-2020 time period, PG&E is planning to increase the minimum number of Safety Leadership Development observations in the Field Safety Specialists' performance goals.

#### 3. Serious Injury and Fatality Prevention

PG&E investigates incidents that result in an actual employee serious injury or fatality (SIF), meaning a fatality, life-threatening or life-altering injury or illness. PG&E also investigates SIF actual events for contractors, provided they were conducting work under the supervision of PG&E, on PG&E property, or on PG&E assets.

PG&E identifies incidents with SIF potential through the review of all injuries and near hits. By investigating incidents with SIF potential, PG&E identifies conditions that led to the incident, learns from the investigation findings, develops corrective actions, and engages with employees and contractors on corrective action implementation. If a contractor has an incident that is classified as having SIF potential, the contractor performs a cause evaluation, and PG&E analyzes that evaluation to determine the extent of the condition and if any corrective actions are needed within PG&E and among contractors.

Investigation results and corrective actions are managed in CAP to drive timely completion, accountability, and effectiveness. In addition, all SIF incidents are communicated through initial and final communications to all employees for their awareness.

Key activities that occurred during the fourth guarter of 2019 include:

- PG&E completed ten cause evaluations. These include the investigations of three SIF actual events that occurred in 2019 (two of which involved serious injuries and one involved a fatality), all of which involved contractors:
  - A subcontractor groundman performing work was in a trench when the wall of the trench gave way and collapsed on him. The contractor survived the incident.
  - Two contractors working on an electric transmission project in steep terrain in Plumas County fell from an insulated work platform attached to a transmission pole.
     One of the contractors died and the other was injured.
  - A contractor crew member was drilling a pilot hole. While hammering the half inch lag bolt into the pilot hole, it contacted remnants of the pilot drill bit which remained inside the pole, causing the half inch lag bolt to spring back at the contractor and strike the contractor in the eye.
- Eight investigations are open, all of which are for SIF potential events.

#### 4. Injury Management

PG&E has improved upon its Injury Management programs, including timely injury reporting, Return to Work (RTW), and expansion of the onsite medical clinic model.

Timeliness of injury reporting improved as compared to 2018. This allows for early intervention to mitigate the severity of injuries. The PG&E RTW Task Program was successful in bringing back employees with medical restrictions that might otherwise prevent them from returning to work. Early return to work has been shown to result in better recovery overall. The RTW Task Program encountered a challenge in obtaining timely approval of tasks by the Unions, which impacted some LOBs waiting for resources from the program. Continuing to add to the library of tasks is essential to the success of the program, and PG&E has established a new escalation process to address any delays and ensure timely placements. Plans for on-site medical clinics in Concord and San Ramon have been completed. While they were scheduled to open in the fourth quarter, PG&E ran into some obstacles such as lease constraints and vendor staffing. The clinics are expected to be operational in the first quarter of 2020.

Key activities that occurred during the fourth quarter of 2019 include:

- The Phase 2 of the Fit4U pilot, focused on those with multiple injuries/claims, concluded. Sixty three percent of employees responded to the satisfaction survey and over half reported being "very satisfied" with the program. Further program effectiveness evaluation is anticipated in the first quarter of 2020.
- PG&E's vendor, WorkCare, was awarded a one-year contract to provide Nurse Care Line services. The 2019 target for timeliness of injury reporting is 72 percent, and PG&E has achieved 75.8 percent year-to-date (YTD).
- Overall in 2019, PG&E placed 122 employees with medical restrictions and an inability to perform their regular work into temporary task assignments within the RTW Task Program. Also, the RTW Task Program saved over 4,500 lost work days in 2019. This resulted in injured employees being able to heal while working (which studies have shown reduces recovery time) and in increased productivity.

#### 5. Health and Wellness

PG&E's Health and Wellness programs use employee education and engagement to help employees take action to improve their overall well-being and reduce risks of health conditions and injuries. PG&E promotes healthy lifestyles by improving access and awareness of available health and wellness resources, which include mental health and employee assistance program (EAP) services.

With the transition to Quest Diagnostics, the launch of the health screenings began October 15, 2019, two weeks later than in prior years,

and the health screening completion rates for the fourth quarter reflect that. The enrollment rates for the new health and wellness portal show a gradual increase over the third quarter. As part of the transition to any new program or process, it takes time for adoption, and we see that in the fourth quarter performance.

Key activities that occurred during the fourth quarter of 2019 include:

- Launched the 2020 voluntary employee health screening campaign with Quest Diagnostics. Approximately 10,606 employees (48%) completed a health screening as of December 31, 2019. Over the course of the campaign, it is expected that the percentage of health screenings will steadily increase. Employees have until August 31, 2020 to complete a voluntary annual health screening and tobacco test or tobacco cessation program.
- Increased employee enrollment in the new mobile and online Health and Wellness portal, administered by Virgin Pulse. As of December 31, 2019, approximately 1,500 employees (6.4%) had enrolled. The portal helps employees build healthy habits across all areas of well-being. Features include telephonic tobacco cessation coaching, team healthy habit challenges, nutritional guides, general telephonic and digital health coaching, and a sleep guide. The focus is on prevention and long-term health.
- Additional program activities include onsite EAP resources when the Emergency Operations Center was activated, educational venues to employees on preventing and reducing anxiety, mindfulness, and suicide prevention, and launched an opioid awareness campaign.

PG&E has identified key performance metrics tied to the Employee Safety focus areas above. As acknowledged earlier in the Report, PG&E is not satisfied with the results and is reviewing the One PG&E plan to improve its safety performance.

Table 1 below summarizes key metrics performance and established targets for 2018-2020. Figure 1 below provides current performance with respect to employee safety metrics as of December 31, 2019.

TABLE 1
2018 - 2020 PERFORMANCE AND ESTABLISHED TARGETS

Key Metrics Performance	2018 Actuals	2019 Actuals	2020 Target
SIF: # of Employee Serious Injuries & Fatalities	<b>24</b> <sup>(a)</sup>	36	Track Only <sup>(b)</sup>
SIF Prevention: SIF Timely Corrective Action Completion	90%	94%	90%
SIF Prevention: SIF Quality of Corrective Actions	12	12.9	12
Injury Management: Lost Work Day Cases Count	90	103	70
Sprains/Strains: DART <sup>(c)</sup> Case Count	416	480	198
Sprains/Strains: OSHA <sup>(d)</sup> Case Rate	675	769	Track Only
H&W: Workforce Unavailable Due to Health	7.9%	7.8%	7.5%
Injury Management: Timely Reporting of Injuries	75%	75.7%	72%

<sup>(</sup>a) 2018 SIF actuals have been updated from 25 to 24. One SIF event was moved to non-SIF category as it did not meet the criteria for a serious event.

- (b) No target set for this metric.
- (c) Days Away Restricted or Transferred.
- (d) Occupational Health and Safety Administration.

FIGURE 1
CURRENT PERFORMANCE AS OF DECEMBER 31, 2019

METRICS	Metric	RAG	YTD Actual	YTD Prior Year	EOY Target
MAN	Serious Injury or Fatality (SIF) Count Actual and Potential		36	24	
YEE SAFETY 2019 PERFOR	SIF % Timely Corrective Action Completion		94%	95%	90.0%
	SIF Quality of Corrective Actions		12.9	12.7	12.0
	Lost Workday (LWD) Count		103	90	81
	DART Injury Count		480	416	308
	OSHA Injury Count		769	675	





#### C. Contractor Safety

PG&E's Contractor Safety Program requires primary contractors and subcontractors performing medium- and high-risk work to meet minimum prequalification requirements. The population of the contractor workforce has

increased significantly over the past three years, with roughly 2,200 individual contractor companies that employ approximately 27,000 employees performing PG&E work.

PG&E monitors the implementation of the Contractor Safety program requirements by conducting compliance assessments of the LOBs' adherence to the enterprise Contractor Safety Standard, SAFE-3001S, and their contractor oversight procedures to identify any gaps, which are referred to as non-conformances. The most significant non-conformances identified from the 208 assessments performed in 2019 were 1) safety observations not being performed by PG&E on their contractors, and 2) contractors not performing observations of their own crews. PG&E is evaluating the root cause for the lack of safety observations and will propose changes for enterprise-wide improvement.

PG&E also performs Management and Organization Assessments (MOAs) on contractors who are new in business (less than three years) or have experienced rapid growth (significant increase in employees working for PG&E) to evaluate the contractor's safety management structure.

Key activities that occurred during the fourth quarter of 2019 include:

- Contractor Safety Standard, SAFE-3001S, annual review was completed as required by the Kern Settlement Agreement. The Standard revision was published on December 18, 2019 and reflects program enhancements implemented in 2019.
- Implemented training requirements for PG&E employees who approve contractor safety plans.
- Incorporated three new web-based training courses into ISNetworld<sup>8</sup> to be delivered to contractor employees.
- Conducted 57 LOB compliance assessments on the implementation of the LOB Contractor Safety procedures. A total of 208 assessments were completed across the enterprise in 2019.
- Conducted 23 MOAs; 22 were approved. A total of 97 MOAs were conducted and 83 were approved in 2019.

Table 2 below summarizes key metrics performance in 2018-2020. Figure 2 below provides current performance with respect to contractor safety metrics as of December 31, 2019.

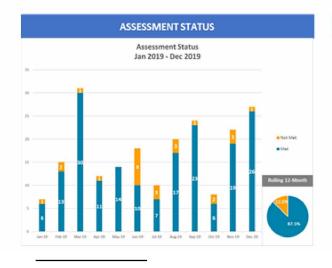
TABLE 2 2018 - 2020 PERFORMANCE

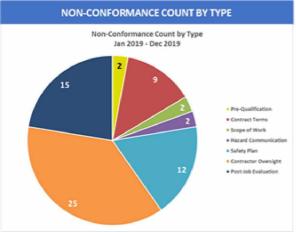
Key Metrics Performance	2018 Actual	2019 Actual	2020
# of Contractor Serious Injuries & Fatalities	3	3	Track Only
% of Contractor Assessments with Non-Conformance Findings	10.3%	12.5%	Track Only

<sup>8</sup> ISNetworld is an online contractor and supplier management platform.

FIGURE 2
CURRENT PERFORMANCE AS OF DECEMBER 31, 2019 (a)

Metric	RAG	YTD Actual	YTD Prior Year	EOY Target
% of Contractor Assessments with Non-Conformance Findings		12.5%	10.3%	





(a) An assessment is determined to be not met if one or more non-conformances are found.

#### D. Motor Vehicle Safety

PG&E's Motor Vehicle Safety program is focused on preventing and reducing the risk of motor vehicle incidents to mitigate harm to employees and the public. PG&E is leveraging technology and data for driver feedback and interventions to reduce risks associated with driver behavior and improving availability of data to field leaders to enable targeted risk assessments and coaching.

In the fourth quarter, PMVI and Serious Preventable Motor Vehicle Incidents (SPMVI) performance continued to remain off target with rear-ending third party vehicles being the biggest area for improvement for SPMVI, and backing into and striking stationary objects being the largest volume of PMVI across the enterprise. Also in the fourth quarter, program enhancements and resources were initiated to help leaders and drivers focus on improvements and identified risks.

Key activities that occurred during the fourth quarter of 2019 include:

- Began the development of a comprehensive Driver History Scorecard to support leaders with post-accident reviews with a consistent, enterprise-wide approach.
- Launched Safe Backing web-based training to reinforce and demonstrate company policy and best practices for all employees who drive for company business. The course is available in the PG&E's learning management system.

- Selected a new Vehicle Safety Technology vendor with hardware installations and communications set to resume in early 2020.
- Began exploring additional phone application technology to help address PG&E's highest frequency PMVIs and support compliance with company policies.

Table 3 below summarize key metrics performance in 2018-2020. Figure 3 provides current performance with respect to motor vehicle safety metrics as of December 31, 2019.

TABLE 3
2018–2020 PERFORMANCE AND ESTABLISHED TARGETS

Key Metrics Performance	2018 Actuals	2019 Actuals	2020 Target
SPMVI Count	27	49	25
PMVI Count	400	409	302

FIGURE 3
CURRENT PERFORMANCE AS OF DECEMBER 31, 2019

OTOR FETY I DEC ERFOR	Metric	RAG	YTD Actual	YTD Prior Year	EOY Target
	Preventable Motor Vehicle Count (PMVI)		409	400	352
	Serious Preventable Motor Vehicle Count (SPMVI)		49	27	26



#### E. Safety Management System

In its third quarter update, PG&E outlined five foundational standards to define the Enterprise Safety Management System (ESMS) and dedicated a team to develop them starting in the fourth quarter of 2019. These standards include:

- ESMS focused on outlining scope of the management system
- Public Safety focused on maximizing public safety throughout asset life cycles
- Workforce Safety focused on employees and contractors
- Management of Change (MOC) to proactively manage safety changes

Safety Culture expressed as Safety Values and Actions

PG&E is on track to have the standards reviewed and approved by executive leadership in the first quarter of 2020.

A key component of the ESMS is the Independent Safety Oversight Committee (ISOC). The ISOC is modeled on independent safety oversight committees that have been established and used with success in the areas of nuclear power and dam operations. It is providing independent oversight and review of the PG&E's operations, including safety and regulatory compliance, safety leadership, and operational performance. It will meet regularly and prepare reports highlighting performance for particular periods, including an annual performance evaluation.

The ISOC members are all external to PG&E except for the chair. Current ISOC members collectively have nearly 200 years of relevant experience:

- Chris Hart 40+ years safety experience, former Chair of the National Transportation Safety Bureau, PG&E Chief Safety Advisor, ISOC Chair.
- Frank Gallaher 50+ years utility industry experience, including former Electric Power Research Institute (EPRI) board member and Chief Operating Officer at Entergy.
- Gus Ponce 40+ years utility industry experience, including former Exelon Director for Transmission and Substation charged with implementing Target Zero Safety Program for employees and contractors.
- Randy Lyle 30+ year veteran of CalFire retiring as Division Chief to become program manager for San Diego Gas & Electric (SDG&E) Fire Science and Coordination Program 2007 to 2019; recipient of California Governor's Medal of Commendation.
- Lynn Walter 30+ year California utility industry veteran and member of multiple utility safety oversight committees focused on emergency planning and response and human performance management.

In December 2019, the ISOC, led by Chris Hart, undertook a data-driven and process-focused review of wildfire safety in Electric Operations, with engagement from executives to individual field employees. The ISOC members conducted field visits, interviews, and observations, as well as reviews of documentation relating to safety performance. The ISOC provided a high level out brief to the Electric Operations and Safety, Health, ECAP and DOT senior leaders on December 13, 2019, with a final submission report for leadership review on January 10, 2020. PG&E leaders will incorporate lessons learned from the pilot review. The ISOC will scale throughout 2020 such that every area of the business is covered by a safety assurance function. As the ESMS definition and implementation continues, the ESMS will act on ISOC findings and adopt the ISOC review as an assurance activity for the ESMS.

#### VI. Conclusion

PG&E is committed to improving its safety culture and performance and regaining the public's trust. The areas of opportunity identified by NorthStar in its Final Report and in its First Update are at the core of a strong and proactive safety. Such a culture requires a consistent "One PG&E" approach and a comprehensive strategy focused on improving safety performance, aligning different organizations, and reaching every employee. PG&E looks forward to continuing this important work and providing the Commission with quarterly updates on its progress.

# PACIFIC GAS AND ELECTRIC COMPANY ATTACHMENT 1 GLOSSARY OF SAFETY TERMS

#### SIF Timeliness of Corrective Actions:

The total number of Serious Injuries or Fatalities (SIF) corrective actions completed on time (as measured by the due date accepted by Line of Business Corrective Action Review Boards (CARB)) divided by the total number of SIF corrective actions past due or completed. A SIF corrective action is one that is tied to a SIF actual or potential injury or near hit. This metric includes Electric Operations, Gas Operations, Generation, Information Technology (IT), Supply Chain and Customer Care, as well as any SIF actual events from any line of business. Includes corrective actions with initial due date on or before month end reporting and corrective actions with initial due date after month end reporting but already completed.

#### SIF Quality of Corrective Actions:

The quality of SIF corrective actions as determined by the corrective action quality framework created by Dr. Mark Fleming. Quality is determined by assessing whether or not the corrective actions address all incident causes identified, extent of condition, hierarchy of controls, if the corrective action's effectiveness is measurable, and if the corrective actions have appropriate timelines for completion. A SIF corrective action is one that is tied to a SIF actual or potential injury or near hit. The assessment is performed by an independent third party after acceptance by Line of Business CARBs.

#### SIF Index: SIF Effectiveness of Action Completion

The effectiveness of corrective actions as measured by the number of repeat SIF Exposure Factors over a 36-month period. Only SIF incidents in Electric Operations, Gas Operations or Generation are included in this metric. Only investigations that have been approved by the Line of Business-specific CARBs are included in Long-Term Incentive Plan reporting.

#### SIF Exposure Factors List

- 1. Animal Attack or Bite
- 2. Assault or Violent Attack
- 3. Confined Space
- 4. Heavy Equipment Operation or Traffic Hazards
- 5. Control of Hazardous Energy
- 6. Dropped Object of Sufficient Mass to Cause Injury
- 7. Excavation
- 8. Hazardous Chemicals/Material
- Heat Exposures
- 10. Helicopter Use
- 11. Welding, Grinding, Cutting, Hot Work Permits
- 12. Live Electrical Work
- 13. Grounding (Live Electrical Work Supplement)
- 14. Mobile Equipment Use (i.e., Lifts, Cranes, Forklifts, etc.)
- 15. Off-road Vehicle Use
- 16. Powered Tool use
- 17. Public Safety
- 18. Work at Heights (4 ft. or Greater)

**SIF Exposure Rate**: SIF Exposure rate is the number of actual or potential SIF per 200,000 hours worked. Includes Electric, Gas, Generation, IT, Supply Chain, Customer Care.

**Days Away, Restricted and Transfer (DART) Rate:** includes Occupational Safety and Health Administration (OSHA)-recordable injuries that result in lost time or restricted duty per 200,000 hours worked.

**Preventable Motor Vehicle (PMVI) Rate:** the total number of motor vehicle incidents for which the driver could have reasonably avoided, per 1 million miles driven.

#### Lost Work Day Case Rate (LWD)

This measures the number of Lost Workday (LWD) cases incurred for employees and staff augmentation per 200,000 hours worked, or for approximately every 100 employees. A LWD Case is a current year OSHA Recordable incident that has resulted in at least one LWD. An OSHA Recordable incident is an occupational (job related) injury or illness that requires medical treatment beyond first aid, or results in work restrictions, death or loss of consciousness.

#### Workforce Unavailable Due to Health

This is a percentage of PG&E's workforce that is out due to the following:

- o Sick time
  - Family sick time excluded
- Short Term Disability (<1 year)</li>
- Long Term Disability (> 1 year)
- o Workers Compensation
- o Family and Medical Leave Act
  - Due to one's own medical condition
- Company medical leave

# PACIFIC GAS AND ELECTRIC COMPANY ATTACHMENT 2 BOARDS OF DIRECTORS AND SAFETY AND NUCLEAR OVERSIGHT COMMITTEE MEETING MINUTES

#### PRIVILEGED AND CONFIDENTIAL<sup>1</sup>

#### BOARD MEETING - June 14, 2019 PG&E CORPORATION

A special telephonic meeting of the Board of Directors of PG&E Corporation (Corporation) was held on Friday, June 14, 2019, at 10:00 a.m. The meeting was held concurrently with a meeting of the Pacific Gas and Electric Company (Utility and, together with the Corporation, the Companies) Board of Directors.

Directors Richard R. Barrera, Jeffrey L. Bleich, Nora Mead Brownell, Cheryl F. Campbell, Fred J. Fowler, William D. Johnson, Kenneth Liang, Dominique Mielle, Meridee A. Moore, Eric D. Mullins, Kristine M. Schmidt, and Alejandro D. Wolff attended by telephone, as permitted by the Corporation's Bylaws. Directors Frederick W. Buckman and Michael J. Leffell were absent.

Also participating by telephone at the beginning of the meeting were Linda Y.H. Cheng and John A. Lowe, along with Mario A. Ponce and Michael H. Torkin of Simpson Thacher & Bartlett LLP.

Quorum present, Ms. Brownell, Chair of the Board of the Corporation, presided as chair of the concurrent meeting. Ms. Cheng served as secretary of the meeting.

Ms. Moore, Chair of the Compensation Committee, presented two organizational matters for the Board's consideration, as described in materials that had been provided to the directors in advance of the meeting and that are included in the records of this Board. She reviewed the background and reasons for the proposed actions. The directors asked questions and discussed the organizational matters.

On motion made and seconded, the independent members of the Board approved revisions to the 2019 compensation package for William D. Johnson, as presented. Mr. Johnson was excused from the meeting during the Board's discussion regarding this matter.

SPECIAL BOARD MEETING - June 14, 2019 PG&E CORPORATION

On motion made and seconded, the following resolution was duly adopted:

BE IT RESOLVED that Janet C. Loduca, currently Senior Vice President and Interim General Counsel, is hereby elected Senior Vice President and General Counsel, effective as of May 2, 2019, and that such election is ratified as of May 2, 2019.

Mr. Lowe left the meeting, and John R. Simon, Jason P. Wells, Julie M. Kane, and Robert S. Kenney joined the meeting at this point.

Mr. Johnson presented a report on operational matters, including two recent Public Safety Power Shutoff (PSPS) events. The directors asked questions and discussed various aspects of Mr. Johnson's presentation.

[THE FOLLOWING PARAGRAPH CONTAINS ATTORNEY-CLIENT PRIVILEGED AND CONFIDENTIAL INFORMATION.]



[END OF PRIVILEGED AND CONFIDENTIAL INFORMATION.]

Mr. Kenney presented a report on regulatory and policy matters, including possible wildfire-related legislation that could be introduced in the state legislature, management's recent meeting with California Public Utilities Commission (CPUC) staff leadership, and recent developments in the CPUC's investigation regarding the Companies' safety culture and governance. The directors asked questions and discussed various aspects of Mr. Kenney's presentation.

Mr. Wells presented a report on financial matters, including possible terms that could be included in a proposed Chapter 11 plan of reorganization that would be filed by the Companies. The directors asked questions and discussed various aspects of Mr. Wells' presentation.

SPECIAL BOARD MEETING - June 14, 2019 PG&E CORPORATION

There being no further business presented for action, on motion made and seconded, the meeting was adjourned at 9:35 a.m.

LINDA Y.H. CHENG

Secretary

#### PRIVILEGED AND CONFIDENTIAL<sup>1</sup>

#### BOARD MEETING - June 14, 2019 PACIFIC GAS AND ELECTRIC COMPANY

A special telephonic meeting of the Board of Directors of Pacific Gas and Electric Company (Utility) was held on Friday, June 14, 2019, at 10:00 a.m. The meeting was held concurrently with a meeting of the PG&E Corporation (Corporation and, together with the Utility, the Companies) Board of Directors.

Directors Richard R. Barrera, Jeffrey L. Bleich, Nora Mead Brownell, Cheryl F. Campbell, Fred J. Fowler, William D. Johnson, Kenneth Liang, Dominique Mielle, Meridee A. Moore, Eric D. Mullins, Kristine M. Schmidt, and Alejandro D. Wolff attended by telephone, as permitted by the Utility's Bylaws. Directors Frederick W. Buckman and Michael J. Leffell were absent.

Also participating by telephone at the beginning of the meeting were Linda Y.H. Cheng and John A. Lowe, along with Mario A. Ponce and Michael H. Torkin of Simpson Thacher & Bartlett LLP.

Quorum present, Ms. Brownell, Chair of the Board of the Corporation, presided as chair of the concurrent meeting. Ms. Cheng served as secretary of the meeting.

Ms. Moore, Chair of the PG&E Corporation Compensation Committee, presented an organizational matter for the Board's consideration, as described in materials that had been provided to the directors in advance of the meeting and that are included in the records of this Board. She reviewed the background and reasons for the proposed action. The directors asked questions and discussed the organizational matter.

On motion made and seconded, the following resolution was duly adopted:

BE IT RESOLVED that Janet C. Loduca, currently Senior Vice President and Interim General Counsel, is hereby elected Senior Vice President and General Counsel, effective as of May 2, 2019, and that such election is ratified as of May 2, 2019.

<sup>1</sup> 

SPECIAL BOARD MEETING - June 14, 2019 PACIFIC GAS AND ELECTRIC COMPANY

Mr. Lowe left the meeting, and John R. Simon, Jason P. Wells, Julie M. Kane, and Robert S. Kenney joined the meeting at this point.

Mr. Johnson presented a report on operational matters, including two recent Public Safety Power Shutoff (PSPS) events. The directors asked questions and discussed various aspects of Mr. Johnson's presentation.

[THE FOLLOWING PARAGRAPH CONTAINS ATTORNEY-CLIENT PRIVILEGED AND CONFIDENTIAL INFORMATION.]



[END OF PRIVILEGED AND CONFIDENTIAL INFORMATION.]

Mr. Kenney presented a report on regulatory and policy matters, including possible wildfire-related legislation that could be introduced in the state legislature, management's recent meeting with California Public Utilities Commission (CPUC) staff leadership, and recent developments in the CPUC's investigation regarding the Companies' safety culture and governance. The directors asked questions and discussed various aspects of Mr. Kenney's presentation.

Mr. Wells presented a report on financial matters, including possible terms that could be included in a proposed Chapter 11 plan of reorganization that would be filed by the Companies. The directors asked questions and discussed various aspects of Mr. Wells' presentation.

There being no further business presented for action, on motion made and seconded, the meeting was adjourned at 9:35 a.m.

LINDA Y.H. CHENG Secretary

# BOARD MEETING - June 20 and 21, 2019 PG&E CORPORATION

A regular meeting of the Board of Directors of PG&E Corporation (Corporation) was held beginning at 12:40 p.m. on Thursday, June 20, 2019, at the office of the Corporation, 77 Beale Street, San Francisco, California. The meeting was held concurrently with a meeting of the Pacific Gas and Electric Company (Utility and, together with the Corporation, the Companies) Board of Directors.

Present at 77 Beale Street were directors Richard R. Barrera, Jeffrey L. Bleich, Nora Mead Brownell, Frederick W. Buckman, Cheryl F. Campbell, William D. Johnson\*, Michael J. Leffell, Kenneth Liang, Dominique Mielle, Meridee A. Moore, Eric D. Mullins, Kristine M. Schmidt, and Alejandro D. Wolff (who joined during the meeting as noted below). Director Fred J. Fowler attended by telephone, and Mr. Wolff attended a portion of the meeting by telephone, as permitted by the Corporation's Bylaws. No director was absent.

\*Mr. Johnson was elected to the Board effective upon adjournment of the Annual Meeting of Shareholders at 11:10 a.m. on Friday, June 21, 2019.

Also present at 77 Beale Street at the beginning of the meeting were John R. Simon and Linda Y.H. Cheng, along with Mario A. Ponce of Simpson, Thacher & Bartlett LLP (Simpson). Also participating by telephone at the beginning of the meeting was Nicholas S. Goldin of Simpson.

Quorum present, Ms. Brownell, Chair of the Board of the Corporation, presided as chair of the concurrent meeting. Ms. Cheng served as secretary of the meeting.

Ms. Cheng was excused, and the meeting was convened in executive session, with Mr. Johnson, Mr. Simon, Mr. Goldin, and Mr. Ponce present during portions of the executive session meeting.

The Board concluded its executive session.
Ms. Cheng was recalled and informed that (1) with
Mr. Johnson, Mr. Simon, Mr. Goldin, and Mr. Ponce present,
Mr. Johnson reported on recent developments at the Companies
and provided an overview of matters that would be discussed

<sup>1</sup> 

later in the meeting, and (2) with Mr. Johnson and Mr. Simon absent, the independent directors met in executive session without any management present.

The following individuals entered the meeting at this point: John R. Simon, Jason P. Wells, Julie M. Kane, Kathleen B. Kay, Michael A. Lewis, Janet C. Loduca, Fong Wan, James M. Welsch, Melvin J. Christopher, Robert S. Kenney, Alejandro Vallejo, and Brian D. Wong, along with Richard Hall of Cravath, Swaine & Moore LLP (Cravath).

[THE FOLLOWING PARAGRAPH CONTAINS ATTORNEY-CLIENT PRIVILEGED AND CONFIDENTIAL INFORMATION.]



[END OF PRIVILEGED AND CONFIDENTIAL INFORMATION.]

Ms. Kane and Mr. Vallejo presented an update on the Utility's monitorship and probation in connection with the federal criminal case related to the 2010 San Bruno explosion. Among other things, they discussed the possible timing for the Board's court-ordered visit to San Bruno. The directors asked questions and discussed various aspects of Ms. Kane's and Mr. Vallejo's presentation.

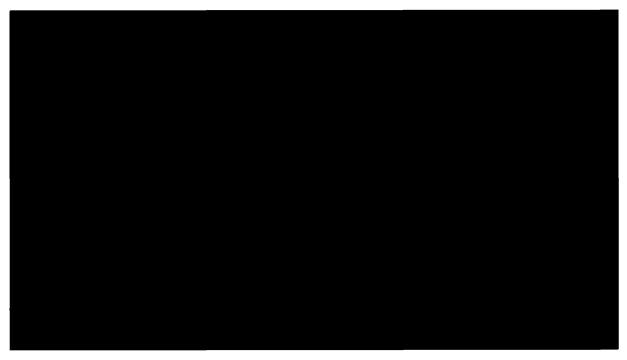
At this point, Mr. Vallejo left the meeting, and Sumeet Singh and Scott J. Strenfel, along with Charles J. Kalil II and Erica Williams of Kirkland & Ellis LLP (Kirkland) and Kevin J. Orsini of Cravath, entered the meeting.

Mr. Lewis, Mr. Singh, and Mr. Strenfel presented an update on the Utility's Community Wildlife Safety

Program, which included a discussion of materials that had been provided to the directors in advance of the meeting and that are included in the records of this Board. Among other things, they discussed the status of vegetation management work and the Utility's implementation of a risk-informed schedule for 2019, the Utility's progress on its commitments under the 2019 Wildfire Safety Plan approved by the CPUC, and the Public Safety Power Shutoff (PSPS) events on June 8 and 9, 2019. The directors asked questions and discussed, among other matters, the Utility's vegetation management program, the 2019 Wildfire Safety Plan, and the recent PSPS events.

At this point, (1) Ms. Kay, Mr. Lewis, Mr. Wan, Mr. Welsch, Mr. Christopher, Mr. Singh, Mr. Strenfel, Mr. Kalil, and Ms. Williams left the meeting, (2) Stephen Karotkin of Weil, Gotshal & Manges LLP, and Kenneth S. Ziman of Lazard entered the meeting, and (3) James A. Mesterharm of AlixPartners and Michael H. Torkin of Simpson joined the meeting by telephone.

[THE FOLLOWING PARAGRAPH CONTAINS ATTORNEY-CLIENT PRIVILEGED AND CONFIDENTIAL INFORMATION.]



[END OF PRIVILEGED AND CONFIDENTIAL INFORMATION.]

Director Alejandro D. Wolff joined the meeting by telephone and later entered the meeting during the foregoing discussion.

James Murphy entered the meeting at this point.

Mr. Murphy presented a briefing on security matters relating to the Companies' joint Annual Meeting of Shareholders on June 21, 2019.

At this point, Mr. Simon, Mr. Wells, Ms. Kane, Ms. Loduca, Ms. Cheng, Mr. Kenney, Mr. Wong, Mr. Hall, Mr. Karotkin, Mr. Mesterharm, Mr. Orsini, and Mr. Ziman were excused, and the meeting continued in executive session with Mr. Johnson, Mr. Goldin, Mr. Ponce, and Mr. Torkin present.

Ms. Cheng was recalled and informed that the directors continued their discussion regarding several of the topics covered earlier in the meeting.

Mr. Johnson, Ms. Cheng, Mr. Goldin, and Mr. Torkin left the meeting at this point.

The Board recessed at 5:40 p.m. and reconvened at 8:00 a.m. on Friday, June 21, 2019, prior to the Annual Meeting of Shareholders.

The directors convened in executive session with Mr. Ponce.

Ms. Cheng was recalled and informed that the directors continued their discussion regarding various topics covered earlier in the meeting.

The following individuals entered the meeting at this point: John R. Simon, Jason P. Wells, Julie M. Kane, Michael A. Lewis, Janet C. Loduca, James M. Welsch, Melvin J. Christopher, Robert S. Kenney, Robert G. Armstrong, Tyler B. Gayski, Todd Hohn, Michael A. Husa, and Jan A. Nimick, along with Angela Anderson and Douglas A. Bennett of NorthStar, and Charles J. Kalil II and Christopher W. Keegan of Kirkland.

Ms. Cheng reported on the preliminary proxy tabulation results on the items of business to be voted on at the Annual Meeting of Shareholders later that morning.

Mr. Hohn introduced Mr. Gayski, Senior Field Safety Specialist of the Utility, Mr. Husa, Senior Field Safety Specialist of the Utility, and Mr. Armstrong, Corporate Safety Business Partner of the Utility, and together they provided training for the directors on field safety observations. They presented an overview of how field safety observations are conducted in the Electric Operations, Gas Operations, and Power Generation lines of business (LOB), and what hazards to be aware of. The directors asked questions and discussed, among other matters, recent field visits and facility tours that they had attended, safety hazards in the different LOBs and how they are mitigated, and the ability of employees to stop work if they have safety concerns.

Mr. Lewis, Mr. Welsch, Mr. Christopher, Mr. Armstrong, Mr. Gayski, Mr. Hohn, Mr. Husa, Mr. Nimick, Ms. Anderson, Mr. Bennett, Mr. Kalil, and Mr. Keegan left the meeting at this point.

The Board recessed at 9:35 a.m. to attend the Annual Meeting of Shareholders and reconvened at 11:40 a.m.

Mr. Johnson and Mr. Kenney presented a report on Utility operations, including a report on policy and regulatory matters. The presentation included a discussion of materials that had been provided to the directors in advance of the meeting and that are included in the records of this Board. Among other things, Mr. Kenney discussed the evaluation currently being conducted by the City and County of San Francisco regarding options for municipalization of the Utility's electric distribution facilities, and the CPUC's expected issuance of an Order Instituting Investigation relating to the 2017 Northern California wildfires. The directors asked questions and discussed various aspects of Mr. Johnson's and Mr. Kenney's presentation.

Erica Williams of Kirkland entered the meeting during the foregoing presentation and discussion.

Mr. Wells reviewed the Financial and Business Highlights report for May 2019, which was included in the materials that had been provided to the directors in advance of the meeting and that are included in the records of this Board. The directors asked questions and discussed various aspects of Mr. Wells' presentation.

Mr. Johnson presented a consent item relating to the designation of executive officers and Section 16 officers, as described in the materials that had been provided to the directors in advance of the meeting and that are included in the records of this Board.

On motion made and seconded, the Board adopted an amended resolution designating executive officers and Section 16 officers (see Resolution 1 in Attachment A).

Mr. Leffell, Chair of the Nominating and Governance Committee, presented a report on the actions taken and items discussed at the Committee's meetings on May 31, 2019 and June 3, 2019, as described in the materials that had been provided to the directors in advance of the meeting and that are included in the records of this Board.

Ms. Moore, Chair of the Compensation Committee, presented a report on the actions taken and items discussed at the Committee's meetings on June 3, 2019 and June 14, 2019, as described in the materials that had been provided to the directors in advance of the meeting and that are included in the records of this Board.

Ms. Schmidt, Chair of the Compliance and Public Policy Committee, presented a report on the actions taken and items discussed at the Committee's meeting on May 28 and 29, 2019, as described in the materials that had been provided to the directors in advance of the meeting and that are included in the records of this Board. Among other things, she reported on the Committee's recommendation that the Board amend the Committee's charter to reflect its responsibility to track progress against the Utility's CPUC-approved Wildfire Safety Plan and the new terms of the Utility's probation regarding wildfire safety.

On motion made and seconded, the Board adopted amendments to the Compliance and Public Policy Committee charter, as presented (see Resolution 2 in Attachment A).

Mr. Barrera, Chair of the Finance Committee, presented a report on the actions taken and items discussed at the Committee's meeting on June 20, 2019, as described in the materials that had been provided to the directors in advance of the meeting and that are included in the records of this Board.

Ms. Campbell, Chair of the Safety and Nuclear Oversight Committee, presented a report on the items discussed at the Committee's meeting on June 20, 2019, as described in the materials that had been provided to the directors in advance of the meeting and that are included in the records of this Board.

Ms. Moore, Chair of the Ad Hoc Restructuring Committee, presented a report on the items discussed at the Committee's recent meetings.

Ms. Kane reported on the date proposed by the District Court for the Board's visit to San Bruno.

The secretary noted that, in advance of the meeting, the directors had been provided privileged materials prepared at the direction of Ms. Loduca regarding legal matters. The materials are included in the records of this Board.

At this point, Mr. Simon, Mr. Wells, Ms. Kane, Ms. Loduca, and Ms. Williams were excused, and the meeting continued in executive session, with Mr. Johnson, Ms. Cheng, and Mr. Ponce present for portions of the executive session meeting.

With Mr. Johnson, Ms. Cheng, and Mr. Ponce present, the directors viewed a video from the teachers of Paradise Elementary School.

Ms. Cheng was excused at this point. She was later recalled and informed that (1) with Mr. Johnson and Mr. Ponce present, the directors continued their discussion regarding several of the topics covered earlier in the meeting, and (2) with Mr. Johnson absent, the independent directors met in executive session without any management present.

There being no further business presented for action, on motion made and seconded, the meeting was adjourned at 1:20 p.m.

LINDA Y.H. CHENG

Secretary

## ATTACHMENT A

#### Resolution 1

WHEREAS, Section 16 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), requires "officers" of this corporation to comply with certain reporting requirements and liability provisions with respect to their transactions in this corporation's equity securities;

WHEREAS, Item 401(b) of Regulation S-K under the Securities Act of 1933, as amended, requires the identification of "executive officers" of this corporation in its Annual Report on Form 10-K and its proxy statement;

WHEREAS, pursuant to Exchange Act Rule 3b-7, the president, any vice president in charge of a principal business unit, division, or function, any other officer who performs a policy-making function, or any other person who performs similar policy-making functions for this corporation may be identified by the corporation as an "executive officer" of the corporation;

WHEREAS, Exchange Act Rule 16a-1(f) defines an "officer" as the president, the principal financial officer, the principal accounting officer (or, if there is no principal accounting officer, the controller), any vice president in charge of a principal business unit, division, or function, any other officer who performs a policy-making function, or any other person who performs similar policy-making functions; and

WHEREAS, it is in the best interest of this corporation to identify the "officers" of this corporation for purposes of Section 16 of the Exchange Act and the "executive officers" of the corporation for identification in its Annual Report on Form 10-K and its proxy statement;

NOW, THEREFORE, BE IT RESOLVED that, effective immediately, the following officers of this corporation and, to the extent applicable, Pacific Gas and Electric Company hereby are designated as "officers" of the corporation for purposes of Section 16 of the Exchange Act and as "executive officers" of the corporation:

- (1) William D. Johnson, Chief Executive Officer and President, PG&E Corporation;
- (2) John R. Simon, Executive Vice President, Law, Strategy and Policy, PG&E Corporation;

- (3) Jason P. Wells, Executive Vice President and Chief Financial Officer, PG&E Corporation;
- (4) Julie M. Kane, Senior Vice President, Chief Ethics and Compliance Officer, and Deputy General Counsel, PG&E Corporation and Pacific Gas and Electric Company;
- (5) Michael A. Lewis, Senior Vice President, Electric Operations, Pacific Gas and Electric Company;
- (6) Janet C. Loduca, Senior Vice President and General Counsel, PG&E Corporation and Pacific Gas and Electric Company
- (7) Dinyar B. Mistry, Senior Vice President, Human Resources and Chief Diversity Officer, PG&E Corporation and Pacific Gas and Electric Company;
- (8) James M. Welsch, Senior Vice President and Chief Nuclear Officer, Pacific Gas and Electric Company; and
- (9) Melvin J. Christopher, Vice President, Gas Operations, Pacific Gas and Electric Company; and

BE IT FURTHER RESOLVED that David S. Thomason, Vice President and Controller of PG&E Corporation and Vice President, Chief Financial Officer, and Controller of Pacific Gas and Electric Company, hereby is designated an "officer" of this corporation for purposes of Section 16 of the Exchange Act; and

 $\,$  BE IT FURTHER RESOLVED that the resolution on this subject adopted by the Board of Directors on May 16, 2019 is hereby superseded.

## Resolution 2

WHEREAS, the Public Policy Committee of this Board of Directors was reconstituted as the Compliance and Public Policy Committee of the Board of Directors effective May 5, 2015;

NOW, THEREFORE, BE IT RESOLVED that the Compliance and Public Policy Committee shall consist of at least three directors, one of whom shall be appointed by this Board of Directors as the Committee's chair; and

BE IT FURTHER RESOLVED that (i) all members of the Compliance and Public Policy Committee shall satisfy independence and qualification criteria established by this Board of Directors, as set forth in this corporation's Corporate Governance Guidelines, (ii) at least one member shall have experience in the utility or related industries, and (iii) unless the Board of Directors determines otherwise, at least one member of each of the PG&E Corporation Audit Committee and the PG&E Corporation Safety

and Nuclear Oversight ("SNO") Committee shall serve on this Committee; and

BE IT FURTHER RESOLVED that the basic responsibilities of the Compliance and Public Policy Committee shall be to (i) assist this Board, the Board of Directors of Pacific Gas and Electric Company, and their respective Audit Committees in fulfilling the Boards' oversight responsibility for compliance with legal and regulatory requirements by this corporation and its subsidiary companies (hereinafter collectively referred to as "the corporation"); (ii) coordinate the compliancerelated oversight work of the various committees of the Boards; (iii) advise and assist this Board and the Board of Directors of Pacific Gas and Electric Company with respect to public policy and corporate responsibility issues which could affect significantly the interests of the customers, shareholders, or employees of the corporation; and (iv) perform any other duties as directed by the Boards of Directors or the Audit Committees. More specifically, the Compliance and Public Policy Committee shall: Compliance Matters

- 1. Review and oversee the corporation's compliance and ethics program, including, but not limited to, evaluating its effectiveness.
- 2. Review periodic reports from management, including, but not limited to, the Chief Ethics and Compliance Officer (the "CECO") and other operations, compliance, and legal personnel, with respect to (a) the corporation's compliance with laws, regulations, and internal policies and standards, (b) significant pending or threatened litigation and government investigations, examinations, inquiries, demands, or proceedings, in each case which raise or would be expected to raise significant compliance issues, and (c) any other significant claim or complaint alleging that the corporation is not in compliance with laws, regulations, or internal policies and standards.
- 3. Review (a) periodic reports with respect to internal or external compliance reviews or audits conducted by the corporation, regulators, or third parties, and (b) reports by management with respect to their work to address any significant deficiencies, findings, and recommendations identified in any such review or audit.
- 4. Review the corporation's statements of policy concerning conflicts of interest and general business ethics (including the codes of business conduct and/or ethics).

- 5. At least semiannually, meet jointly and coordinate with the Audit Committees, the PG&E Corporation SNO Committee, and the Pacific Gas and Electric Company SNO Committee to discuss the corporation's compliance program and monitor that all significant compliance issues are addressed by the appropriate Board committees, and any other topics agreed upon by those committees.
- 6. Coordinate with management to facilitate the regular receipt by the Boards of Directors of appropriate reports and materials regarding significant compliance issues.
- 7. Monitor that a consistent commitment to maintaining an effective compliance program is conveyed to employees, contractors, and other relevant stakeholders.
- 8. Track progress against Pacific Gas and Electric Company's Wildfire Safety Improvement Plan, as approved by the California Public Utilities Commission, and reflecting the new terms of Pacific Gas and Electric Company's probation imposed on April 3, 2019 (the "April 2019 Probation") regarding wildfire safety. Compliance and Public Policy Committee is to report in writing to the Board of Directors of Pacific Gas and Electric Company at least quarterly, and also present orally to the Board of Directors of Pacific Gas and Electric Company at least quarterly, that company's progress in meeting the terms of the approved Wildfire Safety Improvement Plan and the terms of the April 2019 Probation and, to the extent there are shortfalls, how Pacific Gas and Electric Company will address the shortfalls.

### Public Policy Matters

- 9. Review the corporation's policies and practices with respect to the corporation's long-term sustainability and the protection and improvement of the quality of the environment, including, but not limited to, the corporation's social, environmental, economic, climate change, and broader environmental policies and programs.
- 10. Review the corporation's policies and practices with respect to charitable and community service organizations and activities, and recommend to the Boards of Directors annual budgets for contributions by the corporation to non-profit organizations.
- 11. Review the corporation's policies and practices with respect to diversity, inclusion, and workforce development.

- 12. Review the corporation's policies and practices with respect to development of diverse suppliers to this corporation, as required to be reported to the California Public Utilities Commission and other government agencies.
- 13. Review significant societal, governmental, and environmental trends and issues which may affect the corporation's operations, and advise the Boards of Directors regarding plans and programs with respect thereto.
- 14. Review the corporation's political contributions.
  Recommend Board approval limits for political
  contributions to federal, state, and local candidates,
  measures, and initiatives. Recommend Board approval
  limits for funding political action committees and
  other organizations that may engage in activities
  involving elections. At the direction of the
  Compliance and Public Policy Committee, an annual
  report detailing political contributions of the
  corporation during the preceding year will be prepared
  and made available to the full Boards of Directors at
  the beginning of each calendar year.

BE IT FURTHER RESOLVED that the Compliance and Public Policy Committee shall fix its own time and place of meetings and shall, by a majority vote of its members, and subject to the California Corporations Code and this corporation's Articles of Incorporation and Bylaws, prescribe its own rules of procedure; and

BE IT FURTHER RESOLVED that the Compliance and Public Policy Committee shall (i) provide the CECO with direct access to the Chair of the Committee at reasonable times, and (ii) require the CECO to report to the Committee at such times and with respect to such matters as the Committee may think fit; and

BE IT FURTHER RESOLVED that the Compliance and Public Policy Committee shall (i) report regularly to the Boards of Directors on the Committee's deliberations and actions taken, and (ii) with respect to compliance oversight and related matters, report periodically to the Audit Committees; and

BE IT FURTHER RESOLVED that the Compliance and Public Policy Committee shall have the right to retain or utilize, at this corporation's expense, the services of such firms or persons as the Committee deems necessary or desirable to assist it in exercising its duties and responsibilities; and

BE IT FURTHER RESOLVED that, unless otherwise designated by the Committee, the Corporate Secretary of this corporation, or an Assistant Corporate Secretary, shall serve as secretary to the Compliance and Public Policy Committee; and

 $\,$  BE IT FURTHER RESOLVED that the resolution on this subject adopted by this Board on September 19, 2017 is hereby superseded.

BOARD MEETING - June 20 and 21, 2019 PACIFIC GAS AND ELECTRIC COMPANY

A regular meeting of the Board of Directors of Pacific Gas and Electric Company (Utility) was held beginning at 12:40 p.m. on Thursday, June 20, 2019, at the office of the Utility, 77 Beale Street, San Francisco, California. The meeting was held concurrently with a meeting of the PG&E Corporation (Corporation and, together with the Utility, the Companies) Board of Directors.

Present at 77 Beale Street were directors Richard R. Barrera, Jeffrey L. Bleich, Nora Mead Brownell, Frederick W. Buckman, Cheryl F. Campbell, William D. Johnson, Michael J. Leffell, Kenneth Liang, Dominique Mielle, Meridee A. Moore, Eric D. Mullins, Kristine M. Schmidt, and Alejandro D. Wolff (who joined during the meeting as noted below). Director Fred J. Fowler attended by telephone, and Mr. Wolff attended a portion of the meeting by telephone, as permitted by the Utility's Bylaws. No director was absent.

Also present at 77 Beale Street at the beginning of the meeting were John R. Simon and Linda Y.H. Cheng, along with Mario A. Ponce of Simpson, Thacher & Bartlett LLP (Simpson). Also participating by telephone at the beginning of the meeting was Nicholas S. Goldin of Simpson.

Quorum present, Ms. Brownell, Chair of the Board of the Corporation, presided as chair of the concurrent meeting. Ms. Cheng served as secretary of the meeting.

Ms. Cheng was excused, and the meeting was convened in executive session, with Mr. Johnson, Mr. Simon, Mr. Goldin, and Mr. Ponce present during portions of the executive session meeting.

The Board concluded its executive session.

Ms. Cheng was recalled and informed that (1) with

Mr. Johnson, Mr. Simon, Mr. Goldin, and Mr. Ponce present,

Mr. Johnson reported on recent developments at the Companies

and provided an overview of matters that would be discussed

later in the meeting, and (2) with Mr. Johnson and Mr. Simon

absent, the independent directors met in executive session

without any management present.

The following individuals entered the meeting at this point: John R. Simon, Jason P. Wells, Julie M. Kane, Kathleen B. Kay, Michael A. Lewis, Janet C. Loduca, Fong Wan, James M. Welsch, Melvin J. Christopher, Robert S. Kenney, Alejandro Vallejo, and Brian D. Wong, along with Richard Hall of Cravath, Swaine & Moore LLP (Cravath).

[THE FOLLOWING PARAGRAPH CONTAINS ATTORNEY-CLIENT PRIVILEGED AND CONFIDENTIAL INFORMATION.]



[END OF PRIVILEGED AND CONFIDENTIAL INFORMATION.]

Ms. Kane and Mr. Vallejo presented an update on the Utility's monitorship and probation in connection with the federal criminal case related to the 2010 San Bruno explosion. Among other things, they discussed the possible timing for the Board's court-ordered visit to San Bruno. The directors asked questions and discussed various aspects of Ms. Kane's and Mr. Vallejo's presentation.

At this point, Mr. Vallejo left the meeting, and Sumeet Singh and Scott J. Strenfel, along with Charles J. Kalil II and Erica Williams of Kirkland & Ellis LLP (Kirkland) and Kevin J. Orsini of Cravath, entered the meeting.

Mr. Lewis, Mr. Singh, and Mr. Strenfel presented an update on the Utility's Community Wildlife Safety Program, which included a discussion of materials that had been provided to the directors in advance of the meeting and that are included in the records of this Board. Among other things, they discussed the status of vegetation management

work and the Utility's implementation of a risk-informed schedule for 2019, the Utility's progress on its commitments under the 2019 Wildfire Safety Plan approved by the CPUC, and the Public Safety Power Shutoff (PSPS) events on June 8 and 9, 2019. The directors asked questions and discussed, among other matters, the Utility's vegetation management program, the 2019 Wildfire Safety Plan, and the recent PSPS events.

At this point, (1) Ms. Kay, Mr. Lewis, Mr. Wan, Mr. Welsch, Mr. Christopher, Mr. Singh, Mr. Strenfel, Mr. Kalil, and Ms. Williams left the meeting, (2) Stephen Karotkin of Weil, Gotshal & Manges LLP, and Kenneth S. Ziman of Lazard entered the meeting, and (3) James A. Mesterharm of AlixPartners and Michael H. Torkin of Simpson joined the meeting by telephone.

[THE FOLLOWING PARAGRAPH CONTAINS ATTORNEY-CLIENT PRIVILEGED AND CONFIDENTIAL INFORMATION.]



LEND OF PRIVILEGED AND CONFIDENTIAL INFORMATION.

Director Alejandro D. Wolff joined the meeting by telephone and later entered the meeting during the foregoing discussion.

James Murphy entered the meeting at this point.

Mr. Murphy presented a briefing on security matters relating to the Companies' joint Annual Meeting of Shareholders on June 21, 2019.

At this point, Mr. Simon, Mr. Wells, Ms. Kane, Ms. Loduca, Ms. Cheng, Mr. Kenney, Mr. Wong, Mr. Hall, Mr. Karotkin, Mr. Mesterharm, Mr. Orsini, and Mr. Ziman were excused, and the meeting continued in executive session with Mr. Johnson, Mr. Goldin, Mr. Ponce, and Mr. Torkin present.

Ms. Cheng was recalled and informed that the directors continued their discussion regarding several of the topics covered earlier in the meeting.

Mr. Johnson, Ms. Cheng, Mr. Goldin, and Mr. Torkin left the meeting at this point.

The Board recessed at 5:40 p.m. and reconvened at 8:00 a.m. on Friday, June 21, 2019, prior to the Annual Meeting of Shareholders.

The directors convened in executive session with Mr. Ponce.

Ms. Cheng was recalled and informed that the directors continued their discussion regarding various topics covered earlier in the meeting.

The following individuals entered the meeting at this point: John R. Simon, Jason P. Wells, Julie M. Kane, Michael A. Lewis, Janet C. Loduca, James M. Welsch, Melvin J. Christopher, Robert S. Kenney, Robert G. Armstrong, Tyler B. Gayski, Todd Hohn, Michael A. Husa, and Jan A. Nimick, along with Angela Anderson and Douglas A. Bennett of NorthStar, and Charles J. Kalil II and Christopher W. Keegan of Kirkland.

Ms. Cheng reported on the preliminary proxy tabulation results on the items of business to be voted on at the Annual Meeting of Shareholders later that morning.

Mr. Hohn introduced Mr. Gayski, Senior Field Safety Specialist of the Utility, Mr. Husa, Senior Field Safety Specialist of the Utility, and Mr. Armstrong, Corporate Safety Business Partner of the Utility, and together they provided training for the directors on field

safety observations. They presented an overview of how field safety observations are conducted in the Electric Operations, Gas Operations, and Power Generation lines of business (LOB), and what hazards to be aware of. The directors asked questions and discussed, among other matters, recent field visits and facility tours that they had attended, safety hazards in the different LOBs and how they are mitigated, and the ability of employees to stop work if they have safety concerns.

Mr. Lewis, Mr. Welsch, Mr. Christopher, Mr. Armstrong, Mr. Gayski, Mr. Hohn, Mr. Husa, Mr. Nimick, Ms. Anderson, Mr. Bennett, Mr. Kalil, and Mr. Keegan left the meeting at this point.

The Board recessed at 9:35 a.m. to attend the Annual Meeting of Shareholders and reconvened at 11:40 a.m.

Mr. Johnson and Mr. Kenney presented a report on Utility operations, including a report on policy and regulatory matters. The presentation included a discussion of materials that had been provided to the directors in advance of the meeting and that are included in the records of this Board. Among other things, Mr. Kenney discussed the evaluation currently being conducted by the City and County of San Francisco regarding options for municipalization of the Utility's electric distribution facilities, and the CPUC's expected issuance of an Order Instituting Investigation relating to the 2017 Northern California wildfires. The directors asked questions and discussed various aspects of Mr. Johnson's and Mr. Kenney's presentation.

Erica Williams of Kirkland entered the meeting during the foregoing presentation and discussion.

Mr. Wells reviewed the Financial and Business Highlights report for May 2019, which was included in the materials that had been provided to the directors in advance of the meeting and that are included in the records of this Board. The directors asked questions and discussed various aspects of Mr. Wells' presentation.

Mr. Johnson presented a consent item relating to the designation of executive officers and Section 16 officers, as described in the materials that had been

provided to the directors in advance of the meeting and that are included in the records of this Board.

On motion made and seconded, the Board adopted an amended resolution designating executive officers and Section 16 officers (see Resolution 1 in Attachment A).

Mr. Leffell, Chair of the PG&E Corporation Nominating and Governance Committee, presented a report on the actions taken and items discussed at the Committee's meetings on May 31, 2019 and June 3, 2019, as described in the materials that had been provided to the directors in advance of the meeting and that are included in the records of this Board.

Ms. Moore, Chair of the PG&E Corporation Compensation Committee, presented a report on the actions taken and items discussed at the Committee's meetings on June 3, 2019 and June 14, 2019, as described in the materials that had been provided to the directors in advance of the meeting and that are included in the records of this Board.

Ms. Schmidt, Chair of the PG&E Corporation Compliance and Public Policy Committee, presented a report on the actions taken and items discussed at the Committee's meeting on May 28 and 29, 2019, as described in the materials that had been provided to the directors in advance of the meeting and that are included in the records of this Board. Among other things, she reported on the Committee's recommendation that the PG&E Corporation Board amend the Committee's charter to reflect its responsibility to track progress against the Utility's CPUC-approved Wildfire Safety Plan and the new terms of the Utility's probation regarding wildfire safety.

Mr. Barrera, Chair of the PG&E Corporation Finance Committee, presented a report on the actions taken and items discussed at the Committee's meeting on June 20, 2019, as described in the materials that had been provided to the directors in advance of the meeting and that are included in the records of this Board.

Ms. Campbell, Chair of the Safety and Nuclear Oversight Committee, presented a report on the items discussed at the Committee's meeting on June 20, 2019, as described in the materials that had been provided to the

directors in advance of the meeting and that are included in the records of this Board.

Ms. Moore, Chair of the PG&E Corporation Ad Hoc Restructuring Committee, presented a report on the items discussed at the Committee's recent meetings.

Ms. Kane reported on the date proposed by the District Court for the Board's visit to San Bruno.

The secretary noted that, in advance of the meeting, the directors had been provided privileged materials prepared at the direction of Ms. Loduca regarding legal matters. The materials are included in the records of this Board.

At this point, Mr. Simon, Mr. Wells, Ms. Kane, Ms. Loduca, and Ms. Williams were excused, and the meeting continued in executive session, with Mr. Johnson, Ms. Cheng, and Mr. Ponce present for portions of the executive session meeting.

With Mr. Johnson, Ms. Cheng, and Mr. Ponce present, the directors viewed a video from the teachers of Paradise Elementary School.

Ms. Cheng was excused at this point. She was later recalled and informed that (1) with Mr. Johnson and Mr. Ponce present, the directors continued their discussion regarding several of the topics covered earlier in the meeting, and (2) with Mr. Johnson absent, the independent directors met in executive session without any management present.

There being no further business presented for action, on motion made and seconded, the meeting was adjourned at 1:20 p.m.

LINDA Y.H. CHENG

Secretary

#### ATTACHMENT A

## Resolution 1

WHEREAS, Section 16 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), requires "officers" of this company to comply with certain reporting requirements and liability provisions with respect to their transactions in this company's equity securities;

WHEREAS, Item 401(b) of Regulation S-K under the Securities Act of 1933, as amended, requires the identification of "executive officers" of this company in its Annual Report on Form 10-K and its proxy statement;

WHEREAS, pursuant to Exchange Act Rule 3b-7, the president, any vice president in charge of a principal business unit, division, or function, any other officer who performs a policy-making function, or any other person who performs similar policy-making functions for this company may be identified by the company as an "executive officer" of the company;

WHEREAS, Exchange Act Rule 16a-1(f) defines an "officer" as the president, the principal financial officer, the principal accounting officer (or, if there is no principal accounting officer, the controller), any vice president in charge of a principal business unit, division, or function, any other officer who performs a policy-making function, or any other person who performs similar policy-making functions; and

WHEREAS, it is in the best interest of this company to identify the "officers" of this company for purposes of Section 16 of the Exchange Act and the "executive officers" of the company for identification in its Annual Report on Form 10-K and its proxy statement;

NOW, THEREFORE, BE IT RESOLVED that, effective immediately, the following officers of this company and, to the extent applicable, PG&E Corporation hereby are designated as "officers" of the company for purposes of Section 16 of the Exchange Act and as "executive officers" of the company:

- (1) William D. Johnson, Chief Executive Officer and President, PG&E Corporation
- (2) John R. Simon, Executive Vice President, Law, Strategy and Policy, PG&E Corporation;
- (3) Jason P. Wells, Executive Vice President and Chief Financial Officer, PG&E Corporation;

- (4) Loraine M. Giammona, Senior Vice President and Chief Customer Officer, Pacific Gas and Electric Company;
- (5) Julie M. Kane, Senior Vice President, Chief Ethics and Compliance Officer, and Deputy General Counsel, PG&E Corporation and Pacific Gas and Electric Company;
- (6) Kathleen B. Kay, Senior Vice President and Chief Information Officer, Pacific Gas and Electric Company;
- (7) Michael A. Lewis, Senior Vice President, Electric Operations, Pacific Gas and Electric Company;
- (8) Janet C. Loduca, Senior Vice President and General Counsel, PG&E Corporation and Pacific Gas and Electric Company;
- (9) Dinyar B. Mistry, Senior Vice President, Human Resources and Chief Diversity Officer, PG&E Corporation and Pacific Gas and Electric Company;
- (10) Fong Wan, Senior Vice President, Energy Policy and Procurement, Pacific Gas and Electric Company;
- (11) James M. Welsch, Senior Vice President and Chief Nuclear Officer, Pacific Gas and Electric Company;
- (12) Melvin J. Christopher, Vice President, Gas Operations, Pacific Gas and Electric Company; and
- (13) David S. Thomason, Vice President and Controller, PG&E Corporation and Vice President, Chief Financial Officer, and Controller, Pacific Gas and Electric Company; and

BE IT FURTHER RESOLVED that the resolution on this subject adopted by the Board of Directors on May 16, 2019 is hereby superseded.

## BOARD MEETING - June 27, 2019 PG&E CORPORATION

A special telephonic meeting of the Board of Directors of PG&E Corporation (Corporation) was held on Thursday, June 27, 2019, at 2:00 p.m. The meeting was held concurrently with a meeting of the Pacific Gas and Electric Company (Utility and, together with the Corporation, the Companies) Board of Directors.

Directors Richard R. Barrera, Jeffrey L. Bleich (who joined during the meeting as noted below), Cheryl F. Campbell, Fred J. Fowler, William D. Johnson, Michael J. Leffell, Kenneth Liang, Dominique Mielle, Meridee A. Moore, Eric D. Mullins, Kristine M. Schmidt, and Alejandro D. Wolff attended by telephone, as permitted by the Corporation's Bylaws. Directors Nora Mead Brownell and Frederick W. Buckman were absent.

Also participating by telephone at the beginning of the meeting were John R. Simon, Jason P. Wells, Julie M. Kane, Janet C. Loduca, Linda Y.H. Cheng, and Robert S. Kenney, along with Paul C. Curnin, Mario A. Ponce, and Michael H. Torkin of Simpson Thacher & Bartlett LLP, Gregory Hort and Kenneth S. Ziman of Lazard, Stephen Karotkin of Weil, Gotshal & Manges LLP, and Kevin J. Orsini of Cravath, Swaine & Moore LLP.

Quorum present, Mr. Johnson, Chief Executive Officer of the Corporation (in the absence of Ms. Brownell, Chair of the Board of the Corporation), presided as chair of the concurrent meeting. Ms. Cheng served as secretary of the meeting.

[THE FOLLOWING PARAGRAPHS CONTAIN ATTORNEY-CLIENT PRIVILEGED AND CONFIDENTIAL INFORMATION.]





[END OF PRIVILEGED AND CONFIDENTIAL INFORMATION.]

Director Jeffrey L. Bleich joined the meeting during the foregoing discussion, and Mr. Karotkin left the meeting after the discussion.

Mr. Kenney presented a report on regulatory and policy matters, including the CPUC's issuance of an Order Instituting Investigation relating to the 2017 Northern California wildfires. The directors asked questions and discussed various aspects of Mr. Kenney's presentation.

Ms. Kane presented a report on the Utility's probation in connection with the federal criminal case related to the 2010 San Bruno explosion. The directors asked questions and discussed various aspects of Ms. Kane's presentation.

Mr. Simon, Mr. Wells, Ms. Kane, Ms. Loduca, Ms. Cheng, Mr. Kenney, Mr. Hort, Mr. Karotkin, and Mr. Orsini were excused, and the meeting continued in executive session with Mr. Johnson, Mr. Curnin, Mr. Ponce, and Mr. Torkin present.

Ms. Cheng was recalled and informed that the directors continued their discussion regarding several of the topics covered earlier in the meeting.

There being no further business presented for action, on motion made and seconded, the meeting was adjourned at 2:45 p.m.

> Zunde Gr Cheng LINDA Y.H. CHENG Secretary

## BOARD MEETING - June 27, 2019 PACIFIC GAS AND ELECTRIC COMPANY

A special telephonic meeting of the Board of Directors of Pacific Gas and Electric Company (Utility) was held on Thursday, June 27, 2019, at 2:00 p.m. The meeting was held concurrently with a meeting of the PG&E Corporation (Corporation and, together with the Utility, the Companies) Board of Directors.

Directors Richard R. Barrera, Jeffrey L. Bleich (who joined during the meeting as noted below), Cheryl F. Campbell, Fred J. Fowler, William D. Johnson, Michael J. Leffell, Kenneth Liang, Dominique Mielle, Meridee A. Moore, Eric D. Mullins, Kristine M. Schmidt, and Alejandro D. Wolff attended by telephone, as permitted by the Utility's Bylaws. Directors Nora Mead Brownell and Frederick W. Buckman were absent.

Also participating by telephone at the beginning of the meeting were John R. Simon, Jason P. Wells, Julie M. Kane, Janet C. Loduca, Linda Y.H. Cheng, and Robert S. Kenney, along with Paul C. Curnin, Mario A. Ponce, and Michael H. Torkin of Simpson Thacher & Bartlett LLP, Gregory Hort and Kenneth S. Ziman of Lazard, Stephen Karotkin of Weil, Gotshal & Manges LLP, and Kevin J. Orsini of Cravath, Swaine & Moore LLP.

Quorum present, Mr. Johnson, Chief Executive Officer of the Corporation (in the absence of Ms. Brownell, Chair of the Board of the Corporation), presided as chair of the concurrent meeting. Ms. Cheng served as secretary of the meeting.

[THE FOLLOWING PARAGRAPHS CONTAIN ATTORNEY-CLIENT PRIVILEGED AND CONFIDENTIAL INFORMATION.]





[END OF PRIVILEGED AND CONFIDENTIAL INFORMATION.]

Director Jeffrey L. Bleich joined the meeting during the foregoing discussion, and Mr. Karotkin left the meeting after the discussion.

Mr. Kenney presented a report on regulatory and policy matters, including the CPUC's issuance of an Order Instituting Investigation relating to the 2017 Northern California wildfires. The directors asked questions and discussed various aspects of Mr. Kenney's presentation.

Ms. Kane presented a report on the Utility's probation in connection with the federal criminal case related to the 2010 San Bruno explosion. The directors asked questions and discussed various aspects of Ms. Kane's presentation.

Mr. Simon, Mr. Wells, Ms. Kane, Ms. Loduca, Ms. Cheng, Mr. Kenney, Mr. Hort, Mr. Karotkin, and Mr. Orsini were excused, and the meeting continued in executive session with Mr. Johnson, Mr. Curnin, Mr. Ponce, and Mr. Torkin present.

Ms. Cheng was recalled and informed that the directors continued their discussion regarding several of the topics covered earlier in the meeting.

There being no further business presented for action, on motion made and seconded, the meeting was adjourned at 2:45 p.m.

LINDA Y.H. CHENG Secretary

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# BOARD MEETING - July 9, 2019 PG&E CORPORATION

A special telephonic meeting of the Board of Directors of PG&E Corporation (Corporation) was held on Tuesday, July 9, 2019, at 9:45 a.m. The meeting was held concurrently with a meeting of the Pacific Gas and Electric Company (Utility and, together with the Corporation, the Companies) Board of Directors.

Directors Richard R. Barrera, Jeffrey L. Bleich, Nora Mead Brownell, Frederick W. Buckman, Cheryl F. Campbell, Fred J. Fowler, William D. Johnson, Michael J. Leffell, Kenneth Liang, Dominique Mielle, Meridee A. Moore, Eric D. Mullins (who joined during the meeting as noted below), Kristine M. Schmidt, and Alejandro D. Wolff attended by telephone, as permitted by the Corporation's Bylaws. No director was absent.

Also participating by telephone at the beginning of the meeting were John R. Simon, Jason P. Wells, Janet C. Loduca, Linda Y.H. Cheng, Christopher A. Foster, Robert S. Kenney, and William V. Manheim, along with Richard Hall of Cravath, Swaine & Moore LLP (Cravath), Gregory Hort, Eli Silverman, and Kenneth S. Ziman of Lazard, James A. Mesterharm of AlixPartners, Mario A. Ponce and Michael H. Torkin of Simpson Thacher & Bartlett LLP (Simpson), and Henry Weissmann of Munger, Tolles & Olson LLP (Munger).

Quorum present, Ms. Brownell, Chair of the Board of the Corporation, presided as chair of the concurrent meeting. Ms. Cheng served as secretary of the meeting.

[THE FOLLOWING PARAGRAPH CONTAINS ATTORNEY-CLIENT PRIVILEGED AND CONFIDENTIAL INFORMATION.]





[END OF PRIVILEGED AND CONFIDENTIAL INFORMATION.]

During the foregoing discussion, (1) director Eric D. Mullins, as well as Christopher M. Patterson, along with Paul C. Curnin of Simpson, Stephen Karotkin of Weil, Gotshal & Manges LLP, and Kevin J. Orsini of Cravath, joined the meeting, and (2) Mr. Bleich, Mr. Johnson, Mr. Liang, Ms. Mielle, Mr. Kenney, Mr. Torkin, and Mr. Ziman left the meeting.

Mr. Simon, Mr. Wells, Ms. Loduca, Ms. Cheng, Mr. Foster, Mr. Kenney, Mr. Manheim, Mr. Patterson, Mr. Hall, Mr. Hort, Mr. Karotkin, Mr. Mesterharm, Mr. Orsini, Mr. Silverman, and Mr. Weissmann were excused, and the meeting continued in executive session with Mr. Curnin and Mr. Ponce present.

Ms. Cheng was recalled and informed that, without any management present, the independent directors continued their discussion regarding several of the topics covered earlier in the meeting.

There being no further business presented for action, on motion made and seconded, the meeting was adjourned at 12:25 p.m.

LINDA Y.H. CHENG Secretary

## BOARD MEETING - July 9, 2019 PACIFIC GAS AND ELECTRIC COMPANY

A special telephonic meeting of the Board of Directors of Pacific Gas and Electric Company (Utility) was held on Tuesday, July 9, 2019, at 9:45 a.m. The meeting was held concurrently with a meeting of the PG&E Corporation (Corporation and, together with the Utility, the Companies) Board of Directors.

Directors Richard R. Barrera, Jeffrey L. Bleich, Nora Mead Brownell, Frederick W. Buckman, Cheryl F. Campbell, Fred J. Fowler, William D. Johnson, Michael J. Leffell, Kenneth Liang, Dominique Mielle, Meridee A. Moore, Eric D. Mullins (who joined during the meeting as noted below), Kristine M. Schmidt, and Alejandro D. Wolff attended by telephone, as permitted by the Utility's Bylaws. No director was absent.

Also participating by telephone at the beginning of the meeting were John R. Simon, Jason P. Wells, Janet C. Loduca, Linda Y.H. Cheng, Christopher A. Foster, Robert S. Kenney, and William V. Manheim, along with Richard Hall of Cravath, Swaine & Moore LLP (Cravath), Gregory Hort, Eli Silverman, and Kenneth S. Ziman of Lazard, James A. Mesterharm of AlixPartners, Mario A. Ponce and Michael H. Torkin of Simpson Thacher & Bartlett LLP (Simpson), and Henry Weissmann of Munger, Tolles & Olson LLP (Munger).

Quorum present, Ms. Brownell, Chair of the Board of the Corporation, presided as chair of the concurrent meeting. Ms. Cheng served as secretary of the meeting.

[THE FOLLOWING PARAGRAPH CONTAINS ATTORNEY-CLIENT PRIVILEGED AND CONFIDENTIAL INFORMATION.]



# SPECIAL BOARD MEETING - July 9, 2019 PACIFIC GAS AND ELECTRIC COMPANY



## [END OF PRIVILEGED AND CONFIDENTIAL INFORMATION.]

During the foregoing discussion, (1) director Eric D. Mullins, as well as Christopher M. Patterson, along with Paul C. Curnin of Simpson, Stephen Karotkin of Weil, Gotshal & Manges LLP, and Kevin J. Orsini of Cravath, joined the meeting, and (2) Mr. Bleich, Mr. Johnson, Mr. Liang, Ms. Mielle, Mr. Kenney, Mr. Torkin, and Mr. Ziman left the meeting.

Mr. Simon, Mr. Wells, Ms. Loduca, Ms. Cheng, Mr. Foster, Mr. Kenney, Mr. Manheim, Mr. Patterson, Mr. Hall, Mr. Hort, Mr. Karotkin, Mr. Mesterharm, Mr. Orsini, Mr. Silverman, and Mr. Weissmann were excused, and the meeting continued in executive session with Mr. Curnin and Mr. Ponce present.

Ms. Cheng was recalled and informed that, without any management present, the independent directors continued their discussion regarding several of the topics covered earlier in the meeting.

There being no further business presented for action, on motion made and seconded, the meeting was adjourned at 12:25 p.m.

LINDA Y.H. CHENG Secretary

# PRIVILEGED AND CONFIDENTIAL1

# BOARD MEETING - July 12, 2019 PG&E CORPORATION

A special telephonic meeting of the Board of Directors of PG&E Corporation (Corporation) was held on Friday, July 12, 2019, at 2:00 p.m. The meeting was held concurrently with a meeting of the Pacific Gas and Electric Company (Utility and, together with the Corporation, the Companies) Board of Directors.

Directors Richard R. Barrera, Jeffrey L. Bleich, Nora Mead Brownell, Frederick W. Buckman, Cheryl F. Campbell, Fred J. Fowler, William D. Johnson, Michael J. Leffell, Kenneth Liang, Dominique Mielle, Meridee A. Moore, Eric D. Mullins, Kristine M. Schmidt, and Alejandro D. Wolff attended by telephone, as permitted by the Corporation's Bylaws. No director was absent.

Also participating by telephone at the beginning of the meeting were John R. Simon, Jason P. Wells, Julie M. Kane, Janet C. Loduca, Linda Y.H. Cheng, Christopher A. Foster, Robert S. Kenney, William V. Manheim, and Christopher M. Patterson, along with Paul C. Curnin, Nicholas S. Goldin, Mario A. Ponce, and Michael H. Torkin of Simpson Thacher & Bartlett LLP, Richard Hall and Kevin J. Orsini of Cravath, Swaine & Moore LLP, Gregory Hort, Eli Silverman, and Christian C. Tempke of Lazard, Stephen Karotkin of Weil, Gotshal & Manges LLP, James A. Mesterharm of AlixPartners, and Henry Weissmann of Munger, Tolles & Olson LLP.

Quorum present, Ms. Brownell, Chair of the Board of the Corporation, presided as chair of the concurrent meeting. Ms. Cheng served as secretary of the meeting.

[THE FOLLOWING PARAGRAPH CONTAINS ATTORNEY-CLIENT PRIVILEGED AND CONFIDENTIAL INFORMATION.]





# [END OF PRIVILEGED AND CONFIDENTIAL INFORMATION.]

Ms. Kane presented a report on the Utility's probation in connection with the federal criminal case related to the 2010 San Bruno explosion. The directors asked questions and discussed various aspects of Ms. Kane's presentation.

Mr. Kenney reported on the appointment of Marybel Batjer as the new President of the California Public Utilities Commission.

There being no further business presented for action, on motion made and seconded, the meeting was adjourned at 3:15 p.m.

> Zundia gra chang LINDA Y.H. CHENG

Secretary

## BOARD MEETING - July 12, 2019 PACIFIC GAS AND ELECTRIC COMPANY

A special telephonic meeting of the Board of Directors of Pacific Gas and Electric Company (Utility) was held on Friday, July 12, 2019, at 2:00 p.m. The meeting was held concurrently with a meeting of the PG&E Corporation (Corporation and, together with the Utility, the Companies) Board of Directors.

Directors Richard R. Barrera, Jeffrey L. Bleich, Nora Mead Brownell, Frederick W. Buckman, Cheryl F. Campbell, Fred J. Fowler, William D. Johnson, Michael J. Leffell, Kenneth Liang, Dominique Mielle, Meridee A. Moore, Eric D. Mullins, Kristine M. Schmidt, and Alejandro D. Wolff attended by telephone, as permitted by the Utility's Bylaws. No director was absent.

Also participating by telephone at the beginning of the meeting were John R. Simon, Jason P. Wells, Julie M. Kane, Janet C. Loduca, Linda Y.H. Cheng, Christopher A. Foster, Robert S. Kenney, William V. Manheim, and Christopher M. Patterson, along with Paul C. Curnin, Nicholas S. Goldin, Mario A. Ponce, and Michael H. Torkin of Simpson Thacher & Bartlett LLP, Richard Hall and Kevin J. Orsini of Cravath, Swaine & Moore LLP, Gregory Hort, Eli Silverman, and Christian C. Tempke of Lazard, Stephen Karotkin of Weil, Gotshal & Manges LLP, James A. Mesterharm of AlixPartners, and Henry Weissmann of Munger, Tolles & Olson LLP.

Quorum present, Ms. Brownell, Chair of the Board of the Corporation, presided as chair of the concurrent meeting. Ms. Cheng served as secretary of the meeting.

[THE FOLLOWING PARAGRAPH CONTAINS ATTORNEY-CLIENT PRIVILEGED AND CONFIDENTIAL INFORMATION.]



# SPECIAL BOARD MEETING - July 12, 2019 PACIFIC GAS AND ELECTRIC COMPANY



[END OF PRIVILEGED AND CONFIDENTIAL INFORMATION.]

Ms. Kane presented a report on the Utility's probation in connection with the federal criminal case related to the 2010 San Bruno explosion. The directors asked questions and discussed various aspects of Ms. Kane's presentation.

Mr. Kenney reported on the appointment of Marybel Batjer as the new President of the California Public Utilities Commission.

There being no further business presented for action, on motion made and seconded, the meeting was adjourned at 3:15 p.m.

LINDA Y.H. CHENG

Secretary

## BOARD MEETING - July 16, 2019 PG&E CORPORATION

A special telephonic meeting of the Board of Directors of PG&E Corporation (Corporation) was held on Tuesday, July 16, 2019, at 12:00 noon. The meeting was held concurrently with a meeting of the Pacific Gas and Electric Company (Utility and, together with the Corporation, the Companies) Board of Directors.

Directors Richard R. Barrera, Jeffrey L. Bleich, Nora Mead Brownell, Frederick W. Buckman, Cheryl F. Campbell, Fred J. Fowler, William D. Johnson (who joined during the meeting as noted below), Michael J. Leffell, Kenneth Liang, Dominique Mielle, Meridee A. Moore, Eric D. Mullins, Kristine M. Schmidt, and Alejandro D. Wolff attended by telephone, as permitted by the Corporation's Bylaws. No director was absent.

Also participating by telephone at the beginning of the meeting was Linda Y.H. Cheng, along with Paul C. Curnin, Mario A. Ponce, and Michael H. Torkin of Simpson Thacher & Bartlett LLP.

Quorum present, Ms. Brownell, Chair of the Board of the Corporation, presided as chair of the concurrent meeting. Ms. Cheng served as secretary of the meeting.

Ms. Cheng was excused, and the meeting was convened in executive session with Mr. Curnin, Mr. Ponce, and Mr. Torkin present.

Director William D. Johnson joined the meeting during the executive session.

The Board concluded its executive session. Ms. Cheng was recalled and informed that (1) with Mr. Curnin, Mr. Ponce, and Mr. Torkin present, the independent directors met in executive session without any management present, and (2) with Mr. Johnson, Mr. Curnin, Mr. Ponce, and Mr. Torkin present, the directors discussed the statewide wildfire fund that would be established under AB 1054 (Wildfire Fund).

SPECIAL BOARD MEETING - July 16, 2019 PG&E CORPORATION

Mr. Johnson presented management's recommendation that the Utility participate in the Wildfire Fund. The directors asked questions and discussed the recommendation.

On motion made and seconded, the Board concurred with the Utility's participation in the Wildfire Fund, as presented.

At this point, Ms. Moore left the meeting, and the following individuals joined the meeting: John R. Simon, Julie M. Kane, Janet C. Loduca, Robert S. Kenney, William V. Manheim, and Christopher M. Patterson, along with Richard Hall and Kevin J. Orsini of Cravath, Swaine & Moore LLP (Cravath), Gregory Hort, Eli Silverman, and Kenneth S. Ziman of Lazard, Stephen Karotkin of Weil, Gotshal & Manges LLP (Weil), and James A. Mesterharm of AlixPartners.

[THE FOLLOWING PARAGRAPH CONTAINS ATTORNEY-CLIENT PRIVILEGED AND CONFIDENTIAL INFORMATION.]



[END OF PRIVILEGED AND CONFIDENTIAL INFORMATION.]

Ms. Mielle left the meeting during the foregoing discussion.

[THE FOLLOWING PARAGRAPH CONTAINS ATTORNEY-CLIENT PRIVILEGED AND CONFIDENTIAL INFORMATION.]

## [END OF PRIVILEGED AND CONFIDENTIAL INFORMATION.]

There being no further business presented for action, on motion made and seconded, the meeting was adjourned at 2:30 p.m.

LINDA Y.H. CHENG

# BOARD MEETING - July 16, 2019 PACIFIC GAS AND ELECTRIC COMPANY

A special telephonic meeting of the Board of Directors of Pacific Gas and Electric Company (Utility) was held on Tuesday, July 16, 2019, at 12:00 noon. The meeting was held concurrently with a meeting of the PG&E Corporation (Corporation and, together with the Utility, the Companies) Board of Directors.

Directors Richard R. Barrera, Jeffrey L. Bleich, Nora Mead Brownell, Frederick W. Buckman, Cheryl F. Campbell, Fred J. Fowler, William D. Johnson (who joined during the meeting as noted below), Michael J. Leffell, Kenneth Liang, Dominique Mielle, Meridee A. Moore, Eric D. Mullins, Kristine M. Schmidt, and Alejandro D. Wolff attended by telephone, as permitted by the Utility's Bylaws. No director was absent.

Also participating by telephone at the beginning of the meeting was Linda Y.H. Cheng, along with Paul C. Curnin, Mario A. Ponce, and Michael H. Torkin of Simpson Thacher & Bartlett LLP.

Quorum present, Ms. Brownell, Chair of the Board of the Corporation, presided as chair of the concurrent meeting. Ms. Cheng served as secretary of the meeting.

 $\,$  Ms. Cheng was excused, and the meeting was convened in executive session with Mr. Curnin, Mr. Ponce, and Mr. Torkin present.

Director William D. Johnson joined the meeting during the executive session.

The Board concluded its executive session.
Ms. Cheng was recalled and informed that (1) with
Mr. Curnin, Mr. Ponce, and Mr. Torkin present, the
independent directors met in executive session without any
management present, and (2) with Mr. Johnson, Mr. Curnin,
Mr. Ponce, and Mr. Torkin present, the directors discussed
the statewide wildfire fund that would be established under
AB 1054 (Wildfire Fund).

SPECIAL BOARD MEETING - July 16, 2019 PACIFIC GAS AND ELECTRIC COMPANY

Mr. Johnson presented management's recommendation that the Utility participate in the Wildfire Fund. The directors asked questions and discussed the recommendation.

On motion made and seconded, the Board concurred with the Utility's participation in the Wildfire Fund, as presented.

At this point, Ms. Moore left the meeting, and the following individuals joined the meeting: John R. Simon, Julie M. Kane, Janet C. Loduca, Robert S. Kenney, William V. Manheim, and Christopher M. Patterson, along with Richard Hall and Kevin J. Orsini of Cravath, Swaine & Moore LLP (Cravath), Gregory Hort, Eli Silverman, and Kenneth S. Ziman of Lazard, Stephen Karotkin of Weil, Gotshal & Manges LLP (Weil), and James A. Mesterharm of AlixPartners.

[THE FOLLOWING PARAGRAPH CONTAINS ATTORNEY-CLIENT PRIVILEGED AND CONFIDENTIAL INFORMATION.]



[END OF PRIVILEGED AND CONFIDENTIAL INFORMATION.]

Ms. Mielle left the meeting during the foregoing discussion.

[THE FOLLOWING PARAGRAPH CONTAINS ATTORNEY-CLIENT PRIVILEGED AND CONFIDENTIAL INFORMATION.]



## SPECIAL BOARD MEETING - July 16, 2019 PACIFIC GAS AND ELECTRIC COMPANY

## [END OF PRIVILEGED AND CONFIDENTIAL INFORMATION.]

There being no further business presented for action, on motion made and seconded, the meeting was adjourned at 2:30 p.m.

> Zunk yn cheng LINDA Y.H. CHENG

## BOARD MEETING - July 19, 2019 PG&E CORPORATION

A special telephonic meeting of the Board of Directors of PG&E Corporation (Corporation) was held on Friday, July 19, 2019, at 10:00 a.m. The meeting was held concurrently with a meeting of the Pacific Gas and Electric Company (Utility and, together with the Corporation, the Companies) Board of Directors.

Directors Richard R. Barrera, Jeffrey L. Bleich, Frederick W. Buckman, Cheryl F. Campbell, Fred J. Fowler, William D. Johnson, Michael J. Leffell, Kenneth Liang, Dominique Mielle, Meridee A. Moore, Eric D. Mullins, Kristine M. Schmidt, and Alejandro D. Wolff attended by telephone, as permitted by the Corporation's Bylaws. Director Nora Mead Brownell was absent.

Also participating by telephone at the beginning of the meeting were John R. Simon, Jason P. Wells, Julie M. Kane, Janet C. Loduca, Linda Y.H. Cheng, and Robert S. Kenney, along with Paul C. Curnin, Mario A. Ponce, and Michael H. Torkin of Simpson Thacher & Bartlett LLP, Richard Hall and Kevin J. Orsini of Cravath, Swaine & Moore LLP, Gregory Hort, Eli Silverman, and Christian C. Tempke of Lazard, and Stephen Karotkin, Jessica Liou, and Richard W. Slack of Weil, Gotshal & Manges LLP.

Quorum present, Mr. Johnson, Chief Executive Officer of the Corporation (in the absence of Ms. Brownell, Chair of the Board of the Corporation), presided as chair of the concurrent meeting. Ms. Cheng served as secretary of the meeting.

[THE FOLLOWING PARAGRAPH CONTAINS ATTORNEY-CLIENT PRIVILEGED AND CONFIDENTIAL INFORMATION.]



#### [END OF PRIVILEGED AND CONFIDENTIAL INFORMATION.]

Mr. Kenney presented a report on regulatory matters, including the recent appointment of Marybel Batjer as President of the California Public Utilities Commission, and the status of the Utility's 2020 General Rate Case. directors asked questions and discussed various aspects of Mr. Kenney's presentation.

Mr. Johnson, Mr. Simon, Mr. Wells, Ms. Kane, Ms. Loduca, Ms. Cheng, Mr. Kenney, Mr. Hall, Mr. Hort, Mr. Karotkin, Ms. Liou, Mr. Orsini, Mr. Silverman, Mr. Slack, and Mr. Tempke were excused, and the meeting continued in executive session with Mr. Curnin, Mr. Ponce, and Mr. Torkin present.

Ms. Cheng was recalled and informed that, without any management present, the independent directors continued their discussion regarding several of the topics covered earlier in the meeting.

Ms. Mielle left the meeting during the executive session.

There being no further business presented for action, on motion made and seconded, the meeting was adjourned at 11:30 a.m.

LINDA Y.H. CHENG

## BOARD MEETING - July 19, 2019 PACIFIC GAS AND ELECTRIC COMPANY

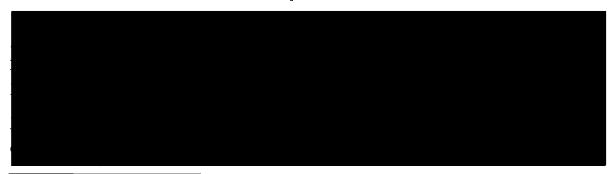
A special telephonic meeting of the Board of Directors of Pacific Gas and Electric Company (Utility) was held on Friday, July 19, 2019, at 10:00 a.m. The meeting was held concurrently with a meeting of the PG&E Corporation (Corporation and, together with the Utility, the Companies) Board of Directors.

Directors Richard R. Barrera, Jeffrey L. Bleich, Frederick W. Buckman, Cheryl F. Campbell, Fred J. Fowler, William D. Johnson, Michael J. Leffell, Kenneth Liang, Dominique Mielle, Meridee A. Moore, Eric D. Mullins, Kristine M. Schmidt, and Alejandro D. Wolff attended by telephone, as permitted by the Utility's Bylaws. Director Nora Mead Brownell was absent.

Also participating by telephone at the beginning of the meeting were John R. Simon, Jason P. Wells, Julie M. Kane, Janet C. Loduca, Linda Y.H. Cheng, and Robert S. Kenney, along with Paul C. Curnin, Mario A. Ponce, and Michael H. Torkin of Simpson Thacher & Bartlett LLP, Richard Hall and Kevin J. Orsini of Cravath, Swaine & Moore LLP, Gregory Hort, Eli Silverman, and Christian C. Tempke of Lazard, and Stephen Karotkin, Jessica Liou, and Richard W. Slack of Weil, Gotshal & Manges LLP.

Quorum present, Mr. Johnson, Chief Executive Officer of the Corporation (in the absence of Ms. Brownell, Chair of the Board of the Corporation), presided as chair of the concurrent meeting. Ms. Cheng served as secretary of the meeting.

[THE FOLLOWING PARAGRAPH CONTAINS ATTORNEY-CLIENT PRIVILEGED AND CONFIDENTIAL INFORMATION.]



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#### [END OF PRIVILEGED AND CONFIDENTIAL INFORMATION.]

Mr. Kenney presented a report on regulatory matters, including the recent appointment of Marybel Batjer as President of the California Public Utilities Commission, and the status of the Utility's 2020 General Rate Case. directors asked questions and discussed various aspects of Mr. Kenney's presentation.

Mr. Johnson, Mr. Simon, Mr. Wells, Ms. Kane, Ms. Loduca, Ms. Cheng, Mr. Kenney, Mr. Hall, Mr. Hort, Mr. Karotkin, Ms. Liou, Mr. Orsini, Mr. Silverman, Mr. Slack, and Mr. Tempke were excused, and the meeting continued in executive session with Mr. Curnin, Mr. Ponce, and Mr. Torkin present.

Ms. Cheng was recalled and informed that, without any management present, the independent directors continued their discussion regarding several of the topics covered earlier in the meeting.

Ms. Mielle left the meeting during the executive session.

There being no further business presented for action, on motion made and seconded, the meeting was adjourned at 11:30 a.m.

> Zmile yn cheng LINDA Y.H. CHENG

## BOARD MEETING - July 25, 2019 PG&E CORPORATION

A special telephonic meeting of the Board of Directors of PG&E Corporation (Corporation) was held on Thursday, July 25, 2019, at 9:00 a.m. The meeting was held concurrently with a meeting of the Pacific Gas and Electric Company (Utility and, together with the Corporation, the Companies) Board of Directors.

Directors Richard R. Barrera, Nora Mead Brownell, Frederick W. Buckman, Cheryl F. Campbell, Fred J. Fowler, William D. Johnson, Michael J. Leffell, Kenneth Liang, Meridee A. Moore, Eric D. Mullins, Kristine M. Schmidt, and Alejandro D. Wolff attended by telephone, as permitted by the Corporation's Bylaws. Directors Jeffrey L. Bleich and Dominique Mielle were absent.

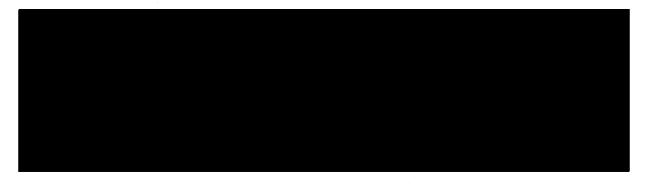
Also participating by telephone at the beginning of the meeting were Jason P. Wells, Julie M. Kane, Janet C. Loduca, Linda Y.H. Cheng, and Robert S. Kenney, along with Paul C. Curnin, Mario A. Ponce, and Michael H. Torkin of Simpson Thacher & Bartlett LLP, Richard Hall of Cravath, Swaine & Moore LLP, Gregory Hort and Kenneth S. Ziman of Lazard, and Stephen Karotkin of Weil, Gotshal & Manges LLP.

Quorum present, Ms. Brownell, Chair of the Board of the Corporation, presided as chair of the concurrent meeting. Ms. Cheng served as secretary of the meeting.

Mr. Johnson presented a report on operational matters, including a recent contractor fatality involving a lineman who fell from an insulated temporary pole-mounted platform while replacing an electric transmission pole in Plumas County. The directors asked questions and discussed various aspects of Mr. Johnson's presentation.

[THE FOLLOWING PARAGRAPH CONTAINS ATTORNEY-CLIENT PRIVILEGED AND CONFIDENTIAL INFORMATION.]





#### [END OF PRIVILEGED AND CONFIDENTIAL INFORMATION.]

Mr. Wells, Ms. Kane, Ms. Loduca, Ms. Cheng, Mr. Kenney, Mr. Hall, Mr. Hort, Mr. Karotkin, and Mr. Ziman were excused, and the meeting continued in executive session, with Mr. Johnson, Mr. Curnin, Mr. Ponce, and Mr. Torkin present during portions of the executive session meeting.

Ms. Cheng was recalled and informed that (1) with Mr. Johnson, Mr. Curnin, Mr. Ponce, and Mr. Torkin present, the directors continued their discussion regarding several of the topics covered earlier in the meeting, and (2) with Mr. Johnson absent, the independent directors met in executive session without any management present.

There being no further business presented for action, on motion made and seconded, the meeting was adjourned at 10:00 a.m.

LINDA Y.H. CHENG

## BOARD MEETING - July 25, 2019 PACIFIC GAS AND ELECTRIC COMPANY

A special telephonic meeting of the Board of Directors of Pacific Gas and Electric Company (Utility) was held on Thursday, July 25, 2019, at 9:00 a.m. The meeting was held concurrently with a meeting of the PG&E Corporation (Corporation and, together with the Utility, the Companies) Board of Directors.

Directors Richard R. Barrera, Nora Mead Brownell, Frederick W. Buckman, Cheryl F. Campbell, Fred J. Fowler, William D. Johnson, Michael J. Leffell, Kenneth Liang, Meridee A. Moore, Eric D. Mullins, Kristine M. Schmidt, and Alejandro D. Wolff attended by telephone, as permitted by the Utility's Bylaws. Directors Jeffrey L. Bleich and Dominique Mielle were absent.

Also participating by telephone at the beginning of the meeting were Jason P. Wells, Julie M. Kane, Janet C. Loduca, Linda Y.H. Cheng, and Robert S. Kenney, along with Paul C. Curnin, Mario A. Ponce, and Michael H. Torkin of Simpson Thacher & Bartlett LLP, Richard Hall of Cravath, Swaine & Moore LLP, Gregory Hort and Kenneth S. Ziman of Lazard, and Stephen Karotkin of Weil, Gotshal & Manges LLP.

Quorum present, Ms. Brownell, Chair of the Board of the Corporation, presided as chair of the concurrent meeting. Ms. Cheng served as secretary of the meeting.

Mr. Johnson presented a report on operational matters, including a recent contractor fatality involving a lineman who fell from an insulated temporary pole-mounted platform while replacing an electric transmission pole in Plumas County. The directors asked questions and discussed various aspects of Mr. Johnson's presentation.

[THE FOLLOWING PARAGRAPH CONTAINS ATTORNEY-CLIENT PRIVILEGED AND CONFIDENTIAL INFORMATION.]



# SPECIAL BOARD MEETING - July 25, 2019 PACIFIC GAS AND ELECTRIC COMPANY



[END OF PRIVILEGED AND CONFIDENTIAL INFORMATION.]

Mr. Wells, Ms. Kane, Ms. Loduca, Ms. Cheng, Mr. Kenney, Mr. Hall, Mr. Hort, Mr. Karotkin, and Mr. Ziman were excused, and the meeting continued in executive session, with Mr. Johnson, Mr. Curnin, Mr. Ponce, and Mr. Torkin present during portions of the executive session meeting.

Ms. Cheng was recalled and informed that (1) with Mr. Johnson, Mr. Curnin, Mr. Ponce, and Mr. Torkin present, the directors continued their discussion regarding several of the topics covered earlier in the meeting, and (2) with Mr. Johnson absent, the independent directors met in executive session without any management present.

There being no further business presented for action, on motion made and seconded, the meeting was adjourned at 10:00 a.m.

LINDA Y.H. CHENG Secretary

# BOARD MEETING - August 2, 2019 PG&E CORPORATION

A special telephonic meeting of the Board of Directors of PG&E Corporation (Corporation) was held on Friday, August 2, 2019, at 8:00 a.m. The meeting was held concurrently with a meeting of the Pacific Gas and Electric Company (Utility and, together with the Corporation, the Companies) Board of Directors.

Directors Richard R. Barrera, Jeffrey L. Bleich, Nora Mead Brownell, Frederick W. Buckman, Cheryl F. Campbell, Fred J. Fowler, William D. Johnson, Michael J. Leffell, Kenneth Liang, Dominique Mielle, Meridee A. Moore, Eric D. Mullins, Kristine M. Schmidt, and Alejandro D. Wolff attended by telephone, as permitted by the Corporation's Bylaws. No director was absent.

Also participating by telephone at the beginning of the meeting were Dinyar B. Mistry and Linda Y.H. Cheng, along with Paul C. Curnin and Mario A. Ponce of Simpson Thacher & Bartlett LLP.

Quorum present, Ms. Brownell, Chair of the Board of the Corporation, presided as chair of the concurrent meeting. Ms. Cheng served as secretary of the meeting.

Ms. Cheng was excused, and the meeting was convened in executive session with Mr. Johnson, Mr. Mistry, and Mr. Curnin present.

The Board concluded its executive session. Ms. Cheng was recalled and informed that the following discussions took place and the following actions were taken:

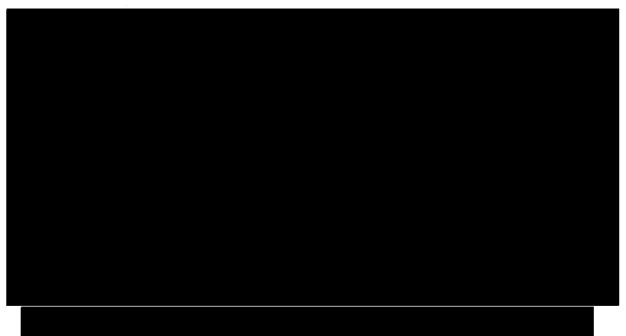
- Ms. Moore, Chair of the Compensation Committee, discussed an organizational matter recommended by the Committee for the Board's consideration, as described in materials that had been provided to the directors in advance of the meeting and that are included in the records of this Board. She reviewed the background and reasons for the proposed action. The directors asked questions and discussed the organizational matter.
- The Board adopted the following resolution:

SPECIAL BOARD MEETING - August 2, 2019 PG&E CORPORATION

BE IT RESOLVED that Jessica C. Hogle is hereby elected Vice President, Federal Affairs, effective August 1, 2019.

Mr. Mistry left the meeting, and the following individuals joined the meeting at this point: John R. Simon, Jason P. Wells, Julie M. Kane, Janet C. Loduca, and Robert S. Kenney, along with Richard Hall and Kevin J. Orsini of Cravath, Swaine & Moore LLP, Gregory Hort, Eli Silverman, and Kenneth S. Ziman of Lazard, and Stephen Karotkin of Weil, Gotshal & Manges LLP.

[THE FOLLOWING PARAGRAPHS CONTAIN ATTORNEY-CLIENT PRIVILEGED AND CONFIDENTIAL INFORMATION.]



[END OF PRIVILEGED AND CONFIDENTIAL INFORMATION.]

Ms. Kane then presented a report on the Utility's probation in connection with the federal criminal case related to the 2010 San Bruno explosion. This included a discussion of materials that had been provided to the directors in advance of the meeting and that are included in the records of this Board. Among other things, she discussed a memorandum recently filed by the Utility responding to the District Court's request for information.

SPECIAL BOARD MEETING - August 2, 2019 PG&E CORPORATION

Mr. Kenney presented a report on regulatory and policy matters, including the CPUC's investigation relating to the 2017 Northern California wildfires.

At this point, Mr. Wells, Ms. Kane, Ms. Loduca, Ms. Cheng, Mr. Kenney, Mr. Hall, Mr. Hort, Mr. Karotkin, Mr. Orsini, Mr. Silverman, and Mr. Ziman were excused, and the meeting continued in executive session, with Mr. Johnson, Mr. Simon, Mr. Curnin, and Mr. Ponce present during portions of the executive session meeting.

Ms. Cheng was recalled and informed that (1) with Mr. Johnson, Mr. Simon, Mr. Curnin, and Mr. Ponce present, the directors continued their discussion regarding several of the topics covered earlier in the meeting, (2) with Mr. Johnson, Mr. Curnin, and Mr. Ponce present, the directors continued their discussion regarding several of the topics covered earlier in the meeting, and (3) with Mr. Johnson absent, the independent directors met in executive session without any management present.

There being no further business presented for action, on motion made and seconded, the meeting was adjourned at 9:40 a.m.

LINDA Y.H. CHENG

## BOARD MEETING - August 2, 2019 PACIFIC GAS AND ELECTRIC COMPANY

A special telephonic meeting of the Board of Directors of Pacific Gas and Electric Company (Utility) was held on Friday, August 2, 2019, at 8:00 a.m. The meeting was held concurrently with a meeting of the PG&E Corporation (Corporation and, together with the Utility, the Companies) Board of Directors.

Directors Richard R. Barrera, Jeffrey L. Bleich, Nora Mead Brownell, Frederick W. Buckman, Cheryl F. Campbell, Fred J. Fowler, William D. Johnson, Michael J. Leffell, Kenneth Liang, Dominique Mielle, Meridee A. Moore, Eric D. Mullins, Kristine M. Schmidt, and Alejandro D. Wolff attended by telephone, as permitted by the Utility's Bylaws. No director was absent.

Also participating by telephone at the beginning of the meeting were Dinyar B. Mistry and Linda Y.H. Cheng, along with Paul C. Curnin and Mario A. Ponce of Simpson Thacher & Bartlett LLP.

Quorum present, Ms. Brownell, Chair of the Board of the Corporation, presided as chair of the concurrent meeting. Ms. Cheng served as secretary of the meeting.

 $\,$  Ms. Cheng was excused, and the meeting was convened in executive session with Mr. Johnson, Mr. Mistry, and Mr. Curnin present.

The Board concluded its executive session. Ms. Cheng was recalled and informed that Ms. Moore, Chair of the PG&E Corporation Compensation Committee, discussed an organizational matter recommended by the Committee for the PG&E Corporation Board's consideration.

Mr. Mistry left the meeting, and the following individuals joined the meeting at this point: John R. Simon, Jason P. Wells, Julie M. Kane, Janet C. Loduca, and Robert S. Kenney, along with Richard Hall and Kevin J. Orsini of Cravath, Swaine & Moore LLP, Gregory Hort, Eli Silverman, and Kenneth S. Ziman of Lazard, and Stephen Karotkin of Weil, Gotshal & Manges LLP.

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[THE FOLLOWING PARAGRAPHS CONTAIN ATTORNEY-CLIENT PRIVILEGED AND CONFIDENTIAL INFORMATION.]



## [END OF PRIVILEGED AND CONFIDENTIAL INFORMATION.]

Ms. Kane then presented a report on the Utility's probation in connection with the federal criminal case related to the 2010 San Bruno explosion. This included a discussion of materials that had been provided to the directors in advance of the meeting and that are included in the records of this Board. Among other things, she discussed a memorandum recently filed by the Utility responding to the District Court's request for information.

Mr. Kenney presented a report on regulatory and policy matters, including the CPUC's investigation relating to the 2017 Northern California wildfires.

At this point, Mr. Wells, Ms. Kane, Ms. Loduca, Ms. Cheng, Mr. Kenney, Mr. Hall, Mr. Hort, Mr. Karotkin, Mr. Orsini, Mř. Silverman, and Mr. Ziman were excused, and the meeting continued in executive session, with Mr. Johnson, Mr. Simon, Mr. Curnin, and Mr. Ponce present during portions of the executive session meeting.

SPECIAL BOARD MEETING - August 2, 2019 PACIFIC GAS AND ELECTRIC COMPANY

Ms. Cheng was recalled and informed that (1) with Mr. Johnson, Mr. Simon, Mr. Curnin, and Mr. Ponce present, the directors continued their discussion regarding several of the topics covered earlier in the meeting, (2) with Mr. Johnson, Mr. Curnin, and Mr. Ponce present, the directors continued their discussion regarding several of the topics covered earlier in the meeting, and (3) with Mr. Johnson absent, the independent directors met in executive session without any management present.

There being no further business presented for action, on motion made and seconded, the meeting was adjourned at 9:40 a.m.

> Juile yn chung LINDA Y.H. CHENG

# BOARD MEETING - August 6, 2019 PG&E CORPORATION

A special telephonic meeting of the Board of Directors of PG&E Corporation (Corporation) was held on Tuesday, August 6, 2019, at 8:00 a.m. The meeting was held concurrently with a meeting of the Pacific Gas and Electric Company (Utility and, together with the Corporation, the Companies) Board of Directors.

Directors Richard R. Barrera, Jeffrey L. Bleich, Nora Mead Brownell, Frederick W. Buckman, Cheryl F. Campbell, Fred J. Fowler, William D. Johnson, Michael J. Leffell, Kenneth Liang (who joined during the meeting as noted below), Dominique Mielle, Meridee A. Moore, Eric D. Mullins (who joined during the meeting as noted below), Kristine M. Schmidt, and Alejandro D. Wolff attended by telephone, as permitted by the Corporation's Bylaws. No director was absent.

Also participating by telephone at the beginning of the meeting was Linda Y.H. Cheng, along with Paul C. Curnin, Mario A. Ponce, and Michael H. Torkin of Simpson Thacher & Bartlett LLP.

Quorum present, Ms. Brownell, Chair of the Board of the Corporation, presided as chair of the concurrent meeting. Ms. Cheng served as secretary of the meeting.

Ms. Cheng was excused, and the meeting was convened in executive session with Mr. Curnin, Mr. Ponce, and Mr. Torkin present.

The Board concluded its executive session. Ms. Cheng was recalled and informed that the independent directors met in executive session without any management present.

Director Kenneth Liang joined the meeting during the foregoing executive session.

The following individuals joined the meeting at this point: John R. Simon, Jason P. Wells, Janet C. Loduca, and Robert S. Kenney, along with Richard Hall and Kevin J. Orsini of Cravath, Swaine & Moore LLP, Gregory Hort and

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SPECIAL BOARD MEETING - August 6, 2019 PG&E CORPORATION

Kenneth S. Ziman of Lazard, Stephen Karotkin of Weil, Gotshal & Manges LLP, and James A. Mesterharm of AlixPartners.

[THE FOLLOWING PARAGRAPH CONTAINS ATTORNEY-CLIENT PRIVILEGED AND CONFIDENTIAL INFORMATION.]



[END OF PRIVILEGED AND CONFIDENTIAL INFORMATION.]

Director Eric D. Mullins and Julie M. Kane joined the meeting during the foregoing discussion.

At this point, Mr. Simon, Mr. Wells, Ms. Kane, Ms. Loduca, Ms. Cheng, Mr. Kenney, Mr. Hall, Mr. Hort, Mr. Karotkin, Mr. Mesterharm, Mr. Orsini, and Mr. Ziman were excused, and the meeting continued in executive session, with Mr. Johnson, Mr. Curnin, Mr. Ponce, and Mr. Torkin present during portions of the executive session meeting.

Ms. Cheng was recalled and informed that (1) with Mr. Johnson, Mr. Curnin, Mr. Ponce, and Mr. Torkin present, the directors continued their discussion regarding several of the topics covered earlier in the meeting, and (2) with Mr. Johnson absent, the independent directors met in executive session without any management present.

Mr. Barrera, Ms. Mielle, and Mr. Mullins left the meeting during the foregoing executive session.

SPECIAL BOARD MEETING - August 6, 2019 PG&E CORPORATION

There being no further business presented for action, on motion made and seconded, the meeting was adjourned at 10:35~a.m.

Judi yn Chang LINDA Y.H. CHENG

## BOARD MEETING - August 6, 2019 PACIFIC GAS AND ELECTRIC COMPANY

A special telephonic meeting of the Board of Directors of Pacific Gas and Electric Company (Utility) was held on Tuesday, August 6, 2019, at 8:00 a.m. The meeting was held concurrently with a meeting of the PG&E Corporation (Corporation and, together with the Utility, the Companies) Board of Directors.

Directors Richard R. Barrera, Jeffrey L. Bleich, Nora Mead Brownell, Frederick W. Buckman, Cheryl F. Campbell, Fred J. Fowler, William D. Johnson, Michael J. Leffell, Kenneth Liang (who joined during the meeting as noted below), Dominique Mielle, Meridee A. Moore, Eric D. Mullins (who joined during the meeting as noted below), Kristine M. Schmidt, and Alejandro D. Wolff attended by telephone, as permitted by the Utility's Bylaws. No director was absent.

Also participating by telephone at the beginning of the meeting was Linda Y.H. Cheng, along with Paul C. Curnin, Mario A. Ponce, and Michael H. Torkin of Simpson Thacher & Bartlett LLP.

Quorum present, Ms. Brownell, Chair of the Board of the Corporation, presided as chair of the concurrent meeting. Ms. Cheng served as secretary of the meeting.

Ms. Cheng was excused, and the meeting was convened in executive session with Mr. Curnin, Mr. Ponce, and Mr. Torkin present.

The Board concluded its executive session. Ms. Cheng was recalled and informed that the independent directors met in executive session without any management present.

Director Kenneth Liang joined the meeting during the foregoing executive session.

The following individuals joined the meeting at this point: John R. Simon, Jason P. Wells, Janet C. Loduca, and Robert S. Kenney, along with Richard Hall and Kevin J. Orsini of Cravath, Swaine & Moore LLP, Gregory Hort and

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SPECIAL BOARD MEETING - August 6, 2019 PACIFIC GAS AND ELECTRIC COMPANY

Kenneth S. Ziman of Lazard, Stephen Karotkin of Weil, Gotshal & Manges LLP, and James A. Mesterharm of AlixPartners.

THE FOLLOWING PARAGRAPH CONTAINS ATTORNEY-CLIENT PRIVILEGED AND CONFIDENTIAL INFORMATION.]



[END OF PRIVILEGED AND CONFIDENTIAL INFORMATION.]

Director Eric D. Mullins and Julie M. Kane joined the meeting during the foregoing discussion.

At this point, Mr. Simon, Mr. Wells, Ms. Kane, Ms. Loduca, Ms. Cheng, Mr. Kenney, Mr. Hall, Mr. Hort, Mr. Karotkin, Mr. Mesterharm, Mr. Orsini, and Mr. Ziman were excused, and the meeting continued in executive session, with Mr. Johnson, Mr. Curnin, Mr. Ponce, and Mr. Torkin present during portions of the executive session meeting.

Ms. Cheng was recalled and informed that (1) with Mr. Johnson, Mr. Curnin, Mr. Ponce, and Mr. Torkin present, the directors continued their discussion regarding several of the topics covered earlier in the meeting, and (2) with Mr. Johnson absent, the independent directors met in executive session without any management present.

Mr. Barrera, Ms. Mielle, and Mr. Mullins left the meeting during the foregoing executive session.

SPECIAL BOARD MEETING - August 6, 2019 PACIFIC GAS AND ELECTRIC COMPANY

There being no further business presented for action, on motion made and seconded, the meeting was adjourned at  $10:35~\mathrm{a.m.}$ 

LINDA Y.H. CHENG

## BOARD MEETING - August 7, 2019 PG&E CORPORATION

A special telephonic meeting of the Board of Directors of PG&E Corporation (Corporation) was held on Wednesday, August 7, 2019, at 3:45 p.m. The meeting was held concurrently with a meeting of the Pacific Gas and Electric Company (Utility and, together with the Corporation, the Companies) Board of Directors.

Directors Richard R. Barrera, Jeffrey L. Bleich, Nora Mead Brownell, Frederick W. Buckman, Fred J. Fowler, William D. Johnson, Michael J. Leffell, Kenneth Liang, Meridee A. Moore, Eric D. Mullins, Kristine M. Schmidt, and Alejandro D. Wolff attended by telephone, as permitted by the Corporation's Bylaws. Directors Cheryl F. Campbell and Dominique Mielle were absent.

Also participating by telephone at the beginning of the meeting were Jason P. Wells, Julie M. Kane, Janet C. Loduca, Linda Y.H. Cheng, and Robert S. Kenney, along with Paul C. Curnin, Mario A. Ponce, and Sandeep Qusba of Simpson Thacher & Bartlett LLP, Richard Hall and Kevin J. Orsini of Cravath, Swaine & Moore LLP, Gregory Hort of Lazard, Stephen Karotkin of Weil, Gotshal & Manges LLP, and James A. Mesterharm of AlixPartners.

Quorum present, Ms. Brownell, Chair of the Board of the Corporation, presided as chair of the concurrent meeting. Ms. Cheng served as secretary of the meeting.

[THE FOLLOWING PARAGRAPH CONTAINS ATTORNEY-CLIENT PRIVILEGED AND CONFIDENTIAL INFORMATION.]



SPECIAL BOARD MEETING - August 7, 2019 PG&E CORPORATION

[END OF PRIVILEGED AND CONFIDENTIAL INFORMATION.]

There being no further business presented for action, on motion made and seconded, the meeting was adjourned at  $4:25~\mathrm{p.m.}$ 

Jule yn Chang LINDA Y.H. CHENG

BOARD MEETING - August 7, 2019 PACIFIC GAS AND ELECTRIC COMPANY

A special telephonic meeting of the Board of Directors of Pacific Gas and Electric Company (Utility) was held on Wednesday, August 7, 2019, at 3:45 p.m. The meeting was held concurrently with a meeting of the PG&E Corporation (Corporation and, together with the Utility, the Companies) Board of Directors.

Directors Richard R. Barrera, Jeffrey L. Bleich, Nora Mead Brownell, Frederick W. Buckman, Fred J. Fowler, William D. Johnson, Michael J. Leffell, Kenneth Liang, Meridee A. Moore, Eric D. Mullins, Kristine M. Schmidt, and Alejandro D. Wolff attended by telephone, as permitted by the Utility's Bylaws. Directors Cheryl F. Campbell and Dominique Mielle were absent.

Also participating by telephone at the beginning of the meeting were Jason P. Wells, Julie M. Kane, Janet C. Loduca, Linda Y.H. Cheng, and Robert S. Kenney, along with Paul C. Curnin, Mario A. Ponce, and Sandeep Qusba of Simpson Thacher & Bartlett LLP, Richard Hall and Kevin J. Orsini of Cravath, Swaine & Moore LLP, Gregory Hort of Lazard, Stephen Karotkin of Weil, Gotshal & Manges LLP, and James A. Mesterharm of AlixPartners.

Quorum present, Ms. Brownell, Chair of the Board of the Corporation, presided as chair of the concurrent meeting. Ms. Cheng served as secretary of the meeting.

[THE FOLLOWING PARAGRAPH CONTAINS ATTORNEY-CLIENT PRIVILEGED AND CONFIDENTIAL INFORMATION.]



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SPECIAL BOARD MEETING - August 7, 2019 PACIFIC GAS AND ELECTRIC COMPANY

[END OF PRIVILEGED AND CONFIDENTIAL INFORMATION.]

There being no further business presented for action, on motion made and seconded, the meeting was adjourned at 4:25 p.m.

Zula yn Cheng LINDA Y.H. CHENG

## BOARD MEETING - August 9, 2019 PG&E CORPORATION

A special telephonic meeting of the Board of Directors of PG&E Corporation (Corporation) was held on Friday, August 9, 2019, at 7:30 a.m. The meeting was held concurrently with a meeting of the Pacific Gas and Electric Company (Utility and, together with the Corporation, the Companies) Board of Directors.

Directors Richard R. Barrera, Jeffrey L. Bleich, Nora Mead Brownell, Frederick W. Buckman, Cheryl F. Campbell, Fred J. Fowler, William D. Johnson, Michael J. Leffell, Kenneth Liang, Meridee A. Moore, Eric D. Mullins, Kristine M. Schmidt, and Alejandro D. Wolff attended by telephone, as permitted by the Corporation's Bylaws. Director Dominique Mielle was absent.

Also participating by telephone at the beginning of the meeting were Dinyar B. Mistry and Linda Y.H. Cheng, along with Ravi Purushotham and Michael H. Torkin of Simpson Thacher & Bartlett LLP.

Quorum present, Ms. Brownell, Chair of the Board of the Corporation, presided as chair of the concurrent meeting. Ms. Cheng served as secretary of the meeting.

Ms. Cheng was excused, and the meeting was convened in executive session with Mr. Johnson, Mr. Mistry, Mr. Purushotham, and Mr. Torkin present.

The Board concluded its executive session. Ms. Cheng was recalled and informed that the following discussions took place:

- Ms. Moore, Chair of the Compensation Committee, discussed an organizational matter recommended by the Committee for the Utility Board's consideration.
- The directors discussed the Companies' non-employee director compensation program.

Mr. Mistry left the meeting, and the following individuals joined the meeting at this point: Julie M. Kane, Janet C. Loduca, and Robert S. Kenney, along with

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SPECIAL BOARD MEETING - August 9, 2019 PG&E CORPORATION

Richard Hall and Kevin J. Orsini of Cravath, Swaine & Moore LLP, Gregory Hort and Kenneth S. Ziman of Lazard, Stephen Karotkin of Weil, Gotshal & Manges LLP, and James A. Mesterharm of AlixPartners.

[THE FOLLOWING PARAGRAPHS CONTAIN ATTORNEY-CLIENT PRIVILEGED AND CONFIDENTIAL INFORMATION.]



[END OF PRIVILEGED AND CONFIDENTIAL INFORMATION.]

Mr. Buckman left the meeting during the foregoing discussion.

Ms. Kane then presented a report on the Utility's monitorship and probation in connection with the federal criminal case related to the 2010 San Bruno explosion. Among other things, she discussed the Utility's community service obligations under the terms of probation. The directors asked questions and discussed various aspects of Ms. Kane's presentation.

At this point, Mr. Johnson, Ms. Kane, Ms. Loduca, Ms. Cheng, Mr. Kenney, Mr. Hall, Mr. Hort, Mr. Karotkin,

SPECIAL BOARD MEETING - August 9, 2019 PG&E CORPORATION

Mr. Mesterharm, Mr. Orsini, and Mr. Ziman were excused, and the meeting continued in executive session with Mr. Purushotham and Mr. Torkin present.

Ms. Cheng was recalled and informed that, without management present, the independent directors continued their discussion regarding several of the topics covered earlier in the meeting.

There being no further business presented for action, on motion made and seconded, the meeting was adjourned at 9:15 a.m.

LINDA Y.H. CHENG Secretary

## BOARD MEETING - August 9, 2019 PACIFIC GAS AND ELECTRIC COMPANY

A special telephonic meeting of the Board of Directors of Pacific Gas and Electric Company (Utility) was held on Friday, August 9, 2019, at 7:30 a.m. The meeting was held concurrently with a meeting of the PG&E Corporation (Corporation and, together with the Utility, the Companies) Board of Directors.

Directors Richard R. Barrera, Jeffrey L. Bleich, Nora Mead Brownell, Frederick W. Buckman, Cheryl F. Campbell, Fred J. Fowler, William D. Johnson, Michael J. Leffell, Kenneth Liang, Meridee A. Moore, Eric D. Mullins, Kristine M. Schmidt, and Alejandro D. Wolff attended by telephone, as permitted by the Utility's Bylaws. Director Dominique Mielle was absent.

Also participating by telephone at the beginning of the meeting were Dinyar B. Mistry and Linda Y.H. Cheng, along with Ravi Purushotham and Michael H. Torkin of Simpson Thacher & Bartlett LLP.

Quorum present, Ms. Brownell, Chair of the Board of the Corporation, presided as chair of the concurrent meeting. Ms. Cheng served as secretary of the meeting.

Ms. Cheng was excused, and the meeting was convened in executive session with Mr. Johnson, Mr. Mistry, Mr. Purushotham, and Mr. Torkin present.

The Board concluded its executive session. Ms. Cheng was recalled and informed that the following discussions took place and the following actions were taken:

• Ms. Moore, Chair of the PG&E Corporation Compensation Committee, discussed an organizational matter recommended by the Committee for the Board's consideration, as described in materials that had been provided to the directors in advance of the meeting and that are included in the records of this Board. She reviewed the background and reasons for the proposed action. The directors asked questions and discussed the organizational matter.

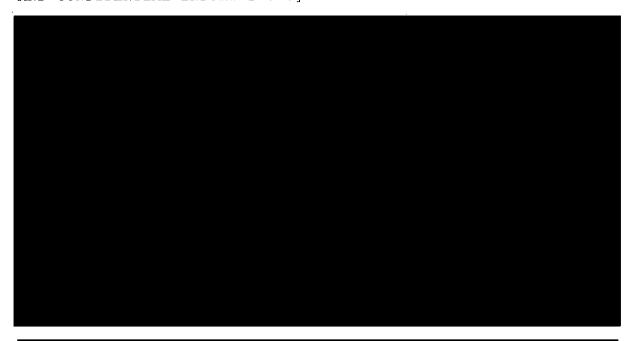
# SPECIAL BOARD MEETING - August 9, 2019 PACIFIC GAS AND ELECTRIC COMPANY

- The Board adopted the following resolution:

  BE IT RESOLVED that Andrew M. Vesey is hereby elected Chief Executive Officer and President, effective upon hire and contingent on satisfying the Utility's pre-employment requirements.
- The independent members of the Board approved compensation for Mr. Vesey. Details of the compensation action are contained in a document filed with the secretary.
- The directors discussed the Companies' non-employee director compensation program.

Mr. Mistry left the meeting, and the following individuals joined the meeting at this point: Julie M. Kane, Janet C. Loduca, and Robert S. Kenney, along with Richard Hall and Kevin J. Orsini of Cravath, Swaine & Moore LLP, Gregory Hort and Kenneth S. Ziman of Lazard, Stephen Karotkin of Weil, Gotshal & Manges LLP, and James A. Mesterharm of AlixPartners.

[THE FOLLOWING PARAGRAPHS CONTAIN ATTORNEY-CLIENT PRIVILEGED AND CONFIDENTIAL INFORMATION.]



### [END OF PRIVILEGED AND CONFIDENTIAL INFORMATION.]

Mr. Buckman left the meeting during the foregoing discussion.

Ms. Kane then presented a report on the Utility's monitorship and probation in connection with the federal criminal case related to the 2010 San Bruno explosion. Among other things, she discussed the Utility's community service obligations under the terms of probation. The directors asked questions and discussed various aspects of Ms. Kane's presentation.

At this point, Mr. Johnson, Ms. Kane, Ms. Loduca, Ms. Cheng, Mr. Kenney, Mr. Hall, Mr. Hort, Mr. Karotkin, Mr. Mesterharm, Mr. Orsini, and Mr. Ziman were excused, and the meeting continued in executive session with Mr. Purushotham and Mr. Torkin present.

Ms. Cheng was recalled and informed that, without management present, the independent directors continued their discussion regarding several of the topics covered earlier in the meeting.

There being no further business presented for action, on motion made and seconded, the meeting was adjourned at 9:15 a.m.

LINDA Y.H. CHENG Secretary

Quedo yn chang

# BOARD MEETING - August 12, 2019 PG&E CORPORATION

A special telephonic meeting of the Board of Directors of PG&E Corporation (Corporation) was held on Monday, August 12, 2019, at 11:00 a.m. The meeting was held concurrently with a meeting of the Pacific Gas and Electric Company (Utility and, together with the Corporation, the Companies) Board of Directors.

Directors Richard R. Barrera, Nora Mead Brownell, Frederick W. Buckman (who joined during the meeting as noted below), Cheryl F. Campbell, Fred J. Fowler, William D. Johnson, Michael J. Leffell, Kenneth Liang, Dominique Mielle, Meridee A. Moore, Eric D. Mullins, Kristine M. Schmidt, and Alejandro D. Wolff attended by telephone, as permitted by the Corporation's Bylaws. Director Jeffrey L. Bleich was absent.

Also participating by telephone at the beginning of the meeting were Jason P. Wells, Julie M. Kane, Janet C. Loduca, Linda Y.H. Cheng, and Robert S. Kenney, along with Nicholas S. Goldin, Mario A. Ponce, and Sandeep Qusba of Simpson Thacher & Bartlett LLP, Richard Hall and Kevin J. Orsini of Cravath, Swaine & Moore LLP, Gregory Hort, Nathan Mooney, Eli Silverman, and Kenneth S. Ziman of Lazard, and Stephen Karotkin of Weil, Gotshal & Manges LLP.

Quorum present, Ms. Brownell, Chair of the Board of the Corporation, presided as chair of the concurrent meeting. Ms. Cheng served as secretary of the meeting.

[THE FOLLOWING PARAGRAPH CONTAINS ATTORNEY-CLIENT PRIVILEGED AND CONFIDENTIAL INFORMATION.]



[END OF PRIVILEGED AND CONFIDENTIAL INFORMATION.]

SPECIAL BOARD MEETING - August 12, 2019 PG&E CORPORATION

During the foregoing discussion, (1) director Frederick W. Buckman joined the meeting, and (2) Mr. Wells and Ms. Kane left the meeting.

[THE FOLLOWING PARAGRAPH CONTAINS ATTORNEY-CLIENT PRIVILEGED AND CONFIDENTIAL INFORMATION.]



[END OF PRIVILEGED AND CONFIDENTIAL INFORMATION.]

There being no further business presented for action, on motion made and seconded, the meeting was adjourned at 12:15 p.m.

LINDA Y.H. CHENG Secretary

BOARD MEETING - August 12, 2019 PACIFIC GAS AND ELECTRIC COMPANY

A special telephonic meeting of the Board of Directors of Pacific Gas and Electric Company (Utility) was held on Monday, August 12, 2019, at 11:00 a.m. The meeting was held concurrently with a meeting of the PG&E Corporation (Corporation and, together with the Utility, the Companies) Board of Directors.

Directors Richard R. Barrera, Nora Mead Brownell, Frederick W. Buckman (who joined during the meeting as noted below), Cheryl F. Campbell, Fred J. Fowler, William D. Johnson, Michael J. Leffell, Kenneth Liang, Dominique Mielle, Meridee A. Moore, Eric D. Mullins, Kristine M. Schmidt, and Alejandro D. Wolff attended by telephone, as permitted by the Utility's Bylaws. Director Jeffrey L. Bleich was absent.

Also participating by telephone at the beginning of the meeting were Jason P. Wells, Julie M. Kane, Janet C. Loduca, Linda Y.H. Cheng, and Robert S. Kenney, along with Nicholas S. Goldin, Mario A. Ponce, and Sandeep Qusba of Simpson Thacher & Bartlett LLP, Richard Hall and Kevin J. Orsini of Cravath, Swaine & Moore LLP, Gregory Hort, Nathan Mooney, Eli Silverman, and Kenneth S. Ziman of Lazard, and Stephen Karotkin of Weil, Gotshal & Manges LLP.

Quorum present, Ms. Brownell, Chair of the Board of the Corporation, presided as chair of the concurrent meeting. Ms. Cheng served as secretary of the meeting.

[THE FOLLOWING PARAGRAPH CONTAINS ATTORNEY-CLIENT PRIVILEGED AND CONFIDENTIAL INFORMATION.]

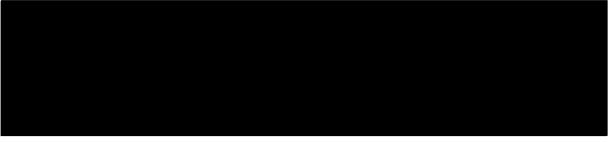


[END OF PRIVILEGED AND CONFIDENTIAL INFORMATION.]

SPECIAL BOARD MEETING - August 12, 2019 PACIFIC GAS AND ELECTRIC COMPANY

During the foregoing discussion, (1) director Frederick W. Buckman joined the meeting, and (2) Mr. Wells and Ms. Kane left the meeting.

[THE FOLLOWING PARAGRAPH CONTAINS ATTORNEY-CLIENT PRIVILEGED AND CONFIDENTIAL INFORMATION.]



[END OF PRIVILEGED AND CONFIDENTIAL INFORMATION.]

There being no further business presented for action, on motion made and seconded, the meeting was adjourned at 12:15 p.m.

Zwele yn cheng LINDA Y.H. CHENG

## BOARD MEETING - August 16, 2019 PG&E CORPORATION

A special telephonic meeting of the Board of Directors of PG&E Corporation (Corporation) was held on Friday, August 16, 2019, at 10:30 a.m. The meeting was held concurrently with a meeting of the Pacific Gas and Electric Company (Utility and, together with the Corporation, the Companies) Board of Directors.

Directors Richard R. Barrera, Nora Mead Brownell, Frederick W. Buckman, Cheryl F. Campbell, Fred J. Fowler, Michael J. Leffell, Dominique Mielle, Meridee A. Moore, Eric D. Mullins, Kristine M. Schmidt, and Alejandro D. Wolff attended by telephone, as permitted by the Corporation's Bylaws. Directors Jeffrey L. Bleich, William D. Johnson, and Kenneth Liang were absent.

Also participating by telephone at the beginning of the meeting were Jason P. Wells, Julie M. Kane, Janet C. Loduca, Linda Y.H. Cheng, and Robert S. Kenney, along with Paul C. Curnin, Nicholas S. Goldin, Mario A. Ponce, and Sandeep Qusba of Simpson Thacher & Bartlett LLP, Richard Hall and Kevin J. Orsini of Cravath, Swaine & Moore LLP, Gregory Hort and Kenneth S. Ziman of Lazard, Stephen Karotkin of Weil, Gotshal & Manges LLP, and James A. Mesterharm of AlixPartners.

Quorum present, Ms. Brownell, Chair of the Board of the Corporation, presided as chair of the concurrent meeting. Ms. Cheng served as secretary of the meeting.

Ms. Kane presented a report on the Utility's monitorship and probation in connection with the federal criminal case related to the 2010 San Bruno explosion. This included a discussion of materials that had been provided to the directors in advance of the meeting and that are included in the records of this Board. Among other things, she discussed a recent District Court order relating to a letter report submitted to the court by the federal Monitor. The directors asked questions and discussed various aspects of Ms. Kane's presentation.

SPECIAL BOARD MEETING - August 16, 2019 PG&E CORPORATION

THE FOLLOWING PARAGRAPH CONTAINS ATTORNEY-CLIENT PRIVILEGED AND CONFIDENTIAL INFORMATION.]



[END OF PRIVILEGED AND CONFIDENTIAL INFORMATION.]

Ms. Mielle, Ms. Kane, and Mr. Orsini left the meeting during the foregoing discussion.

Mr. Wells presented a report on financial matters, including the investment community's reaction to the Companies' release of second quarter 2019 financial results.

At this point, Mr. Wells, Ms. Loduca, Ms. Cheng, Mr. Kenney, Mr. Hall, Mr. Hort, Mr. Karotkin, Mr. Mesterharm, and Mr. Ziman were excused, and the meeting continued in executive session with Mr. Curnin, Mr. Goldin, Mr. Ponce, and Mr. Qusba present.

Ms. Cheng was recalled and informed that, without management present, the independent directors continued their discussion regarding several of the topics covered earlier in the meeting.

SPECIAL BOARD MEETING - August 16, 2019 PG&E CORPORATION

There being no further business presented for action, on motion made and seconded, the meeting was adjourned at 12:30 p.m.

Junia M. Cheng LINDA Y.H. CHENG

## BOARD MEETING - August 16, 2019 PACIFIC GAS AND ELECTRIC COMPANY

A special telephonic meeting of the Board of Directors of Pacific Gas and Electric Company (Utility) was held on Friday, August 16, 2019, at 10:30 a.m. The meeting was held concurrently with a meeting of the PG&E Corporation (Corporation and, together with the Utility, the Companies) Board of Directors.

Directors Richard R. Barrera, Nora Mead Brownell, Frederick W. Buckman, Cheryl F. Campbell, Fred J. Fowler, Michael J. Leffell, Dominique Mielle, Meridee A. Moore, Eric D. Mullins, Kristine M. Schmidt, and Alejandro D. Wolff attended by telephone, as permitted by the Utility's Bylaws. Directors Jeffrey L. Bleich, William D. Johnson, and Kenneth Liang were absent.

Also participating by telephone at the beginning of the meeting were Jason P. Wells, Julie M. Kane, Janet C. Loduca, Linda Y.H. Cheng, and Robert S. Kenney, along with Paul C. Curnin, Nicholas S. Goldin, Mario A. Ponce, and Sandeep Qusba of Simpson Thacher & Bartlett LLP, Richard Hall and Kevin J. Orsini of Cravath, Swaine & Moore LLP, Gregory Hort and Kenneth S. Ziman of Lazard, Stephen Karotkin of Weil, Gotshal & Manges LLP, and James A. Mesterharm of AlixPartners.

Quorum present, Ms. Brownell, Chair of the Board of the Corporation, presided as chair of the concurrent meeting. Ms. Cheng served as secretary of the meeting.

Ms. Kane presented a report on the Utility's monitorship and probation in connection with the federal criminal case related to the 2010 San Bruno explosion. This included a discussion of materials that had been provided to the directors in advance of the meeting and that are included in the records of this Board. Among other things, she discussed a recent District Court order relating to a letter report submitted to the court by the federal Monitor. The directors asked questions and discussed various aspects of Ms. Kane's presentation.

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SPECIAL BOARD MEETING - August 16, 2019 PACIFIC GAS AND ELECTRIC COMPANY

[THE FOLLOWING PARAGRAPH CONTAINS ATTORNEY-CLIENT PRIVILEGED AND CONFIDENTIAL INFORMATION.]



[END OF PRIVILEGED AND CONFIDENTIAL INFORMATION.]

Ms. Mielle, Ms. Kane, and Mr. Orsini left the meeting during the foregoing discussion.

Mr. Wells presented a report on financial matters, including the investment community's reaction to the Companies' release of second quarter 2019 financial results.

At this point, Mr. Wells, Ms. Loduca, Ms. Cheng, Mr. Kenney, Mr. Hall, Mr. Hort, Mr. Karotkin, Mr. Mesterharm, and Mr. Ziman were excused, and the meeting continued in executive session with Mr. Curnin, Mr. Goldin, Mr. Ponce, and Mr. Qusba present.

Ms. Cheng was recalled and informed that, without management present, the independent directors continued their discussion regarding several of the topics covered earlier in the meeting.

SPECIAL BOARD MEETING - August 16, 2019 PACIFIC GAS AND ELECTRIC COMPANY

There being no further business presented for action, on motion made and seconded, the meeting was adjourned at 12:30 p.m.

LINDA Y.H. CHENG

## BOARD MEETING - August 23, 2019 PG&E CORPORATION

A special telephonic meeting of the Board of Directors of PG&E Corporation (Corporation) was held on Friday, August 23, 2019, at 11:00 a.m. The meeting was held concurrently with a meeting of the Pacific Gas and Electric Company (Utility and, together with the Corporation, the Companies) Board of Directors.

Directors Richard R. Barrera, Jeffrey L. Bleich, Nora Mead Brownell, Frederick W. Buckman, Cheryl F. Campbell, Fred J. Fowler, William D. Johnson, Michael J. Leffell, Kenneth Liang, Dominique Mielle, Meridee A. Moore, Eric D. Mullins, Kristine M. Schmidt, and Alejandro D. Wolff attended by telephone, as permitted by the Corporation's Bylaws. No director was absent.

Also participating by telephone at the beginning of the meeting were Andrew M. Vesey, John R. Simon, Jason P. Wells, Julie M. Kane, Janet C. Loduca, Linda Y.H. Cheng, and Robert S. Kenney, along with Paul C. Curnin, Nicholas S. Goldin, Mario A. Ponce, and Sandeep Qusba of Simpson Thacher & Bartlett LLP, Richard Hall and Kevin J. Orsini of Cravath, Swaine & Moore LLP, Gregory Hort and Kenneth S. Ziman of Lazard, Stephen Karotkin of Weil, Gotshal & Manges LLP, and James A. Mesterharm of AlixPartners.

Quorum present, Ms. Brownell, Chair of the Board of the Corporation, presided as chair of the concurrent meeting. Ms. Cheng served as secretary of the meeting.

[THE FOLLOWING PARAGRAPHS CONTAIN ATTORNEY-CLIENT PRIVILEGED AND CONFIDENTIAL INFORMATION.]





### [END OF PRIVILEGED AND CONFIDENTIAL INFORMATION.]

Mr. Liang left the meeting during the foregoing discussion.

Ms. Kane presented a report on the Utility's monitorship and probation in connection with the federal criminal case related to the 2010 San Bruno explosion. Among other things, she discussed management's recent discussions with the federal Monitor, and the District Court order relating to the Monitor's letter report. The directors asked questions and discussed various aspects of Ms. Kane's presentation.

At this point, Mr. Vesey, Mr. Simon, Mr. Wells, Ms. Kane, Ms. Loduca, Ms. Cheng, Mr. Kenney, Mr. Hall, Mr. Hort, Mr. Karotkin, Mr. Mesterharm, Mr. Orsini, and Mr. Ziman were excused, and the meeting continued in executive session, with Mr. Johnson, Mr. Curnin, Mr. Goldin, Mr. Ponce, and Mr. Qusba present during portions of the executive session meeting.

Ms. Cheng was recalled and informed that (1) with Mr. Johnson, Mr. Curnin, Mr. Goldin, Mr. Ponce, and Mr. Qusba present, the directors continued their discussion regarding several of the topics covered earlier in the meeting, and (2) with Mr. Johnson absent, the independent

SPECIAL BOARD MEETING - August 23, 2019 PG&E CORPORATION

directors met in executive session without any management present.

There being no further business presented for action, on motion made and seconded, the meeting was adjourned at 12:15 p.m.

LINDA Y.H. CHENG

BOARD MEETING - August 23, 2019 PACIFIC GAS AND ELECTRIC COMPANY

A special telephonic meeting of the Board of Directors of Pacific Gas and Electric Company (Utility) was held on Friday, August 23, 2019, at 11:00 a.m. The meeting was held concurrently with a meeting of the PG&E Corporation (Corporation and, together with the Utility, the Companies) Board of Directors.

Directors Richard R. Barrera, Jeffrey L. Bleich, Nora Mead Brownell, Frederick W. Buckman, Cheryl F. Campbell, Fred J. Fowler, William D. Johnson, Michael J. Leffell, Kenneth Liang, Dominique Mielle, Meridee A. Moore, Eric D. Mullins, Kristine M. Schmidt, and Alejandro D. Wolff attended by telephone, as permitted by the Utility's Bylaws. No director was absent.

Also participating by telephone at the beginning of the meeting were Andrew M. Vesey, John R. Simon, Jason P. Wells, Julie M. Kane, Janet C. Loduca, Linda Y.H. Cheng, and Robert S. Kenney, along with Paul C. Curnin, Nicholas S. Goldin, Mario A. Ponce, and Sandeep Qusba of Simpson Thacher & Bartlett LLP, Richard Hall and Kevin J. Orsini of Cravath, Swaine & Moore LLP, Gregory Hort and Kenneth S. Ziman of Lazard, Stephen Karotkin of Weil, Gotshal & Manges LLP, and James A. Mesterharm of AlixPartners.

Quorum present, Ms. Brownell, Chair of the Board of the Corporation, presided as chair of the concurrent meeting. Ms. Cheng served as secretary of the meeting.

[THE FOLLOWING PARAGRAPHS CONTAIN ATTORNEY-CLIENT PRIVILEGED AND CONFIDENTIAL INFORMATION.]





#### [END OF PRIVILEGED AND CONFIDENTIAL INFORMATION.]

Mr. Liang left the meeting during the foregoing discussion.

Ms. Kane presented a report on the Utility's monitorship and probation in connection with the federal criminal case related to the 2010 San Bruno explosion. Among other things, she discussed management's recent discussions with the federal Monitor, and the District Court order relating to the Monitor's letter report. The directors asked questions and discussed various aspects of Ms. Kane's presentation.

At this point, Mr. Vesey, Mr. Simon, Mr. Wells, Ms. Kane, Ms. Loduca, Ms. Cheng, Mr. Kenney, Mr. Hall, Mr. Hort, Mr. Karotkin, Mr. Mesterharm, Mr. Orsini, and Mr. Ziman were excused, and the meeting continued in executive session, with Mr. Johnson, Mr. Curnin, Mr. Goldin, Mr. Ponce, and Mr. Qusba present during portions of the executive session meeting.

Ms. Cheng was recalled and informed that (1) with Mr. Johnson, Mr. Curnin, Mr. Goldin, Mr. Ponce, and Mr. Qusba present, the directors continued their discussion regarding several of the topics covered earlier in the meeting, and (2) with Mr. Johnson absent, the independent

SPECIAL BOARD MEETING - August 23, 2019 PACIFIC GAS AND ELECTRIC COMPANY

directors met in executive session without any management present.

There being no further business presented for action, on motion made and seconded, the meeting was adjourned at 12:15 p.m.

LINDA Y.H. CHENG

## BOARD MEETING - August 30, 2019 PG&E CORPORATION

A special telephonic meeting of the Board of Directors of PG&E Corporation (Corporation) was held on Friday, August 23, 2019, at 8:00 a.m. The meeting was held concurrently with a meeting of the Pacific Gas and Electric Company (Utility and, together with the Corporation, the Companies) Board of Directors.

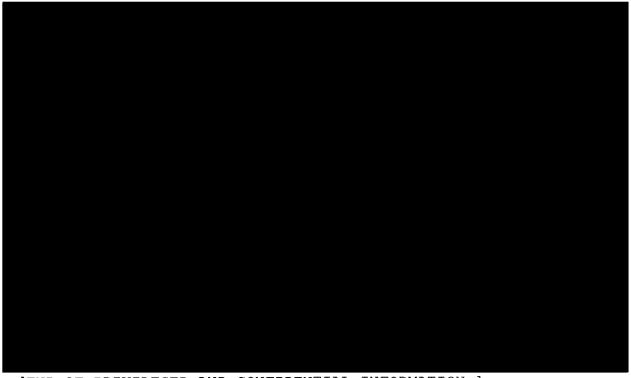
Directors Richard R. Barrera, Jeffrey L. Bleich, Nora Mead Brownell, Frederick W. Buckman, Cheryl F. Campbell, Fred J. Fowler, William D. Johnson, Michael J. Leffell, Kenneth Liang, Dominique Mielle, Meridee A. Moore, Eric D. Mullins, Kristine M. Schmidt, and Alejandro D. Wolff (who joined during the meeting as noted below) attended by telephone, as permitted by the Corporation's Bylaws. No director was absent.

Also participating by telephone at the beginning of the meeting were Andrew M. Vesey, John R. Simon, Jason P. Wells, Julie M. Kane, Janet C. Loduca, Linda Y.H. Cheng, and Robert S. Kenney, along with Paul C. Curnin, Mario A. Ponce, Ravi Purushotham, and Sandeep Qusba of Simpson Thacher & Bartlett LLP, Richard Hall and Kevin J. Orsini of Cravath, Swaine & Moore LLP, Stephen Karotkin of Weil, Gotshal & Manges LLP, James A. Mesterharm of AlixPartners, and Eli Silverman and Kenneth S. Ziman of Lazard.

Quorum present, Ms. Brownell, Chair of the Board of the Corporation, presided as chair of the concurrent meeting. Ms. Cheng served as secretary of the meeting.

[THE FOLLOWING PARAGRAPH CONTAINS ATTORNEY-CLIENT PRIVILEGED AND CONFIDENTIAL INFORMATION.]





[END OF PRIVILEGED AND CONFIDENTIAL INFORMATION.]

During the foregoing discussion, (1) director Alejandro D. Wolff joined the meeting, and (2) Mr. Mullins and Mr. Ziman left the meeting.

[THE FOLLOWING PARAGRAPH CONTAINS ATTORNEY-CLIENT PRIVILEGED AND CONFIDENTIAL INFORMATION.]



## [END OF PRIVILEGED AND CONFIDENTIAL INFORMATION.]

At this point, Mr. Johnson, Mr. Vesey, Mr. Simon, Mr. Wells, Ms. Kane, Ms. Loduca, Ms. Cheng, Mr. Kenney, Mr. Hall, Mr. Karotkin, Mr. Mesterharm, Mr. Orsini, and Mr. Silverman were excused, and the meeting continued in executive session with Mr. Curnin, Mr. Ponce, Mr. Purushotham, and Mr. Qusba present.

Ms. Cheng was recalled and informed that, without any management present, the independent directors continued

SPECIAL BOARD MEETING - August 30, 2019 PG&E CORPORATION

their discussion regarding several of the topics covered earlier in the meeting.

There being no further business presented for action, on motion made and seconded, the meeting was adjourned at 9:50~a.m.

LINDA Y.H. CHENG

BOARD MEETING - August 30, 2019 PACIFIC GAS AND ELECTRIC COMPANY

A special telephonic meeting of the Board of Directors of Pacific Gas and Electric Company (Utility) was held on Friday, August 23, 2019, at 8:00 a.m. The meeting was held concurrently with a meeting of the PG&E Corporation (Corporation and, together with the Utility, the Companies) Board of Directors.

Directors Richard R. Barrera, Jeffrey L. Bleich, Nora Mead Brownell, Frederick W. Buckman, Cheryl F. Campbell, Fred J. Fowler, William D. Johnson, Michael J. Leffell, Kenneth Liang, Dominique Mielle, Meridee A. Moore, Eric D. Mullins, Kristine M. Schmidt, and Alejandro D. Wolff (who joined during the meeting as noted below) attended by telephone, as permitted by the Utility's Bylaws. No director was absent.

Also participating by telephone at the beginning of the meeting were Andrew M. Vesey, John R. Simon, Jason P. Wells, Julie M. Kane, Janet C. Loduca, Linda Y.H. Cheng, and Robert S. Kenney, along with Paul C. Curnin, Mario A. Ponce, Ravi Purushotham, and Sandeep Qusba of Simpson Thacher & Bartlett LLP, Richard Hall and Kevin J. Orsini of Cravath, Swaine & Moore LLP, Stephen Karotkin of Weil, Gotshal & Manges LLP, James A. Mesterharm of AlixPartners, and Eli Silverman and Kenneth S. Ziman of Lazard.

Quorum present, Ms. Brownell, Chair of the Board of the Corporation, presided as chair of the concurrent meeting. Ms. Cheng served as secretary of the meeting.

[THE FOLLOWING PARAGRAPH CONTAINS ATTORNEY-CLIENT PRIVILEGED AND CONFIDENTIAL INFORMATION.]





[END OF PRIVILEGED AND CONFIDENTIAL INFORMATION.]

During the foregoing discussion, (1) director Alejandro D. Wolff joined the meeting, and (2) Mr. Mullins and Mr. Ziman left the meeting.

[THE FOLLOWING PARAGRAPH CONTAINS ATTORNEY-CLIENT PRIVILEGED AND CONFIDENTIAL INFORMATION.]



[END OF PRIVILEGED AND CONFIDENTIAL INFORMATION.]

At this point, Mr. Johnson, Mr. Vesey, Mr. Simon, Mr. Wells, Ms. Kane, Ms. Loduca, Ms. Cheng, Mr. Kenney, Mr. Hall, Mr. Karotkin, Mr. Mesterharm, Mr. Orsini, and Mr. Silverman were excused, and the meeting continued in executive session with Mr. Curnin, Mr. Ponce, Mr. Purushotham, and Mr. Qusba present.

Ms. Cheng was recalled and informed that, without any management present, the independent directors continued SPECIAL BOARD MEETING - August 30, 2019 PACIFIC GAS AND ELECTRIC COMPANY

their discussion regarding several of the topics covered earlier in the meeting.

There being no further business presented for action, on motion made and seconded, the meeting was adjourned at 9:50 a.m.

Zude gretery LINDA Y.H. CHENG

## BOARD MEETING - September 6, 2019 PG&E CORPORATION

A special telephonic meeting of the Board of Directors of PG&E Corporation (Corporation) was held on Friday, September 6, 2019, at 8:00 a.m. The meeting was held concurrently with a meeting of the Pacific Gas and Electric Company (Utility and, together with the Corporation, the Companies) Board of Directors.

Directors Richard R. Barrera, Jeffrey L. Bleich, Nora Mead Brownell, Frederick W. Buckman, Cheryl F. Campbell, Fred J. Fowler, William D. Johnson, Michael J. Leffell, Kenneth Liang, Dominique Mielle, Meridee A. Moore, Eric D. Mullins, Kristine M. Schmidt, and Alejandro D. Wolff attended by telephone, as permitted by the Corporation's Bylaws. No director was absent.

Also participating by telephone at the beginning of the meeting were Andrew M. Vesey, John R. Simon, Jason P. Wells, Julie M. Kane, Janet C. Loduca, Linda Y.H. Cheng, and Robert S. Kenney, along with Paul C. Curnin, Mario A. Ponce, and Sandeep Qusba of Simpson Thacher & Bartlett LLP, Richard Hall and Kevin J. Orsini of Cravath, Swaine & Moore LLP, Gregory Hort and Kenneth S. Ziman of Lazard, Stephen Karotkin of Weil, Gotshal & Manges LLP, James A. Mesterharm of AlixPartners, and Henry Weissmann of Munger, Tolles & Olson LLP.

Quorum present, Ms. Brownell, Chair of the Board of the Corporation, presided as chair of the concurrent meeting. Ms. Cheng served as secretary of the meeting.

[THE FOLLOWING PARAGRAPH CONTAINS ATTORNEY-CLIENT PRIVILEGED AND CONFIDENTIAL INFORMATION.]





[END OF PRIVILEGED AND CONFIDENTIAL INFORMATION.]

At this point, Mr. Johnson, Mr. Vesey, Mr. Simon, Mr. Wells, Ms. Kane, Ms. Loduca, Ms. Cheng, Mr. Kenney, Mr. Hall, Mr. Hort, Mr. Karotkin, Mr. Mesterharm, Mr. Orsini, Mr. Weissmann, and Mr. Ziman were excused, and the meeting continued in executive session with Mr. Curnin, Mr. Ponce, and Mr. Qusba present.

Ms. Cheng was recalled and informed that, without any management present, the independent directors continued their discussion regarding several of the topics covered earlier in the meeting.

There being no further business presented for action, on motion made and seconded, the meeting was adjourned at 9:40 a.m.

Znde Greheng LINDA Y.H. CHENG

BOARD MEETING - September 6, 2019 PACIFIC GAS AND ELECTRIC COMPANY

A special telephonic meeting of the Board of Directors of Pacific Gas and Electric Company (Utility) was held on Friday, September 6, 2019, at 8:00 a.m. The meeting was held concurrently with a meeting of the PG&E Corporation (Corporation and, together with the Utility, the Companies) Board of Directors.

Directors Richard R. Barrera, Jeffrey L. Bleich, Nora Mead Brownell, Frederick W. Buckman, Cheryl F. Campbell, Fred J. Fowler, William D. Johnson, Michael J. Leffell, Kenneth Liang, Dominique Mielle, Meridee A. Moore, Eric D. Mullins, Kristine M. Schmidt, and Alejandro D. Wolff attended by telephone, as permitted by the Utility's Bylaws. No director was absent.

Also participating by telephone at the beginning of the meeting were Andrew M. Vesey, John R. Simon, Jason P. Wells, Julie M. Kane, Janet C. Loduca, Linda Y.H. Cheng, and Robert S. Kenney, along with Paul C. Curnin, Mario A. Ponce, and Sandeep Qusba of Simpson Thacher & Bartlett LLP, Richard Hall and Kevin J. Orsini of Cravath, Swaine & Moore LLP, Gregory Hort and Kenneth S. Ziman of Lazard, Stephen Karotkin of Weil, Gotshal & Manges LLP, James A. Mesterharm of AlixPartners, and Henry Weissmann of Munger, Tolles & Olson LLP.

Quorum present, Ms. Brownell, Chair of the Board of the Corporation, presided as chair of the concurrent meeting. Ms. Cheng served as secretary of the meeting.

[THE FOLLOWING PARAGRAPH CONTAINS ATTORNEY-CLIENT PRIVILEGED AND CONFIDENTIAL INFORMATION.]



# SPECIAL BOARD MEETING - September 6, 2019 PACIFIC GAS AND ELECTRIC COMPANY



[END OF PRIVILEGED AND CONFIDENTIAL INFORMATION.]

At this point, Mr. Johnson, Mr. Vesey, Mr. Simon, Mr. Wells, Ms. Kane, Ms. Loduca, Ms. Cheng, Mr. Kenney, Mr. Hall, Mr. Hort, Mr. Karotkin, Mr. Mesterharm, Mr. Orsini, Mr. Weissmann, and Mr. Ziman were excused, and the meeting continued in executive session with Mr. Curnin, Mr. Ponce, and Mr. Qusba present.

Ms. Cheng was recalled and informed that, without any management present, the independent directors continued their discussion regarding several of the topics covered earlier in the meeting.

There being no further business presented for action, on motion made and seconded, the meeting was adjourned at 9:40 a.m.

LINDA Y.H. CHENG Secretary

## PRIVILEGED AND CONFIDENTIAL1

## BOARD MEETING - September 8, 2019 PG&E CORPORATION

A special telephonic meeting of the Board of Directors of PG&E Corporation (Corporation) was held on Sunday, September 8, 2019, at 9:00 a.m. The meeting was held concurrently with a meeting of the Pacific Gas and Electric Company (Utility and, together with the Corporation, the Companies) Board of Directors.

Directors Richard R. Barrera, Jeffrey L. Bleich, Nora Mead Brownell, Frederick W. Buckman, Cheryl F. Campbell, Fred J. Fowler, William D. Johnson, Michael J. Leffell, Dominique Mielle, Meridee A. Moore, Eric D. Mullins, Kristine M. Schmidt, and Alejandro D. Wolff attended by telephone, as permitted by the Corporation's Bylaws. Director Eric D. Mullins was absent.

Also participating by telephone at the beginning of the meeting were John R. Simon, Jason P. Wells, Janet C. Loduca, and Linda Y.H. Cheng, along with C. Daniel Haaren, Richard Hall, and Kevin J. Orsini of Cravath, Swaine & Moore LLP, Gregory Hort and Kenneth S. Ziman of Lazard, Stephen Karotkin of Weil, Gotshal & Manges LLP, James A. Mesterharm of AlixPartners, and Mario A. Ponce and Sandeep Qusba of Simpson Thacher & Bartlett LLP (Simpson).

Quorum present, Ms. Brownell, Chair of the Board of the Corporation, presided as chair of the concurrent meeting. Ms. Cheng served as secretary of the meeting.

Ms. Brownell noted Kenneth Liang's resignation from the Board effective September 7, 2019, and expressed the Board's appreciation for his service.

[THE FOLLOWING PARAGRAPH CONTAINS ATTORNEY-CLIENT PRIVILEGED AND CONFIDENTIAL INFORMATION.]





### [END OF PRIVILEGED AND CONFIDENTIAL INFORMATION.]

Paul C. Curnin and Ravi Purushotham of Simpson joined the meeting during the foregoing discussion.

[THE FOLLOWING PARAGRAPH CONTAINS ATTORNEY-CLIENT PRIVILEGED AND CONFIDENTIAL INFORMATION.]



[END OF PRIVILEGED AND CONFIDENTIAL INFORMATION.]

On motion made and seconded, the Board approved the Companies' joint plan of reorganization (Plan) in substantially the form presented at this meeting, and authorized and directed the officers of the Corporation to file the Plan with the Bankruptcy Court.

On motion made and seconded, the Board approved the form of Chapter 11 backstop commitment letter substantially on the terms discussed with the Board, and authorized and directed the officers of the Corporation to negotiate, execute, and deliver Chapter 11 backstop commitment letters in substantially the form presented at this meeting.

SPECIAL BOARD MEETING - September 8, 2019 PG&E CORPORATION

On motion made and seconded, the Board authorized the officers of the Corporation to make such filings and take such actions as necessary or advisable to carry out the foregoing.

There being no further business presented for action, on motion made and seconded, the meeting was adjourned at 11:05 a.m.

LINDA Y.H. CHENG

### PRIVILEGED AND CONFIDENTIAL1

BOARD MEETING - September 8, 2019 PACIFIC GAS AND ELECTRIC COMPANY

A special telephonic meeting of the Board of Directors of Pacific Gas and Electric Company (Utility) was held on Sunday, September 8, 2019, at 9:00 a.m. The meeting was held concurrently with a meeting of the PG&E Corporation (Corporation and, together with the Utility, the Companies) Board of Directors.

Directors Richard R. Barrera, Jeffrey L. Bleich, Nora Mead Brownell, Frederick W. Buckman, Cheryl F. Campbell, Fred J. Fowler, William D. Johnson, Michael J. Leffell, Dominique Mielle, Meridee A. Moore, Eric D. Mullins, Kristine M. Schmidt, and Alejandro D. Wolff attended by telephone, as permitted by the Utility's Bylaws. Director Eric D. Mullins was absent.

Also participating by telephone at the beginning of the meeting were John R. Simon, Jason P. Wells, Janet C. Loduca, and Linda Y.H. Cheng, along with C. Daniel Haaren, Richard Hall, and Kevin J. Orsini of Cravath, Swaine & Moore LLP, Gregory Hort and Kenneth S. Ziman of Lazard, Stephen Karotkin of Weil, Gotshal & Manges LLP, James A. Mesterharm of AlixPartners, and Mario A. Ponce and Sandeep Qusba of Simpson Thacher & Bartlett LLP (Simpson).

Quorum present, Ms. Brownell, Chair of the Board of the Corporation, presided as chair of the concurrent meeting. Ms. Cheng served as secretary of the meeting.

Ms. Brownell noted Kenneth Liang's resignation from the Board effective September 7, 2019, and expressed the Board's appreciation for his service.

[THE FOLLOWING PARAGRAPH CONTAINS ATTORNEY-CLIENT PRIVILEGED AND CONFIDENTIAL INFORMATION.]





[END OF PRIVILEGED AND CONFIDENTIAL INFORMATION.]

Paul C. Curnin and Ravi Purushotham of Simpson joined the meeting during the foregoing discussion.

[THE FOLLOWING PARAGRAPH CONTAINS ATTORNEY-CLIENT PRIVILEGED AND CONFIDENTIAL INFORMATION.]



[END OF PRIVILEGED AND CONFIDENTIAL INFORMATION.]

On motion made and seconded, the Board approved the Companies' joint plan of reorganization (Plan) in substantially the form presented at this meeting, and authorized and directed the officers of the Utility to file the Plan with the Bankruptcy Court.

On motion made and seconded, the Board authorized the officers of the Utility to make such filings and take such actions as necessary or advisable to carry out the foregoing.

SPECIAL BOARD MEETING - September 8, 2019 PACIFIC GAS AND ELECTRIC COMPANY

There being no further business presented for action, on motion made and seconded, the meeting was adjourned at 11:05 a.m.

Zunli yn chung LINDA Y.H. CHENG

BOARD MEETING - September 10 and 11, 2019 PG&E CORPORATION

A regular meeting of the Board of Directors of PG&E Corporation (Corporation) was held beginning at 2:30 p.m. on Tuesday, September 10, 2019, at the office of the Corporation, 77 Beale Street, San Francisco, California. The meeting was held concurrently with a meeting of the Pacific Gas and Electric Company (Utility and, together with the Corporation, the Companies) Board of Directors.

Present at 77 Beale Street were directors Richard R. Barrera, Jeffrey L. Bleich, Nora Mead Brownell, Frederick W. Buckman, Cheryl F. Campbell, William D. Johnson, Michael J. Leffell, Meridee A. Moore, Eric D. Mullins, and Kristine M. Schmidt. Directors Dominique Mielle and Alejandro D. Wolff attended by telephone, as permitted by the Corporation's Bylaws. No director was absent.

Also present at 77 Beale Street at the beginning of the meeting was Linda Y.H. Cheng, along with Paul C. Curnin, Nicholas S. Goldin, Mario A. Ponce, and Sandeep Qusba of Simpson, Thacher & Bartlett LLP (Simpson).

Quorum present, Ms. Brownell, Chair of the Board of the Corporation, presided as chair of the concurrent meeting. Ms. Cheng served as secretary of the meeting.

Ms. Cheng was excused, and the meeting was convened in executive session with Mr. Johnson, Mr. Curnin, Mr. Goldin, Mr. Ponce, and Mr. Qusba present.

The Board concluded its executive session. Ms. Cheng was recalled and informed that Mr. Johnson reported on recent developments at the Companies and provided an overview of matters that would be discussed later in the meeting.

The following individuals entered the meeting at this point: Andrew M. Vesey, John R. Simon, Jason P. Wells, Loraine M. Giammona, Julie M. Kane, Kathleen B. Kay, Michael A. Lewis, Janet C. Loduca, Dinyar B. Mistry, Fong Wan, James M. Welsch, Melvin J. Christopher, Robert S. Kenney, Sumeet Singh, and Jan A. Nimick, along with Charles J. Kalil II of Kirkland & Ellis LLP (Kirkland).

<sup>1</sup> 

Mr. Nimick presented a safety tailboard on marijuana grow site hazards. The directors asked questions and discussed various aspects of his presentation.

Mr. Nimick left the meeting at this point.

Mr. Wells reviewed the Financial and Business Highlights report for August 2019, which was included in the materials that had been provided to the directors in advance of the meeting and that are included in the records of this Board. The directors asked questions and discussed various aspects of Mr. Wells' presentation.

Ms. Giammona presented an overview of Community Choice Aggregation (CCA) and the California Public Utilities Commission's (CPUC) Code of Conduct governing the treatment of Community Choice Aggregators. The presentation included a discussion of materials that had been provided to the directors in advance of the meeting and that are included in the records of this Board. The directors asked questions and discussed various aspects of Ms. Giammona's presentation.

Mr. Wolff left the meeting during the foregoing presentation and discussion.

At this point, (1) the following individuals entered the meeting: Evan R. Chesler and Kevin J. Orsini of Cravath, Swaine & Moore LLP (Cravath), Stephen Karotkin of Weil, Gotshal & Manges LLP (Weil), and Eli Silverman and Kenneth S. Ziman of Lazard, and (2) Richard Hall of Cravath joined the meeting by telephone.

Mr. Lewis and Mr. Singh presented an update on the Utility's Community Wildlife Safety Program, which included a discussion of materials that had been provided to the directors in advance of the meeting and that are included in the records of this Board. Among other things, they discussed the Utility's continuing progress in enhancing its readiness and responsiveness to the threat of potential wildfires across its service territory; enhancements and improvements in the Utility's real-time monitoring and intelligence capabilities; new and enhanced safety measures related to the Utility's Wildfire Safety Inspection Program (WSIP), enhanced vegetation management (EVM) work, and system hardening work; and progress related to Public Safety

BOARD MEETING - September 10 and 11, 2019 PG&E CORPORATION

Power Shutoff (PSPS) readiness, communications, and process enhancements. The directors asked questions and discussed, among other matters, risk reduction measures related to potential fire ignition prevention, factors considered in PSPS decision-making, PSPS-related communications, and the Utility's EVM and system hardening work.

At this point, (1) Ms. Giammona, Ms. Kay, Mr. Lewis, Mr. Mistry, Mr. Wan, Mr. Welsch, Mr. Christopher, Mr. Singh, and Mr. Kalil left the meeting, and (2) Brad D. Brian of Munger, Tolles & Olson LLP joined the meeting by telephone.

[THE FOLLOWING PARAGRAPH CONTAINS ATTORNEY-CLIENT PRIVILEGED AND CONFIDENTIAL INFORMATION.]



[END OF PRIVILEGED AND CONFIDENTIAL INFORMATION.]

At this point, (1) Mr. Kenney, Mr. Brian, Mr. Chesler, Mr. Hall, Mr. Karotkin, Mr. Orsini, and Mr. Ziman left the meeting, and (2) Mr. Kalil re-entered the meeting.

Ms. Mielle, Chair of the Audit Committee, presented a report on the actions taken and items discussed at the Committee's meetings on July 23, 2019 and August 5, 2019, as described in the materials that had been provided to the directors in advance of the meeting and that are included in the records of this Board.

Ms. Schmidt, Chair of the Compliance and Public Policy Committee, presented a report on the items discussed at the Committee's meetings on July 16 and 17, 2019 and August 23, 2019, as described in the materials that had been provided to the directors in advance of the meeting and that

BOARD MEETING - September 10 and 11, 2019 PG&E CORPORATION

are included in the records of this Board. Among other things, she presented the Committee's second quarter 2019 report to the Board on the Utility's progress against its Wildfire Safety Plan.

Mr. Kalil left the meeting at this point.

Ms. Moore, Chair of the Compensation Committee, presented a report on the actions taken and items discussed at the Committee's meeting on July 26, 2019 and September 9, 2019, as described in the materials that had been provided to the directors in advance of the meeting and that are included in the records of this Board. Among other things, she reported on the Committee's recommendation that the independent members of the Board (1) approve the treatment of 2019 Long-Term Incentive Plan (LTIP) awards for the PG&E Corporation Chief Executive Officer (CEO) under various post-service and post-change in control scenarios, and (2) delegate authority to the PG&E Corporation Senior Vice President, Human Resources to implement these awards.

Mr. Qusba left the meeting during the foregoing presentation and discussion.

On motion made and seconded, the independent directors (1) approved the treatment of 2019 LTIP awards for the PG&E Corporation CEO under various post-service and post-change in control scenarios, and (2) delegated authority to the PG&E Corporation Senior Vice President, Human Resources to implement these awards, as presented.

Mr. Barrera, Chair of the Finance Committee, presented a report on the actions taken and items discussed at the Committee meeting held earlier in the day, as described in the materials that had been provided to the directors in advance of the meeting and that are included in the records of this Board. Among other things, he reported on the Committee's recommendation that the Board approve expenditures to fund pre-planning activities for Diablo Canyon Power Plant's (Diablo Canyon) transition from operating to decommissioning status immediately after plant shutdown, as described in materials that had been provided to directors in advance of the meeting and that are included in the records of this Board.

BOARD MEETING - September 10 and 11, 2019 PG&E CORPORATION

On motion made and seconded, the Board approved expenditures for the Diablo Canyon decommissioning and environmental remediation project, as presented.

Ms. Campbell, Chair of the Safety and Nuclear Oversight Committee, presented a report on the items discussed at the Committee's meetings on July 16, 2019, August 20, 2019, and September 10, 2019, as described in the materials that had been provided to the directors in advance of the meeting and that are included in the records of this Board.

Ms. Moore, Chair of the Ad Hoc Restructuring Committee, presented a report on the items discussed at the Committee's recent meetings.

Ms. Mielle left the meeting at this point.

The Board recessed at 5:10 p.m. and reconvened at 7:30 a.m. on Wednesday, September 11, 2019.

At this point, (1) director Alejandro D. Wolff joined the meeting by telephone, (2) the following individuals entered the meeting: Loraine M. Giammona, Kathleen B. Kay, Michael A. Lewis, Dinyar B Mistry, Fong Wan, James M. Welsch, Melvin J. Christopher, Robert S. Kenney, Sumeet Singh, and Alejandro Vallejo, along with Paul C. Curnin, Nicholas S. Goldin, Mario A. Ponce, and Sandeep Qusba of Simpson, and Charles J. Kalil II and Christopher W. Keegan of Kirkland, and (3) Mark R. Filip of Kirkland joined the meeting by videoconference.

Ms. Kane introduced Mr. Filip, the Utility's federal Monitor, as well as Mr. Kalil and Mr. Keegan, members of the Monitor team. Mr. Filip presented an update on the Utility's monitorship. Among other things, he discussed the letter report submitted by the Monitor to the District Court on July 26, 2019, the Monitor team's vegetation management field inspections, the Monitor team's ability to communicate openly with the Utility and its employees, and the Monitor's ongoing evaluation of the Utility's gas transmission integrity management work, safety culture, and compliance and ethics program. The directors asked questions and discussed various aspects of Mr. Filip's presentation.

BOARD MEETING - September 10 and 11, 2019 PG&E CORPORATION

Ms. Mielle joined the meeting by telephone during the foregoing presentation and discussion.

At this point, (1) Ms. Giammona, Ms. Kay, Mr. Lewis, Mr. Mistry, Mr. Wan, Mr. Welsch, Mr. Christopher, Mr. Kenney, Mr. Singh, Mr. Vallejo, Mr. Filip, Mr. Kalil, and Mr. Keegan left the meeting, (2) the following individuals entered the meeting: Evan R. Chesler, Kelsie Docherty, and Kevin J. Orsini of Cravath, Stephen Karotkin of Weil, and James A. Mesterharm of AlixPartners, and (3) Kenneth S. Ziman of Lazard joined the meeting by telephone.

[THE FOLLOWING PARAGRAPH CONTAINS ATTORNEY-CLIENT PRIVILEGED AND CONFIDENTIAL INFORMATION.]



[END OF PRIVILEGED AND CONFIDENTIAL INFORMATION.]

During the foregoing discussion, (1) Brian M. Wong and Eli Silverman entered the meeting, and (2) Richard Hall joined the meeting by telephone.

On motion made and seconded, the Board authorized and directed the officers of the Corporation to negotiate revisions to the Chapter 11 backstop commitment letters substantially on the terms discussed with the Board.

BOARD MEETING - September 10 and 11, 2019 PG&E CORPORATION

[THE FOLLOWING PARAGRAPH CONTAINS ATTORNEY-CLIENT PRIVILEGED AND CONFIDENTIAL INFORMATION.]



#### [END OF PRIVILEGED AND CONFIDENTIAL INFORMATION.]

On motion made and seconded, the Board authorized and directed the officers of the Corporation to amend the joint plan of reorganization that the Companies filed with the Bankruptcy Court on September 9, 2019 to reflect any settlement that the Companies reach with the insurance subrogation claimants, and to file the amended plan with the Bankruptcy Court.

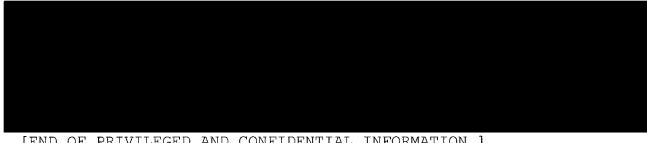
On motion made and seconded, the Board authorized the officers of the Corporation to make such filings and take such actions as necessary or advisable to carry out the foregoing.

Mr. Kenney re-entered the meeting at this point.

Mr. Kenney presented a report on legislative and regulatory matters, including a discussion of materials that had been provided to the directors in advance of the meeting and that are included in the records of this Board. Among other things, he discussed potential legislation regarding Wildfire Victim Recovery Bonds (equity contribution bonds), and the status of various proceedings at the CPUC.

[THE FOLLOWING PARAGRAPH CONTAINS ATTORNEY-CLIENT PRIVILEGED AND CONFIDENTIAL INFORMATION.]





[END OF PRIVILEGED AND CONFIDENTIAL INFORMATION.]

Ms. Mielle and Mr. Silverman left the meeting during the foregoing discussion.

Mr. Vesey, Mr. Kenney, Mr. Chesler, Ms. Docherty, Mr. Hall, Mr. Karotkin, Mr. Orsini, Mr. Mesterharm, and Mr. Ziman left the meeting at this point.

Mr. Leffell, Chair of the Nominating and Governance Committee, presented a report on the actions taken and items discussed at the Committee's meetings on July 26, 2019, August 13, 2019, and September 9, 2019, as described in the materials that had been provided to the directors in advance of the meeting and that are included in the records of this Board. Among other things, he reported on the Committee's recommendation that the Utility Board elect Andrew M. Vesey as a director of the Utility.

The secretary noted that, in advance of the meeting, the directors had been provided privileged materials prepared at the direction of Ms. Loduca regarding legal matters. The materials are included in the records of this Board.

At this point, Mr. Simon, Mr. Wells, Ms. Kane, Ms. Loduca, and Ms. Cheng were excused, and the meeting continued in executive session, with Mr. Johnson, Mr. Curnin, Mr. Goldin, Mr. Ponce, and Mr. Qusba present for portions of the executive session meeting.

Ms. Cheng was recalled and informed that (1) with Mr. Johnson, Mr. Curnin, Mr. Goldin, Mr. Ponce, and Mr. Qusba present, the directors continued their discussion regarding several of the topics covered earlier in the meeting, and (2) with Mr. Johnson absent, the independent directors met in executive session without any management present.

BOARD MEETING - September 10 and 11, 2019 PG&E CORPORATION

There being no further business presented for action, on motion made and seconded, the meeting was adjourned at 12:25 p.m.

Zmia Gracheng LINDA Y.H. CHENG

Secretary

#### PRIVILEGED AND CONFIDENTIAL<sup>1</sup>

BOARD MEETING - September 10 and 11, 2019 PACIFIC GAS AND ELECTRIC COMPANY

A regular meeting of the Board of Directors of Pacific Gas and Electric Company (Utility) was held beginning at 2:30 p.m. on Tuesday, September 10, 2019, at the office of the Utility, 77 Beale Street, San Francisco, California. The meeting was held concurrently with a meeting of the PG&E Corporation (Corporation and, together with the Utility, the Companies) Board of Directors.

Present at 77 Beale Street were directors Richard R. Barrera, Jeffrey L. Bleich, Nora Mead Brownell, Frederick W. Buckman, Cheryl F. Campbell, William D. Johnson, Michael J. Leffell, Meridee A. Moore, Eric D. Mullins, and Kristine M. Schmidt. Directors Dominique Mielle and Alejandro D. Wolff attended by telephone, as permitted by the Utility's Bylaws. No director was absent.

Also present at 77 Beale Street at the beginning of the meeting was Linda Y.H. Cheng, along with Paul C. Curnin, Nicholas S. Goldin, Mario A. Ponce, and Sandeep Qusba of Simpson, Thacher & Bartlett LLP (Simpson).

Quorum present, Ms. Brownell, Chair of the Board of the Corporation, presided as chair of the concurrent meeting. Ms. Cheng served as secretary of the meeting.

Ms. Cheng was excused, and the meeting was convened in executive session with Mr. Johnson, Mr. Curnin, Mr. Goldin, Mr. Ponce, and Mr. Qusba present.

The Board concluded its executive session. Ms. Cheng was recalled and informed that Mr. Johnson reported on recent developments at the Companies and provided an overview of matters that would be discussed later in the meeting.

The following individuals entered the meeting at this point: Andrew M. Vesey, John R. Simon, Jason P. Wells, Loraine M. Giammona, Julie M. Kane, Kathleen B. Kay, Michael A. Lewis, Janet C. Loduca, Dinyar B. Mistry, Fong Wan, James M. Welsch, Melvin J. Christopher, Robert S. Kenney, Sumeet Singh, and Jan A. Nimick, along with Charles J. Kalil II of Kirkland & Ellis LLP (Kirkland).

<sup>1</sup> 

Mr. Nimick presented a safety tailboard on marijuana grow site hazards. The directors asked questions and discussed various aspects of his presentation.

Mr. Nimick left the meeting at this point.

Mr. Wells reviewed the Financial and Business Highlights report for August 2019, which was included in the materials that had been provided to the directors in advance of the meeting and that are included in the records of this Board. The directors asked questions and discussed various aspects of Mr. Wells' presentation.

Ms. Giammona presented an overview of Community Choice Aggregation (CCA) and the California Public Utilities Commission's (CPUC) Code of Conduct governing the treatment of Community Choice Aggregators. The presentation included a discussion of materials that had been provided to the directors in advance of the meeting and that are included in the records of this Board. The directors asked questions and discussed various aspects of Ms. Giammona's presentation.

Mr. Wolff left the meeting during the foregoing presentation and discussion.

At this point, (1) the following individuals entered the meeting: Evan R. Chesler and Kevin J. Orsini of Cravath, Swaine & Moore LLP (Cravath), Stephen Karotkin of Weil, Gotshal & Manges LLP (Weil), and Eli Silverman and Kenneth S. Ziman of Lazard, and (2) Richard Hall of Cravath joined the meeting by telephone.

Mr. Lewis and Mr. Singh presented an update on the Utility's Community Wildlife Safety Program, which included a discussion of materials that had been provided to the directors in advance of the meeting and that are included in the records of this Board. Among other things, they discussed the Utility's continuing progress in enhancing its readiness and responsiveness to the threat of potential wildfires across its service territory; enhancements and improvements in the Utility's real-time monitoring and intelligence capabilities; new and enhanced safety measures related to the Utility's Wildfire Safety Inspection Program (WSIP), enhanced vegetation management (EVM) work, and system hardening work; and progress related to Public Safety

Power Shutoff (PSPS) readiness, communications, and process enhancements. The directors asked questions and discussed, among other matters, risk reduction measures related to potential fire ignition prevention, factors considered in PSPS decision-making, PSPS-related communications, and the Utility's EVM and system hardening work.

At this point, (1) Ms. Giammona, Ms. Kay, Mr. Lewis, Mr. Mistry, Mr. Wan, Mr. Welsch, Mr. Christopher, Mr. Singh, and Mr. Kalil left the meeting, and (2) Brad D. Brian of Munger, Tolles & Olson LLP joined the meeting by telephone.

[THE FOLLOWING PARAGRAPH CONTAINS ATTORNEY-CLIENT PRIVILEGED AND CONFIDENTIAL INFORMATION.]



[END OF PRIVILEGED AND CONFIDENTIAL INFORMATION.]

At this point, (1) Mr. Kenney, Mr. Brian, Mr. Chesler, Mr. Hall, Mr. Karotkin, Mr. Orsini, and Mr. Ziman left the meeting, and (2) Mr. Kalil re-entered the meeting.

Ms. Mielle, Chair of the Audit Committee, presented a report on the actions taken and items discussed at the Committee's meetings on July 23, 2019 and August 5, 2019, as described in the materials that had been provided to the directors in advance of the meeting and that are included in the records of this Board.

Ms. Schmidt, Chair of the PG&E Corporation Compliance and Public Policy Committee, presented a report on the items discussed at the Committee's meetings on July 16 and 17, 2019 and August 23, 2019, as described in the materials that had been provided to the directors in

advance of the meeting and that are included in the records of this Board. Among other things, she presented the Committee's second quarter 2019 report to the Board on the Utility's progress against its Wildfire Safety Plan.

Mr. Kalil left the meeting at this point.

Ms. Moore, Chair of the PG&E Corporation Compensation Committee, presented a report on the actions taken and items discussed at the Committee's meeting on July 26, 2019 and September 9, 2019, as described in the materials that had been provided to the directors in advance of the meeting and that are included in the records of this Board.

Mr. Qusba left the meeting during the foregoing presentation and discussion.

Mr. Barrera, Chair of the PG&E Corporation Finance Committee, presented a report on the actions taken and items discussed at the Committee meeting held earlier in the day, as described in the materials that had been provided to the directors in advance of the meeting and that are included in the records of this Board. Among other things, he reported on the Committee's recommendation that the Board approve expenditures to fund pre-planning activities for Diablo Canyon Power Plant's (Diablo Canyon) transition from operating to decommissioning status immediately after plant shutdown, as described in materials that had been provided to directors in advance of the meeting and that are included in the records of this Board.

On motion made and seconded, the Board approved expenditures for the Diablo Canyon decommissioning and environmental remediation project, as presented.

Ms. Campbell, Chair of the Safety and Nuclear Oversight Committee, presented a report on the items discussed at the Committee's meetings on July 16, 2019, August 20, 2019, and September 10, 2019, as described in the materials that had been provided to the directors in advance of the meeting and that are included in the records of this Board.

Ms. Moore, Chair of the PG&E Corporation Ad Hoc Restructuring Committee, presented a report on the items discussed at the Committee's recent meetings.

Ms. Mielle left the meeting at this point.

The Board recessed at 5:10 p.m. and reconvened at 7:30 a.m. on Wednesday, September 11, 2019.

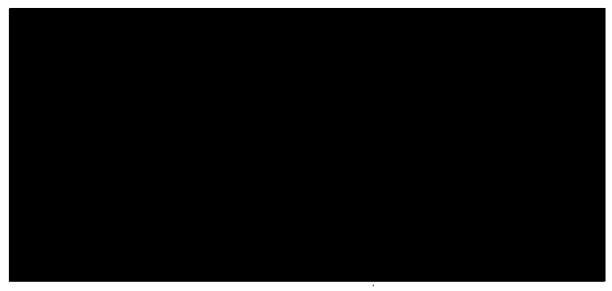
At this point, (1) director Alejandro D. Wolff joined the meeting by telephone, (2) the following individuals entered the meeting: Loraine M. Giammona, Kathleen B. Kay, Michael A. Lewis, Dinyar B Mistry, Fong Wan, James M. Welsch, Melvin J. Christopher, Robert S. Kenney, Sumeet Singh, and Alejandro Vallejo, along with Paul C. Curnin, Nicholas S. Goldin, Mario A. Ponce, and Sandeep Qusba of Simpson, and Charles J. Kalil II and Christopher W. Keegan of Kirkland, and (3) Mark R. Filip of Kirkland joined the meeting by videoconference.

Ms. Kane introduced Mr. Filip, the Utility's federal Monitor, as well as Mr. Kalil and Mr. Keegan, members of the Monitor team. Mr. Filip presented an update on the Utility's monitorship. Among other things, he discussed the letter report submitted by the Monitor to the District Court on July 26, 2019, the Monitor team's vegetation management field inspections, the Monitor team's ability to communicate openly with the Utility and its employees, and the Monitor's ongoing evaluation of the Utility's gas transmission integrity management work, safety culture, and compliance and ethics program. The directors asked questions and discussed various aspects of Mr. Filip's presentation.

Ms. Mielle joined the meeting by telephone during the foregoing presentation and discussion.

At this point, (1) Ms. Giammona, Ms. Kay, Mr. Lewis, Mr. Mistry, Mr. Wan, Mr. Welsch, Mr. Christopher, Mr. Kenney, Mr. Singh, Mr. Vallejo, Mr. Filip, Mr. Kalil, and Mr. Keegan left the meeting, (2) the following individuals entered the meeting: Evan R. Chesler, Kelsie Docherty, and Kevin J. Orsini of Cravath, Stephen Karotkin of Weil, and James A. Mesterharm of AlixPartners, and (3) Kenneth S. Ziman of Lazard joined the meeting by telephone.

[THE FOLLOWING PARAGRAPH CONTAINS ATTORNEY-CLIENT PRIVILEGED AND CONFIDENTIAL INFORMATION.]



[END OF PRIVILEGED AND CONFIDENTIAL INFORMATION.]

During the foregoing discussion, (1) Brian M. Wong and Eli Silverman entered the meeting, and (2) Richard Hall joined the meeting by telephone.

[THE FOLLOWING PARAGRAPH CONTAINS ATTORNEY-CLIENT PRIVILEGED AND CONFIDENTIAL INFORMATION.]



[END OF PRIVILEGED AND CONFIDENTIAL INFORMATION.]

On motion made and seconded, the Board authorized and directed the officers of the Utility to amend the joint plan of reorganization that the Companies filed with the Bankruptcy Court on September 9, 2019 to reflect any settlement that the Companies reach with the insurance subrogation claimants, and to file the amended plan with the Bankruptcy Court.

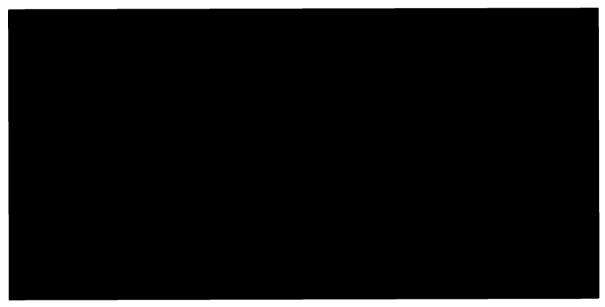
On motion made and seconded, the Board authorized the officers of the Utility to make such filings and take

such actions as necessary or advisable to carry out the foregoing.

Mr. Kenney re-entered the meeting at this point.

Mr. Kenney presented a report on legislative and regulatory matters, including a discussion of materials that had been provided to the directors in advance of the meeting and that are included in the records of this Board. Among other things, he discussed potential legislation regarding Wildfire Victim Recovery Bonds (equity contribution bonds), and the status of various proceedings at the CPUC.

[THE FOLLOWING PARAGRAPH CONTAINS ATTORNEY-CLIENT PRIVILEGED AND CONFIDENTIAL INFORMATION.]



[END OF PRIVILEGED AND CONFIDENTIAL INFORMATION.]

Ms. Mielle and Mr. Silverman left the meeting during the foregoing discussion.

Mr. Vesey, Mr. Kenney, Mr. Chesler, Ms. Docherty, Mr. Hall, Mr. Karotkin, Mr. Orsini, Mr. Mesterharm, and Mr. Ziman left the meeting at this point.

Mr. Leffell, Chair of the PG&E Corporation Nominating and Governance Committee, presented a report on the actions taken and items discussed at the Committee's meetings on July 26, 2019, August 13, 2019, and September 9, 2019, as described in the materials that had been provided

to the directors in advance of the meeting and that are included in the records of this Board. Among other things, he reported on the Committee's recommendation that the Utility Board elect Andrew M. Vesey as a director of the Utility.

On motion made and seconded, the following resolution was duly adopted:

BE IT RESOLVED that Andrew M. Vesey is hereby elected a director of Pacific Gas and Electric Company, effective upon adjournment of this meeting, to serve until the next annual meeting of shareholders of this company or until his successor is elected and qualified, except in the case of Mr. Vesey's death, resignation, or removal.

The secretary noted that, in advance of the meeting, the directors had been provided privileged materials prepared at the direction of Ms. Loduca regarding legal matters. The materials are included in the records of this Board.

At this point, Mr. Simon, Mr. Wells, Ms. Kane, Ms. Loduca, and Ms. Cheng were excused, and the meeting continued in executive session, with Mr. Johnson, Mr. Curnin, Mr. Goldin, Mr. Ponce, and Mr. Qusba present for portions of the executive session meeting.

Ms. Cheng was recalled and informed that (1) with Mr. Johnson, Mr. Curnin, Mr. Goldin, Mr. Ponce, and Mr. Qusba present, the directors continued their discussion regarding several of the topics covered earlier in the meeting, and (2) with Mr. Johnson absent, the independent directors met in executive session without any management present.

There being no further business presented for action, on motion made and seconded, the meeting was adjourned at 12:25 p.m.

LINDA Y.H. CHENG Secretary

#### PRIVILEGED AND CONFIDENTIAL<sup>1</sup>

# BOARD MEETING - September 20, 2019 PG&E CORPORATION

A special telephonic meeting of the Board of Directors of PG&E Corporation (Corporation) was held on Friday, September 20, 2019, at 8:00 a.m. The meeting was held concurrently with a meeting of the Pacific Gas and Electric Company (Utility and, together with the Corporation, the Companies) Board of Directors.

Directors Richard R. Barrera, Jeffrey L. Bleich, Nora Mead Brownell, Frederick W. Buckman, Cheryl F. Campbell, Fred J. Fowler, William D. Johnson, Michael J. Leffell, Kenneth Liang, Dominique Mielle, Meridee A. Moore, Eric D. Mullins, and Kristine M. Schmidt attended by telephone, as permitted by the Utility's Bylaws. Director Alejandro D. Wolff was absent.

Also participating by telephone at the beginning of the meeting were Andrew M. Vesey, John R. Simon, Jason P. Wells, Julie M. Kane, Janet C. Loduca, Linda Y.H. Cheng, and Robert S. Kenney, along with Paul C. Curnin, Nicholas S. Goldin, Mario A. Ponce, and Sandeep Qusba of Simpson Thacher & Bartlett LLP, C. Daniel Haaren and Richard Hall of Cravath, Swaine & Moore LLP, Gregory Hort and Kenneth S. Ziman of Lazard, Stephen Karotkin of Weil, Gotshal & Manges LLP, and James A. Mesterharm of AlixPartners.

Quorum present, Ms. Brownell, Chair of the Board of the Corporation, presided as chair of the concurrent meeting. Ms. Cheng served as secretary of the meeting.

[THE FOLLOWING PARAGRAPH CONTAINS ATTORNEY-CLIENT PRIVILEGED AND CONFIDENTIAL INFORMATION.]





[END OF PRIVILEGED AND CONFIDENTIAL INFORMATION.]

Ms. Moore joined the meeting during the foregoing discussion, and Mr. Bleich left the meeting after the discussion.

[THE FOLLOWING PARAGRAPH CONTAINS ATTORNEY-CLIENT PRIVILEGED AND CONFIDENTIAL INFORMATION.]

## [END OF PRIVILEGED AND CONFIDENTIAL INFORMATION.]

Ms. Kane then presented a report on the Utility's monitorship and probation in connection with the federal criminal case related to the 2010 San Bruno explosion. Among other things, she discussed a recent hearing regarding the letter report submitted by the Monitor to the District Court on July 26, 2019. The directors asked questions and discussed various aspects of Ms. Kane's presentation.

Mr. Vesey presented a report on operational matters. Among other things, he discussed a potential Public Safety Power Shutoff (PSPS) event that could be declared during the following week, forecasted weather conditions, the Utility's plans to activate its Emergency Operations Center later in the day, and various activities being undertaken to prepare for a potential PSPS event. The directors asked questions and discussed various aspects of Mr. Vesey's presentation.

SPECIAL BOARD MEETING - September 20, 2019 PG&E CORPORATION

Ms. Mielle left the meeting during the foregoing presentation.

There being no further business presented for action, on motion made and seconded, the meeting was adjourned at  $9:05~\mathrm{a.m.}$ 

Zmi yn chny LINDA Y.H. CHENG

Secretary

#### PRIVILEGED AND CONFIDENTIAL<sup>1</sup>

BOARD MEETING - September 20, 2019 PACIFIC GAS AND ELECTRIC COMPANY

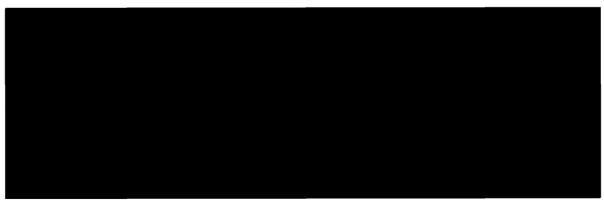
A special telephonic meeting of the Board of Directors of Pacific Gas and Electric Company (Utility) was held on Friday, September 20, 2019, at 8:00 a.m. The meeting was held concurrently with a meeting of the PG&E Corporation (Corporation and, together with the Utility, the Companies) Board of Directors.

Directors Richard R. Barrera, Jeffrey L. Bleich, Nora Mead Brownell, Frederick W. Buckman, Cheryl F. Campbell, Fred J. Fowler, William D. Johnson, Michael J. Leffell, Kenneth Liang, Dominique Mielle, Meridee A. Moore, Eric D. Mullins, Kristine M. Schmidt, and Andrew M. Vesey attended by telephone, as permitted by the Utility's Bylaws. Director Alejandro D. Wolff was absent.

Also participating by telephone at the beginning of the meeting were John R. Simon, Jason P. Wells, Julie M. Kane, Janet C. Loduca, Linda Y.H. Cheng, and Robert S. Kenney, along with Paul C. Curnin, Nicholas S. Goldin, Mario A. Ponce, and Sandeep Qusba of Simpson Thacher & Bartlett LLP, C. Daniel Haaren and Richard Hall of Cravath, Swaine & Moore LLP, Gregory Hort and Kenneth S. Ziman of Lazard, Stephen Karotkin of Weil, Gotshal & Manges LLP, and James A. Mesterharm of AlixPartners.

Quorum present, Ms. Brownell, Chair of the Board of the Corporation, presided as chair of the concurrent meeting. Ms. Cheng served as secretary of the meeting.

[THE FOLLOWING PARAGRAPH CONTAINS ATTORNEY-CLIENT PRIVILEGED AND CONFIDENTIAL INFORMATION.]



SPECIAL BOARD MEETING - September 20, 2019 PACIFIC GAS AND ELECTRIC COMPANY



[END OF PRIVILEGED AND CONFIDENTIAL INFORMATION.]

Ms. Moore joined the meeting during the foregoing discussion, and Mr. Bleich left the meeting after the discussion.

[THE FOLLOWING PARAGRAPH CONTAINS ATTORNEY-CLIENT PRIVILEGED AND CONFIDENTIAL INFORMATION.]

[END OF PRIVILEGED AND CONFIDENTIAL INFORMATION.]

Ms. Kane then presented a report on the Utility's monitorship and probation in connection with the federal criminal case related to the 2010 San Bruno explosion. Among other things, she discussed a recent hearing regarding the letter report submitted by the Monitor to the District Court on July 26, 2019. The directors asked questions and discussed various aspects of Ms. Kane's presentation.

Mr. Vesey presented a report on operational matters. Among other things, he discussed a potential Public Safety Power Shutoff (PSPS) event that could be declared during the following week, forecasted weather conditions, the Utility's plans to activate its Emergency Operations Center later in the day, and various activities being undertaken to prepare for a potential PSPS event. The directors asked questions and discussed various aspects of Mr. Vesey's presentation.

SPECIAL BOARD MEETING - September 20, 2019 PACIFIC GAS AND ELECTRIC COMPANY

Ms. Mielle left the meeting during the foregoing presentation.

There being no further business presented for action, on motion made and seconded, the meeting was adjourned at  $9:05~\mathrm{a.m.}$ 

LINDA Y.H. CHENG

Secretary

### PRIVILEGED AND CONFIDENTIAL<sup>1</sup>

# BOARD MEETING - September 26, 2019 PG&E CORPORATION

A special telephonic meeting of the Board of Directors of PG&E Corporation (Corporation) was held on Thursday, September 26, 2019, at 1:00 p.m. The meeting was held concurrently with a meeting of the Pacific Gas and Electric Company (Utility and, together with the Corporation, the Companies) Board of Directors.

Directors Richard R. Barrera, Jeffrey L. Bleich, Nora Mead Brownell, Frederick W. Buckman, Chéryl F. Campbell, Fred J. Fowler, William D. Johnson (who joined during the meeting as noted below), Michael J. Leffell, Dominique Mielle, Meridee A. Moore, Eric D. Mullins, Kristine M. Schmidt, and Alejandro D. Wolff attended by telephone, as permitted by the Utility's Bylaws. No director was absent.

Also participating by telephone at the beginning of the meeting were Dinyar B. Mistry and Linda Y.H. Cheng, along with Paul C. Curnin, Mario A. Ponce, and Sandeep Qusba of Simpson Thacher & Bartlett LLP.

Quorum present, Ms. Brownell, Chair of the Board of the Corporation, presided as chair of the concurrent meeting. Ms. Cheng served as secretary of the meeting.

Ms. Cheng was excused, and the meeting was convened in executive session, with Mr. Vesey, Mr. Mistry, Mr. Curnin, Mr. Ponce, and Mr. Qusba present during portions of the executive session meeting.

The Board concluded its executive session.

Ms. Cheng was recalled and informed that the following discussions took place and the following actions were taken:

- With Mr. Mistry, Mr. Curnin, Mr. Ponce, and Mr. Qusba present:
  - o Ms. Moore, Chair of the Compensation Committee, discussed two organizational matters recommended by the Committee for the Utility Board's consideration.

- Andrew M. Vesey joined the meeting, and Mr. Mistry left the meeting at this point.
- With Mr. Vesey, Mr. Curnin, Mr. Ponce, and Mr. Qusba present:
  - o Ms. Moore, Chair of the Compensation Committee, discussed the Committee's recommendation that the Board approve a change to the compensation for the Corporation's non-employee directors, as described in materials that had been provided to the directors in advance of the meeting and that are included in the records of this Board. She reviewed the background and reasons for the proposed action. The directors asked questions and discussed the Corporation's non-employee director compensation program.
  - o The Board adopted resolutions implementing a change to the compensation for the Corporation's non-employee directors, as presented (see Resolutions 1 and 2 in Attachment A).

The following individuals joined the meeting at this point: John R. Simon, Jason P. Wells, Julie M. Kane, and Janet C. Loduca, along with Brad D. Brian of Munger, Tolles & Olson LLP, C. Daniel Haaren, Richard Hall, and Kevin J. Orsini of Cravath, Swaine & Moore LLP, Gregory Hort and Kenneth S. Ziman of Lazard, Stephen Karotkin of Weil, Gotshal & Manges LLP, and James A. Mesterharm of AlixPartners.

Mr. Vesey presented a report on operational matters. Among other things, he discussed the initiation on September 23, 2019 of a Public Safety Power Shutoff (PSPS) event, customer impacts, the post-PSPS inspection and restoration process, Community Resource Centers opened by the Utility in affected counties, and feedback from customers and government agencies with respect to the Utility's performance during the PSPS events. The directors asked questions and discussed various aspects of Mr. Vesey's presentation.

SPECIAL BOARD MEETING - September 26, 2019 PG&E CORPORATION

[THE FOLLOWING PARAGRAPH CONTAINS ATTORNEY-CLIENT PRIVILEGED AND CONFIDENTIAL INFORMATION.]



[END OF PRIVILEGED AND CONFIDENTIAL INFORMATION.]

Director William D. Johnson and Robert S. Kenney joined the meeting during the foregoing discussion.

[THE FOLLOWING PARAGRAPH CONTAINS ATTORNEY-CLIENT PRIVILEGED AND CONFIDENTIAL INFORMATION.]

[END OF PRIVILEGED AND CONFIDENTIAL INFORMATION.]

At this point, Mr. Simon, Mr. Wells, Ms. Kane, Ms. Loduca, Ms. Cheng, Mr. Kenney, Mr. Brian, Mr. Haaren,

SPECIAL BOARD MEETING - September 26, 2019 PG&E CORPORATION

Mr. Hall, Mr. Hort, Mr. Karotkin, Mr. Mesterharm, Mr. Orsini, and Mr. Ziman were excused, and the meeting continued in executive session, with Mr. Johnson, Mr. Vesey, Mr. Curnin, Mr. Ponce, and Mr. Qusba present during portions of the executive session meeting.

Ms. Cheng was recalled and informed that (1) with Mr. Johnson, Mr. Vesey, Mr. Curnin, Mr. Ponce, and Mr. Qusba present, the directors continued their discussion regarding several of the topics covered earlier in the meeting, and (2) with Mr. Johnson and Mr. Vesey absent, the independent directors met in executive session without any management present.

There being no further business presented for action, on motion made and seconded, the meeting was adjourned at 2:40 p.m.

LINDA Y.H. CHENG Secretary

#### ATTACHMENT A

#### Resolution 1

BE IT RESOLVED that the currently specified 2019 annual grant of restricted stock unit awards to non-employee directors of PG&E Corporation (the "Corporation") under the PG&E Corporation 2014 Long-Term Incentive Plan ("LTIP") shall be replaced with a grant of equity having an equivalent value in the reorganized Corporation following the Corporation's emergence from Chapter 11; and

BE IT FURTHER RESOLVED that, beginning January 1, 2020, non-employee directors shall be eligible to participate in the LTIP under the terms and conditions of that plan, as adopted by this Board and as may be amended from time to time; and

BE IT FURTHER RESOLVED that, to the extent that there is conflict between this resolution and the resolution adopted by the Board of Directors on December 20, 2017 regarding director compensation, such conflicting portions of the December 20, 2017 resolution are hereby superseded.

## Resolution 2

WHEREAS, the PG&E Corporation 2014 Long-Term Incentive Plan ("LTIP") currently provides for the automatic annual grant of restricted stock unit ("RSU") awards to non-employee directors of PG&E Corporation (the "Corporation");

WHEREAS, on January 29, 2019, the Corporation and Pacific Gas and Electric Company each filed voluntary petitions for reorganization under chapter 11, title 11 of the U.S. Bankruptcy Code ("Chapter 11 Cases") in the U.S. Bankruptcy Court for the Northern District of California;

WHEREAS, because of the Chapter 11 Cases, the Corporation currently is not authorized to grant the non-employee director RSU awards that otherwise would have been granted under the LTIP following the 2019 annual meeting of shareholders;

WHEREAS, the Compensation Committee of this Board of Directors has consulted with independent consultants regarding compensation of non-employee directors for companies that have filed petitions for reorganization, and has recommended that the Board replace the currently specified annual grant of 2019 RSU awards under the LTIP with a grant of equity in the reorganized Corporation

SPECIAL BOARD MEETING - September 26, 2019 PG&E CORPORATION

following the Corporation's emergence from Chapter 11, with terms and timing as presented to this Board; and

WHEREAS, the Board of Directors will consider an amendment to the LTIP or the establishment of a new equity incentive plan to effectuate the grant of the new 2019 equity award;

NOW, THEREFORE, BE IT RESOLVED that the currently specified annual grant of 2019 RSU awards under the LTIP shall be replaced with a grant of equity in the reorganized Corporation following the Corporation's emergence from Chapter 11, with terms and timing as presented to this Board, and the Board of Directors shall consider an amendment to the LTIP or the establishment of a new equity incentive plan to effectuate the grant of the new 2019 equity awards.

#### PRIVILEGED AND CONFIDENTIAL<sup>1</sup>

# BOARD MEETING - September 26, 2019 PACIFIC GAS AND ELECTRIC COMPANY

A special telephonic meeting of the Board of Directors of Pacific Gas and Electric Company (Utility) was held on Thursday, September 26, 2019, at 1:00 p.m. The meeting was held concurrently with a meeting of the PG&E Corporation (Corporation and, together with the Utility, the Companies) Board of Directors.

Directors Richard R. Barrera, Jeffrey L. Bleich, Nora Mead Brownell, Frederick W. Buckman, Cheryl F. Campbell, Fred J. Fowler, William D. Johnson (who joined during the meeting as noted below), Michael J. Leffell, Dominique Mielle, Meridee A. Moore, Eric D. Mullins, Kristine M. Schmidt, Andrew M. Vesey, and Alejandro D. Wolff attended by telephone, as permitted by the Utility's Bylaws. No director was absent.

Also participating by telephone at the beginning of the meeting were Dinyar B. Mistry and Linda Y.H. Cheng, along with Paul C. Curnin, Mario A. Ponce, and Sandeep Qusba of Simpson Thacher & Bartlett LLP.

Quorum present, Ms. Brownell, Chair of the Board of the Corporation, presided as chair of the concurrent meeting. Ms. Cheng served as secretary of the meeting.

Mr. Vesey and Ms. Cheng were excused, and the meeting was convened in executive session, with Mr. Vesey, Mr. Mistry, Mr. Curnin, Mr. Ponce, and Mr. Qusba present during portions of the executive session meeting.

The Board concluded its executive session./
Ms. Cheng was recalled and informed that the following discussions took place and the following actions were taken:

- With Mr. Mistry, Mr. Curnin, Mr. Ponce, and Mr. Qusba present:
  - o Ms. Moore, Chair of the PG&E Corporation Compensation Committee, discussed two organizational matters recommended by the Committee for the Utility Board's consideration, as described in materials that had been provided to the directors in advance of the meeting and

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that are included in the records of this Board. She reviewed the background and reasons for the proposed action. The directors asked questions and discussed the organizational matters.

- o The independent members of the Board approved a revised compensation package for Andrew M. Vesey, Chief Executive Officer and President of the Utility, effective upon Bankruptcy Court approval. Details of the compensation action are contained in a document filed with the secretary.
- Mr. Vesey joined the meeting at this point.
- With Mr. Vesey, Mr. Mistry, Mr. Curnin, Mr. Ponce, and Mr. Qusba present, the Board adopted the following resolution:

BE IT RESOLVED that Melvin B. Christopher, currently Vice President, Gas Operations, is hereby elected Senior Vice President, Gas Operations, effective October 1, 2019.

- Mr. Mistry left the meeting at this point.
- With Mr. Vesey, Mr. Curnin, Mr. Ponce, and Mr. Qusba present:
  - o Ms. Moore, Chair of the PG&E Corporation Compensation Committee, discussed the Committee's recommendation that the PG&E Corporation Board approve a change to the compensation for the Corporation's non-employee directors, as described in materials that had been provided to the directors in advance of the meeting and that are included in the records of this Board. She reviewed the background and reasons for the proposed action. The directors asked questions and discussed the Corporation's non-employee director compensation program.

The following individuals joined the meeting at this point: John R. Simon, Jason P. Wells, Julie M. Kane, and Janet C. Loduca, along with Brad D. Brian of Munger, Tolles & Olson LLP, C. Daniel Haaren, Richard Hall, and Kevin J. Orsini of Cravath, Swaine & Moore LLP, Gregory Hort and Kenneth S. Ziman of Lazard, Stephen Karotkin of Weil,

SPECIAL BOARD MEETING - September 26, 2019 PACIFIC GAS AND ELECTRIC COMPANY

Gotshal & Manges LLP, and James A. Mesterharm of AlixPartners.

Mr. Vesey presented a report on operational matters. Among other things, he discussed the initiation on September 23, 2019 of a Public Safety Power Shutoff (PSPS) event, customer impacts, the post-PSPS inspection and restoration process, Community Resource Centers opened by the Utility in affected counties, and feedback from customers and government agencies with respect to the Utility's performance during the PSPS events. The directors asked questions and discussed various aspects of Mr. Vesey's presentation.

[THE FOLLOWING PARAGRAPH CONTAINS ATTORNEY-CLIENT PRIVILEGED AND CONFIDENTIAL INFORMATION.]



[END OF PRIVILEGED AND CONFIDENTIAL INFORMATION.]

SPECIAL BOARD MEETING - September 26, 2019 PACIFIC GAS AND ELECTRIC COMPANY

Director William D. Johnson and Robert S. Kenney joined the meeting during the foregoing discussion.

[THE FOLLOWING PARAGRAPH CONTAINS ATTORNEY-CLIENT PRIVILEGED AND CONFIDENTIAL INFORMATION.]

## [END OF PRIVILEGED AND CONFIDENTIAL INFORMATION.]

At this point, Mr. Simon, Mr. Wells, Ms. Kane, Ms. Loduca, Ms. Cheng, Mr. Kenney, Mr. Brian, Mr. Haaren, Mr. Hall, Mr. Hort, Mr. Karotkin, Mr. Mesterharm, Mr. Orsini, and Mr. Ziman were excused, and the meeting continued in executive session, with Mr. Johnson, Mr. Vesey, Mr. Curnin, Mr. Ponce, and Mr. Qusba present during portions of the executive session meeting.

Ms. Cheng was recalled and informed that (1) with Mr. Johnson, Mr. Vesey, Mr. Curnin, Mr. Ponce, and Mr. Qusba present, the directors continued their discussion regarding several of the topics covered earlier in the meeting, and (2) with Mr. Johnson and Mr. Vesey absent, the independent directors met in executive session without any management present.

There being no further business presented for action, on motion made and seconded, the meeting was adjourned at 2:40 p.m.

LINDA Y.H. CHENG Secretary

### PG&E Gas and Electric Advice Submittal List General Order 96-B, Section IV

AT&T

Albion Power Company Alcantar & Kahl LLP

Alta Power Group, LLC Anderson & Poole

Atlas ReFuel BART

Barkovich & Yap, Inc. P.C. CalCom Solar

California Cotton Ginners & Growers Assn California Energy Commission California Public Utilities Commission California State Association of Counties

Calpine

Cameron-Daniel, P.C.
Casner, Steve
Cenergy Power
Center for Biological Diversity

Chevron Pipeline and Power City of Palo Alto

City of San Jose
Clean Power Research
Coast Economic Consulting
Commercial Energy
Crossborder Energy
Crown Road Energy, LLC
Davis Wright Tremaine LLP
Day Carter Murphy

Dept of General Services Don Pickett & Associates, Inc. Douglass & Liddell Downey & Brand

East Bay Community Energy Ellison Schneider & Harris LLP Energy Management Service

Engineers and Scientists of California

Evaluation + Strategy for Social

Innovation

GenOn Energy, Inc.

Goodin, MacBride, Squeri, Schlotz &

Ritchie

Green Power Institute Hanna & Morton

**ICF** 

IGS Energy

International Power Technology Intestate Gas Services, Inc.

Kelly Group

Ken Bohn Consulting Keyes & Fox LLP

Leviton Manufacturing Co., Inc.

Los Angeles County Integrated Waste Management Task Force

MRW & Associates Manatt Phelps Phillips Marin Energy Authority McKenzie & Associates

Modesto Irrigation District NLine Energy, Inc. NRG Solar

Office of Ratepayer Advocates OnGrid Solar

Pacific Gas and Electric Company

Peninsula Clean Energy

Pioneer Community Energy

Redwood Coast Energy Authority Regulatory & Cogeneration Service, Inc. SCD Energy Solutions

SCE

SDG&E and SoCalGas

**SPURR** 

San Francisco Water Power and Sewer

Seattle City Light Sempra Utilities

Southern California Edison Company Southern California Gas Company

Spark Energy Sun Light & Power Sunshine Design Tecogen, Inc.

TerraVerde Renewable Partners

Tiger Natural Gas, Inc.

TransCanada

Troutman Sanders LLP Utility Cost Management Utility Power Solutions Utility Specialists

Water and Energy Consulting Wellhead

Electric Company

Western Manufactured Housing Communities Association (WMA)

Yep Energy